



CARPENTARIA SHIRE
Outback by the Sea®

CARPENTARIA
OPERATIONAL PLAN
2021 – 2022

*It's a great place to work,
live and play*



Table of Contents

Executive Summary.....	3
Achieving our key strategic themes.....	5
Reporting Overview	6
Corporate Plan Progress	6
Operational Plan Progress	6
Departmental Plan Progress	6
Operational Plan Key Initiatives – 2021-2022.....	7
Theme One: Carpentaria Community.....	7
Theme Two: Carpentaria Environment.....	8
Theme Three: Carpentaria Economy	9
Theme Four: Carpentaria Governance	10

www.carpentaria.qld.gov.au

Enquiries:

Email: council@carpentaria.qld.gov.au

Telephone: 07 4745 2200

Fax: 07 4745 1340

Street Address: 29 – 33 Haig Street Normanton

Postal Address: PO Box 31 Normanton QLD 4890

Carpentaria Shire Council would like to respectfully acknowledge the Gkuthaarn, Kukatj and Kurtijar peoples as the traditional owners of the lands and waters that form the Region. Council pays its respect to elders' past, present and emerging and welcomes the ongoing role that indigenous people play within the Carpentaria community.



Executive Summary

The Operational Plan is part of the important strategic documents in relation to the Integrated Planning Framework that Council operates within under legislation. The Operational Plan is a requirement under the Local Government Regulation 2012 and this plan has been prepared in accordance with those requirements.

The Operational Plan must –

- a) Be consistent with the annual budget; and
- b) State how the local government will-
 - i. Progress the implementation of the 5-year corporate plan during the period of the annual operational plan; and
 - ii. Manage operational risks; and
- c) Include an annual performance plan for each commercial business unit of the local government.

a) Consistent with the Annual Budget

In accordance with the *Local Government Regulation 2012*, Council's Budget 2021-2022 was developed in accordance with, and is directly aligned to, the Operational Plan 2021-2022.

b) (i) Progress the implementation of the Corporate Plan

The Operational Plan focuses specifically on the Key Strategic Themes identified in the Corporate Plan and not the day to day delivery of other services, activities and programs, but seeks to highlight the planned actions and activities for the year that will further advance Council's Key Strategic Themes of:-

- Carpentaria Community
- Carpentaria Environment
- Carpentaria Economy
- Carpentaria Governance

b) (ii) Managing Operational Risk

Carpentaria Shire Council has adopted a comprehensive Risk Management Framework which details how the organisation manages its risks. Council and the Executive Leadership Team are committed to the management of risk through entrenching appropriate enterprise risk management strategies to identify, treat and monitor organisational risks whilst ensuring maximisation of opportunities. Council monitors its strategic and operational risks on a continual basis through the Audit, Risk and Business Improvement Committee.



WORKPLACE HEALTH AND SAFETY

Council is committed to providing a safe, healthy and productive working environment for our workers, contractors and visitors to the workplace. Council's commitment is met through the conduct of regular toolbox meetings and compliance with Worksafe Plan. Adopting and promoting the provisions of the Work Health and Safety Act 2011 and its associated Regulations, Code and Standards is paramount, together with significant importance placed on the areas of hazard/risk management, injury prevention strategies and a focus of continual improvement will ensure WH&S plans are achieved.

c) Annual Performance Plan for Commercial Business Units

At the commencement of the 2021-2022 financial year, Carpentaria Shire Council did not have any commercial business units, however Council will reassess legislative criteria and make a determination as required.

Performance Reporting

The Operational Plan 2021-2022 will serve as the foundation for regular quarterly reporting of organisational progress of short and long term objectives. Furthermore, Council will conduct statutory annual reviews of organisational performance and report the results in an annual report.



Achieving our key strategic themes

To achieve the key strategic actions under the key strategic themes identified in the Corporate Plan the Council will identify and adopt a number of key initiatives and projects that will be delivered annually over the next five years.

These key initiatives and projects are identified in the Operational Plan and are supported with a budget allocation to ensure resources are provided to achieve 100% of the initiatives and projects identified.

Theme One: Carpentaria Community

A safe, healthy, and equitable community that celebrates diversity and enjoys a quality lifestyle.

Theme Two: Carpentaria Environment

The region's environmental assets including natural areas and resources, open space, and agricultural land, are conserved and enhanced for future generations.

Theme Three: Carpentaria Economy

A dynamic and diverse economy creating industry development and employment opportunities

Theme Four: Carpentaria Governance

A well governed, responsive Council, providing effective leadership and management, and respecting community values



Reporting Overview

Corporate Plan Progress

The progress made against the Key Strategic Actions under the Key Strategic Themes in the Corporate Plan will be reported annually in the Carpentaria Shire Council Annual Report by the Chief Executive Officer.

Monthly Officers Reports to Council are to identify the Corporate Plan References when presenting reports for consideration that relate to addressing the key strategic actions in the Corporate Plan.

Operational Plan Progress

The Chief Executive Officer is required to provide a Quarterly Operational Plan progress report to Council.

The Executive Leadership Team are charged with monitoring the monthly progress towards the quarterly review date for the report against the Council's progress towards completing the key initiatives and projects.

Departmental Plan Progress

Each Department within Council will develop a Departmental Plan to be reported by the Manager of the Department on a Quarterly basis to Council. The purpose of the Departmental Plans are to capture the business-as-usual services provided by Carpentaria Shire Council.

The services provided under the Departmental Plans are not included in the Operational or Corporate Plans as these documents will concentrate on the key initiatives and key projects to be undertaken by Council to achieve the key strategic actions identified in the Corporate Plan.



Operational Plan Key Initiatives – 2021-2022

Theme One: Carpentaria Community

A safe, healthy, and equitable community that celebrates diversity and enjoys a quality lifestyle.

Number	Key Initiative	Responsible Officer
1	Development of, and implementation of Youth Strategy for the Shire	Manager of Economic and Community Development
2	Development of standard leases for the community groups who utilise Council facilities	Manager of Economic and Community Development
3	Develop an action plan from the recommendations contained in the Carpentaria Sport and Recreation Plan	Manager of Economic and Community Development
4	Annual review the Local Disaster Management Plan	Chief Executive Officer



Theme Two: Carpentaria Environment

The region's environmental assets including natural areas and resources, open space, and agricultural land, are conserved and enhanced for future generations.

Number	Key Initiative	Responsible Officer
1	Advocate with various government departments on initiatives identified in the Coastal Hazard Adaptation Study and including Karumba Levee pre-feasibility	Chief Executive Officer
2	Participation in the development of a Regional Biosecurity Plan	Chief Executive Officer



Theme Three: Carpentaria Economy

A dynamic and diverse economy creating industry development and employment opportunities

Number	Key Initiative	Responsible Officer
1	Promote and encourage support from interested parties to pursue initiatives in the Economic Development Strategy	Manager of Economic and Community Development
2	Continued participation in the North West Minerals Province with other councils and state government	Chief Executive Officer Manager of Economic and Community Development
3	Promote and encourage support from interested parties to pursue initiatives in the Tourism Strategy	Chief Executive Officer Tourism Champion Barra and Hatchery Manager



Theme Four: Carpentaria Governance

A well governed, responsive Council, providing effective leadership and management, and respecting community values

Number	Key Initiative	Responsible Officer
1	Development of Strategic Risk Register and Operational Risk Register	Director of Corporate Services
2	Development of individual asset class management plans	Chief Executive Officer Director of Engineering
3	Update the Long-Term Financial Sustainability indicators and develop a sustainability plan highlighting the assumptions that make up the strategy	Chief Executive Officer Director of Corporate Services Director of Engineering
4	Regional representation on the NWQROC and WQAC	Chief Executive Officer

