

CARPENTARIA SHIRE

Ontback by the Sea®



ANNUAL BUDGET

2025 - 2026



2025-2026 Budget Documents

INDEX

- 1. Corporate Plan
- 2. Operational Plan
- 3. Executive Summary
- 4. Estimated Financial Position
 - a. Estimated Comprehensive Income Statement
 - b. Estimated Financial Position
 - c. Estimated Cash Flow Statement
 - d. Estimated Changes in Equity
- 5. Financial Statements 3 years
 - a. Estimated Comprehensive Income Statement
 - b. Estimated Financial Position
 - c. Estimated Cash Flow Statement
 - d. Estimated Changes in Equity
 - e. 2025-2026 Budget Income and Expenditure by group
- 6. Long Term Forecast 10 years
 - a. Estimated Comprehensive Income Statement
 - b. Estimated Financial Position
 - c. Estimated Cash Flow Statement
 - d. Estimated Changes in Equity
 - e. Sustainability Ratios
- 7. Capital Expenditure Budget 2025-2026
- 8. Revenue Statement
- 9. Budget Policies
 - a. Revenue Policy
 - b. Investment Policy
 - c. Debt Policy
 - d. Debt Recovery Policy
 - e. Procurement Policy
 - f. Financial Hardship Policy
 - g. Rates Based Financial Assistance for Community Organisations
 - h. Pensioner Rates Concession Policy
 - i. Concealed Water Leak Policy
 - j. Faulty Water Meter Policy
- 10. Fees and Charges





CARPENTARIA SHIRE CORPORATE PLAN

2025 - 2029

Contents

Introduction	
What is the Corporate Plan?Legislative Context	3
Legislative Context	3
Corporate Planning Framework	4
Monitoring and Measuring Our Performance	4
Vision, Mission and Core Values	5
OUR VISION	5
OUR MISSION	
OUR VALUES – What Will Govern Our Behaviour as a Council	5
Key Strategic Themes	6
COMMUNITY	7
ENVIRONMENT	11
ECONOMY	13
GOVERNANCE	16

Adopted by Council resolution at the Ordinary Meeting of Council in Normanton held 21 May 2025. Resolution 0525/007



Enquiries:

Email: council@carpentaria.qld.gov.au

Telephone: 07 4745 2200

Fax: 07 4745 1340

Street Address: 29 – 33 Haig Street Normanton

Postal Address: PO Box 31 Normanton QLD 4890

Website: <u>www.carpentaria.qld.gov.au</u>

Carpentaria Shire Council would like to respectfully acknowledge the Gkuthaarn, Kukatj and Kurtijar peoples as the traditional owners of the lands and waters that form the Region. Council pays its respect to elders' past, present and emerging and welcomes the ongoing role that indigenous people play within the Carpentaria community.



Introduction

What is the Corporate Plan?

The Corporate Plan is the key strategic business plan for Carpentaria Shire Council. It is the medium-term organisational directions document that describes our key strategic themes and the strategic actions to be undertaken over the next five years, informing the community of Council's intent. It provides a focused framework for Council to plan and undertake its business and service delivery for a five-year period.

The Corporate Plan does not detail the day-to-day business of Council but rather focuses on the strategic actions and is a road map to achieve its strategic themes.

An Operational Plan is developed each year that will detail the further actions Council will take during that year to achieve its Strategic Themes and Key Strategic Actions.

Legislative Context

Carpentaria Shire Council is governed by the Local Government Act 2009 and Local Government Regulation 2012 and operates in accordance with the five guiding principles contained in the legislation: -

- Transparent and effective processes, and decision-making in the public interest; and
- · Sustainable development and management of assets and infrastructure, and delivery of effective services; and
- · Democratic representation, social inclusion and meaningful community engagement; and
- · Good governance of, and by, local government; and
- Ethical and legal behaviour of councillors, local government employees and councillor advisors.

The legislation stipulates the Local Governments must develop a Corporate Plan.

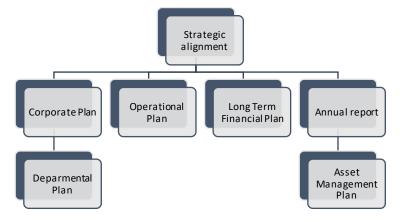


Corporate Planning Framework

The Corporate Planning Framework links together the various components of the corporate planning process and defines how our departments and individuals contribute to the success of the organisation in delivering services to the community.

Annually Council will prepare an operational plan and budget to ensure that we implement and fund initiatives and projects that deliver on the Key Strategic Actions and the Key Strategic Themes identified in the Corporate Plan.

Measurement of our success will be documented and reported against in the Annual Report. Monitoring during the year will be through the reports from the CEO against the Operational Plan presented quarterly.



Monitoring and Measuring Our Performance

To monitor performance, Council will establish performance indicators as outlined below: -

- Corporate Plan indicators outlined under the key strategic themes and focused on delivering the key strategic actions. Reported to Council annually by the CEO and included in the Annual Report following the completion of the annual financial statements audit.
- Operational Plan indicators progress reporting against the Operational Plan is provided to Council and the community on a quarterly basis.

Several other strategic and planning documents are also adopted by Council and contain measures for success. These include our Budget, long term financial sustainability plan, and long-term asset management plans.



Vision, Mission and Core Values

Our Vision

We are unique in Queensland, the only place where the "Outback meets the Sea". We are the only place in the Gulf where it is possible to drive on a bitumen road to a major port that has ready access to Asian markets. We have a multi-faceted tourism industry. This is the only place where tourists can experience both the Outback and the majesty of sunsets over the Gulf.

We grow our own professionals that meet the needs of the community. Our residents benefit from a vibrant, growing and sustainable circular economy. Sustainable development delivers our community aims and ensures that it is a place where residents can still go down to the river after work and catch a fish. This is a place that our children can grow up still experiencing the safe lifestyle we enjoyed in earlier generations while accessing modern town facilities.

"Outback by the Sea – It's a great place to work, live and play."

OUR Mission

We work constructively as a team to advocate for the community, deliver quality service, protect our lifestyle and deliver corporate plan outcomes.

Our Value - What governs our behaviour as a Council

- Strong Leadership: Our community deserves leadership with integrity, unity, and consistency.
- Respect and Teamwork: We know that great outcomes for our region are only possible through teamwork.
- Good Governance: We need to deliver good governance for our region which is based on honesty, openness, and transparency of local government.
- Pride In Our Work Positive and Professional: We aim to do the best for our community all the time, every time. We are not interested in blame, but we want to find the best solutions to problems.
- Informed Decision Making: We need to make sure we have the best information when making decisions.
- Realistic Goals: We believe in dreaming with our eyes open and focusing on what is available.



Key Strategic Themes

The following pages outline Council's Key Strategic Themes and the Key Strategic Actions to be undertaken to achieve Councils long term vision.

The key strategic themes of Carpentaria Community, Carpentaria Environment, Carpentaria Economy and Carpentaria Governance.

- COMMUNITY: The key objective is to maintain a safe, healthy, and equitable community that celebrates diversity and enjoys a quality lifestyle.
- ENVIRONMENT: The key objective is to maintain the region's environmental assets including natural areas and resources, open space, and agricultural land, are conserved and enhanced for future generations.
- ECONOMY: The key objective is to ensure a dynamic and diverse economy creating industry development and employment opportunities.
- GOVERNANCE: The key objective is to facilitate a well governed, responsive Council, providing effective leadership and management, and respecting community values

The themes will be realised with the following key strategic actions – those actions that will be undertaken by Council during the next five years. The key strategic actions will be further broken down in the annual Operational Plan and Budget highlighting the projects to be undertaken to assist in achieving for our community. The key strategic actions will be reviewed after the five years.



COMMUNITY

The key objective is to maintain a safe, healthy, and equitable community that celebrates diversity and enjoys a quality lifestyle.

#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
1.1	1.1 Council is actively engaged with and responsive to youth in the community.	Continue to support activities and programs that provide for the Youth within the Shire.	Level of support for youth programs.	Number of activities supported.	4 per annum	Deliver	Collaborate
		Establish a youth advisory committee and invite collaboration with community youth and schools on proposed Council plans.	Committee establishment.	Progress with establishment	Complete by end of 2025	Deliver	
1.2	Formal tenure arrangements support the use of Council's Facilities by the community.	Develop standard leases for the various groups and which utilise Council facilities.	Progress with leases being put in place.	Number of leases finalised.	100% per annum	Deliver	Collaborate
1.3	Aged and disabled community members have access to services that meet their needs.	Plan for the Region's ageing demographic and support the health and aged care sectors.	Advocacy action.	Number of advocacy activities.	2 per annum	Advocate	Collaborate
1.4	The community maintains the ability to respond to natural disaster events.	Regularly review the Local Disaster Management Plan to ensure all disasters are well managed.	Plan currency.	Frequency of plan review.	Annual	Deliver	Collaborate



#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
1.5	A sport and recreation plan is in place.	Develop a new sport and recreation plan.	Plan development progress.	Date of plan adoption.	Dec-26	Deliver	Collaborate
1.6	Childcare services meet community needs.	Recruit, retain and develop professional staff.	Childcare staffing levels.	Staff vacancy rates	<10%	Deliver	
1.7	Maintain and develop community facilities.	Develop facility master management plan for Council community facilities.	Plan development progress.	Plan adopted by Council.	Dec-26	Deliver	Collaborate
1.8	A cultural strategy is in place.	Develop a cultural strategy that addresses Arts, visiting performance, festivals, events, etc.	Strategy development progress.	Strategy adopted by Council.	Dec-27	Deliver	Collaborate
1.9	The amenity of Karumba meets community expectations.	Review the master plan for Karumba.	Master plan review progress.	Plan adopted by Council.	June-26	Deliver	Collaborate
1.10	Reconciliation action plan is adopted.	Engage with the community to inform the establishment of a RAP	Plan development progress.	Plan adopted by Council.	Dec-27	Deliver	Collaborate



#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
1.11	Normanton sports precinct masterplan delivered.	Seek funding to deliver planned masterplan actions.	Funding achieved.	Apply for relevant funding.	As per funding availability	Deliver	Collaborate
1.12	Landsborough street Masterplan delivered.	Seek funding to deliver planned masterplan actions.	Funding achieved.	Apply for relevant funding	As per funding availability	Deliver	
1.13	Normanton Masterplan delivered.	Seek funding to deliver planned masterplan actions.	Funding achieved.	Apply for relevant funding.	As per funding availability.	Deliver	
1.14	School Dam Masterplan delivered.	Seek funding to deliver planned masterplan actions.	Funding achieved.	Apply for relevant funding.	As per funding availability	Deliver	
1.15	The cultural heritage of the shire is maintained.	Develop the Early Explorer's project.	Project development progress.	Date of project adoption.	Dec-28	Deliver	
		Maintain built heritage cultural sites.	Site maintenance.	Programmed works carried out.	100% - 2029	Deliver	
		Conduct a heritage signs audit.	Audit progress.	% of signs reviewed.	100% - 2029	Deliver	
		Refresh heritage walk map.	Heritage walk map currency.	Progress with map refresh.	Complete June 2026	Deliver	



#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
1.16	Quality reliable television and radio broadcasting services.	Investigate reliable service options.	Service upgrades.	Date of new service being operational.	Dec-26	Deliver	
1.17	Animal Management.	Investigate options for an animal pound upgrade.	Pound upgrade complete.	New pound built.	100% 2029	Deliver	
1.1 8	Cultural liaison officer supports efficient operations.	Investigate and report to Council on establishment of a cultural liaison officer's position.	Report provided to Council.	Report provided to Council.	June-26	Deliver	
1. 19	Health services meet community needs.	Support and advocate for enhanced health services	Number of advocacies.	Number of advocacies.	4 per annum	Deliver	



ENVIRONMENT

The key objective is to maintain the region's environmental assets including natural areas and resources, open space, and agricultural land, are conserved and enhanced for future generations.

#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
2.1	Council's Coastal Hazard Adaptation Strategy has been implemented.	Seek funding to assist with the implementation of the recommendations contained in the Carpentaria Shire Coastal Hazard Adaptation Strategy.	Securing program funding.	% of required funding secured.	100%	Deliver	Advocate
2.2	Flyway Site Network areas support visitation by migratory birds.	Continue to support the development of the Flyway Site Network areas along the Gulf Coastline.	Advocacy activity.	Number of advocacy actions.	Ongoing	Deliver	Advocate
2.3	A Wetlands Management Plan for the Mutton Hole Wetlands Conservation Park is in place.	Review the Wetlands Management Plan and business case for the Mutton Hole Wetlands Conservation Park when traditional ownership has been established.	Progress with plan reviews.	Revised plans are adopted.	Ongoing	Deliver	Collaborate



#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
2.4	Biosecurity management enhances the environment.	Implement the recommendations contained with the Biosecurity Plan - Pest animals and plants.	Plan implementation.	Progress with recommended actions.	Ongoing	Deliver	
2.5	A regional biosecurity plan is in place.	Contribute to the development of a Regional (NWQROC Member Councils) Biosecurity Plan and implement recommendations.	Plan implementation.	Progress with recommended actions.	Ongoing	Collaborate	Deliver
2.6	Biosecurity officers based in the gulf region.	Advocate to have biosecurity officer positions allocated to the gulf.	Lobbying activity.	Number of activities per annum.	2	Deliver	Advocate
2.7	Prosecution for illegal dumping of rubbish.	Maintain education campaign and encourage community to report illegal dumping.	Increase in number of illegal dumping occurrences reported.	Increase in number of prosecutions.	10% increase	Deliver	
2.8	Management of green waste in Karumba.	Develop green waste strategy for Carpentaria Shire.	Strategy Delivered.	Actions from strategy implemented.	100%	Deliver	



ECONOMY

The key objective is to ensure a dynamic and diverse economy creating industry development and employment opportunities.

#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
3.1	The Economic Development Strategy is being implemented.	Review and renew the Carpentaria Shire Economic Development Strategy projects.	Strategy development progress.	Date of strategy adoption.	Dec-26	Deliver	
3.2	Carpentaria Shire is included in the opportunities and benefits identified through the North West Minerals Provence Economic Diversification Strategy.	Continue to participate in the North West Minerals Provence.	Strategy involvement.	Number of engagements with the group.	2 per annum	Collaborate	Deliver
3.3	A sustainable tourism sector.	Review and renew the Tourism Strategy to include new and existing initiatives.	Strategy development progress.	Date of strategy adoption.	Dec-26	Deliver	Collaborate
3.4	Savannah way sealing program maintained.	Continue to pursue funding for the sealing of the unsealed sections of the Savannah Way – Australia's Adventure Drive.	Funding.	Amount of funding secured.	\$1m per annum	Advocate	Collaborate
3.5	The housing strategy being implemented.	Finalise the rent to buy scheme.	Scheme progressed.	Date of scheme adoption.	Dec-26	Deliver	Advocate
		Finalise the purchase of land in Ellis Street.	Purchase progress.	Date ownership secured.	Dec-25	Deliver	
		Source funding for the Gough Street development.	Funding.	% of required funding secured.	100% 2029	Deliver	Advocate



#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
3.6	Dixie Way upgrade (burke Development Road to Peninsula Development Road) is complete.	Continue to source funding for road upgrades.	Funding.	Amount of funding secured.	\$1m per annum	Advocate	Collaborate
3.7	Quality reliable Telecommunications.	Continue advocating for the establishment of enhanced services to the Shire.	Advocacy activity.	Number of engagements with the group.	2 per annum	Collaborate	
3.8	Buy Local gift card system established.	Investigate and if feasible, establish a buy local card system for the Shire.	Feasibility determination.	Progress with investigation.	Complete by Dec 2025	Collaborate	Deliver
3.9	Industrial land is available.	Progress new industrial development to sale stage.	Land development progress.	Date land is available for sale.	Dec-26	Deliver	
3.10	Normanton airport terminal and apron is upgraded and expanded.	Source funding to construct an expanded airport parking apron.	Funding.	% of required funding secured.	100% Dec 2026.	Deliver	Advocate
		Develop concept plans for the upgrade of the Normanton airport terminal.	Concept development progress.	Date of concept plan adoption.	Dec-25	Deliver	
		When plans are adopted, seek funding options for upgrade construction.	Funding.	% of required funding secured.	100% 2029	Deliver	Advocate
3.11	New planning scheme is adopted.	Finalise flood study report and present to Council for consideration.	Scheme adoption progress.	Date scheme adopted.	Dec-25	Deliver	



#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
3.12	Sustainable future development of the Port of Karumba.	Work in collaboration with Gulf Savannah Development on the business plan for the development of port of Karumba.	Plan development progress.	Date of plan adoption.	Dec-26	Collaborate	Deliver
3.13	Century Mine infrastructure remains in place when the operator closes.	Advocate strongly with the DNR to require existing infrastructure to be retained.	Advocacy activity.	Number of engagements	4 per annum	Collaborate	
3.14	Circular economy strategy is in place.	Develop a circular economy strategy with the first element being waste.	Strategy development progress.	Date of strategy adoption.	Dec-29	Deliver	Collaborate
3.15	The community grows its own professionals.	Support traineeships and apprenticeships and localised education opportunities.	Apprentice and trainee engagement.	Number of apprentices and trainees on staff.	>4	Deliver	
		Advocate for a country university.	Advocacy activity.	Number of engagements	2 per annum	Collaborate	
3.16	Reliable electricity supply.	Advocate to link power line from Century Mine to Doomadgee, Burketown and Normanton to the existing network.	Advocacy activity.	Number of engagements	4 per annum	Collaborate	
3.17	A secure and reliable water supply.	Continue to investigate options to upgrade existing aging infrastructure to enhance reliability.	Investigation progress.	Investigation report completion.	Ongoing	Deliver	



GOVERNANCE

The key objective is to facilitate a well governed, responsive Council, providing effective leadership and management, and respecting community values

#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
4.1	A planned and safe workforce.	Develop and implement of a workforce strategy.	Strategy development progress.	Date of strategy adoption.	Dec-25	Deliver	
		Review and update the People Management framework.	Framework review progress	Date framework adopted.	Dec-25	Deliver	
		Promote the development of local and existing Council staff and allow progression and succession.	Programmed training.	Date training and development plan implemented.	Dec-26	Deliver	
		Maintain compliant WH&S systems that enhance staff safety.	Staff safety.	Number of incidents.	<4 per annum	Deliver	
4.2	A financially sustainable organisation.	Provide regular reporting on financial sustainability ratios.	Reporting activity.	Frequency of reports.	Monthly	Deliver	
4.3	An efficient and effective organisation.	Develop systems that promote continuous improvement.	Business improvement	Number of processes reviewed.	8 per annum	Deliver	
4.4	Quality customer service.	Adopt and implement a customer service charter.	Charter development progress.	Date of charter adoption.	Dec-25	Deliver	



#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
4.4	Quality customer service cont	Enhance the Council website to improve customer online interaction.	Online functionality.	Number of online services established.	2 per annum.	Deliver	
		Establish a new telephone system to ensure adequate customer access.	Telephone accessibility.	Date of telephone system go live.	Dec-25	Deliver	
		Establish a quality complaints management system that allows data recording and reporting.	Progress with implementation of a customer request management system.	Data system introduced.	Dec-26	Deliver	
4.5	Safe and reliable community infrastructure.	Review, update and implement asset management plans	Asset management plan implementation.	Number of planned activities conducted.	Ongoing	Deliver	
4.6	The community has confidence in Council.	Provide code of conduct training at induction and on a regular basis.	Workplace ethics.	Number of COC breaches.	< 10	Deliver	
		Monitor and report on Code of Conduct breaches.	Reporting.	% of COC breaches reported.	100%	Deliver	
		Registers of interests are maintained in accordance with mandatory requirements.	Compliance.	Number of declarations that are out of date.	Nil	Deliver	



#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
4.7	The community is well represented.	Review and update the Advocacy Action Plan.	Plan development progress.	Date of plan adoption.	June-26	Deliver	Collaborate
		Maintain representation on the NWQROC, WQAC, NWRRTG, QWRAP, and relevant bodies.	Regional engagement.	% of events attended.	>100%	Deliver	Collaborate
4.8	Councillors work productively as a team.	Establish options for activities to enhance Councillor interaction and cooperation.	Councillor teamwork.	Number of team building activities undertaken.	>2 Per annum		
4.9	A well informed and skilled Council.	Identify and invite Councillors to participate in development opportunities.	Councillor skill development.	Number of development activities undertaken per Councillor.	>2 Per annum	Deliver	
4.10	Quality financial management.	Resource the financial management function to ensure that statutory requirements are met.	Audit result.	Number of unresolved matters from previous audit.	Nil	Deliver	
4.11	Best practice risk management.	Review and maintain a comprehensive risk management function.	Risk oversight.	Number of risk register reviews.	4 per annum.	Deliver	
4.12	A well-managed fleet operation provides positive outcomes.	Maintain monitoring and reporting to enhance fleet performance and deliver positive revenue outcomes.	Return on capital.	% ROC delivered.	7%	Deliver	
4.13	Internal audit provides adequate assurance.	Ensure internal audit plans are informed by the risk register and reports are reviewed and acted on.	Reporting	Reporting frequency	Quarterly	Deliver	



#	Outcome	Strategy	Performance Indicator	Measure	Target	Primary	Secondary
4.14	4.14 Compliant and effective reporting.	Officer's reports reference corporate plan, risk register, legal and financial implications.	Reporting compliance.	Reports that do not address required matters.	Nil	Deliver	
	Ensure all statutory reports are prepared and delivered in a timely manner.	Reporting compliance.	Reports that are not prepared on time.	Nil	Deliver		
4.15	Effective records management	Maintain effective systems to ensure quality and compliant records management.	Compliance.	Number of unresolved record management internal audit outcomes.	Nil	Deliver	
4.16	Effective and productive Council meetings.	Councillors are well informed through workshops.	Conduct of workshops.	Frequency of Councillor workshops.	As required.	Deliver	
		Agendas, minutes and business papers are comprehensive and provided in a timely manner.	Compliance.	Number of agendas that are not provided on time.	Nil	Deliver	





CARPENTARIA OPERATIONAL PLAN

2025 - 2026



Table of Contents

Executive Summary	
Achieving our key strategic themes	5
Reporting Overview	6
Corporate Plan Progress	6
Operational Plan Progress	6
Departmental Plan Progress	6
Operational Plan Key Initiatives – 2025-2026	7
Theme One: Carpentaria Community	7
Theme Two: Carpentaria Environment	10
Theme Three: Carpentaria Economy	11
Theme Four: Carpentaria Governance	14

www.carpentaria.qld.gov.au

Enquiries:

Email: council@carpentaria.qld.gov.au

Telephone: 07 4745 2200

Fax: 07 4745 1340

Street Address: 29 – 33 Haig Street Normanton

Postal Address: PO Box 31 Normanton QLD 4890

Carpentaria Shire Council would like to respectfully acknowledge the Gkuthaarn, Kukatj and Kurtijar peoples as the traditional owners of the lands and waters that form the Region. Council pays its respect to elders' past, present and emerging and welcomes the ongoing role that indigenous people play within the Carpentaria community.



Executive Summary

The Operational Plan is part of the important strategic documents in relation to the Integrated Planning Framework that Council operates within under legislation. The Operational Plan is a requirement under the *Local Government Regulation 2012* and this plan has been prepared in accordance with those requirements.

The Operational Plan must -

- a) Be consistent with the annual budget; and
- b) State how the local government will
 - i. Progress the implementation of the 5-year Corporate Plan during the period of the annual operational plan; and
 - ii. Manage operational risks; and
- c) Include an annual performance plan for each commercial business unit of the local government.

a) Consistent with the Annual Budget

In accordance with the *Local Government Regulation 2012*, Council's Budget 2025-2026 was developed in accordance with, and is directly aligned to, the Operational Plan 2025-2026.

b) (i) Progress the implementation of the Corporate Plan

The Operational Plan focuses specifically on the Strategies identified in the Corporate Plan and not the day-to-day delivery of other services, activities and programs, but seeks to highlight the planned actions and activities for the year that will further advance Council's Key Strategic Themes of:-

- Carpentaria Community
- Carpentaria Environment
- Carpentaria Economy
- Carpentaria Governance

b) (ii) Managing Operational Risk

Carpentaria Shire Council has adopted a comprehensive Risk Management Framework which details how the organisation manages its risks. Council and the Executive Leadership Team are committed to the management of risk through entrenching appropriate enterprise risk management strategies to identify, treat and monitor organisational risks whilst ensuring maximisation of opportunities. Council monitors its strategic and operational risks on a continual basis through the Audit, Risk and Business Improvement Committee.





WORKPLACE HEALTH AND SAFETY

Council is committed to providing a safe, healthy, and productive working environment for our workers, contractors and visitors to the workplace. Council's commitment is met through the conduct of regular toolbox meetings and compliance with Worksafe Plan. Adopting and promoting the provisions of the Work Health and Safety Act 2011 and its associated Regulations, Code and Standards is paramount, together with significant importance placed on the areas of hazard/risk management, injury prevention strategies and a focus of continual improvement will ensure WH&S plans are achieved.

c) Annual Performance Plan for Commercial Business Units

At the commencement of the 2025-2026 financial year, Carpentaria Shire Council did not have any commercial business units, however Council will reassess legislative criteria and decide as required.

Performance Reporting

The Operational Plan 2025-2026 will serve as the foundation for regular quarterly reporting of organisational progress of short- and long-term objectives. Furthermore, Council will conduct statutory annual reviews of organisational performance and report the results in an annual report.



Achieving our key strategic themes

To achieve the Strategies under the key strategic themes identified in the Corporate Plan the Council will identify and adopt several Key Initiatives and projects that will be delivered annually over the next five years.

These Key Initiatives and projects are identified in the Operational Plan and are supported with a budget allocation to ensure resources are provided to achieve 100% of the initiatives and projects identified.

Theme One: Carpentaria Community

The key objective is to maintain a safe, healthy, and equitable community that celebrates diversity and enjoys a quality lifestyle.

Theme Two: Carpentaria Environment

The key objective is to maintain the region's environmental assets including natural areas and resources, open space, and agricultural land, are ensure they are conserved and enhanced for future generations.

Theme Three: Carpentaria Economy

The key objective is to ensure a dynamic and diverse economy creating industry development and employment opportunities.

Theme Four: Carpentaria Governance

The key objective is to facilitate a well governed, responsive Council, providing effective leadership and management, and respecting community values.



Reporting Overview

Corporate Plan Progress

The progress made against the Strategies under each Key Strategic Theme in the Corporate Plan will be reported annually in the Carpentaria Shire Council Annual Report by the Chief Executive Officer.

Monthly Officers Reports to Council are to identify the Corporate Plan References when presenting reports for consideration that relate to addressing the Strategies in the Corporate Plan.

Operational Plan Progress

The Chief Executive Officer is required to provide a Quarterly Operational Plan progress report to Council.

The Executive Leadership Team are charged with monitoring the monthly progress towards the quarterly review date for the report against the Council's progress towards completing the Key Initiatives and projects.

Departmental Plan Progress

Each Department within Council will develop a Departmental Plan to be reported by the Manager of the Department on a Quarterly basis to Council. The purpose of the Departmental Plans is to capture the business-as-usual services provided by Carpentaria Shire Council.

The services provided under the Departmental Plans are not included in the Operational or Corporate Plans as these documents will concentrate on the Key Initiatives and key projects to be undertaken by Council to achieve the Strategies identified in the Corporate Plan.



Operational Plan Key Initiatives – 2025-2026

Theme One: Carpentaria Community

The key objective is to maintain a safe, healthy, and equitable community that celebrates diversity and enjoys a quality lifestyle.

Link to Co	orporate Plan	Operational Plan				
Outcome	Strategy	Number	Key Initiative	Timeline / Target		
Council is actively engaged with and	Continue to support activities	1.1.1	Employ Sports Recreation & Youth Co-ordinator; Attract grant funding to deliver activities.	June 2026		
responsive to youth in the community.	and programs that provide for the Youth within the Shire.	1.1.2	Establish a youth advisory committee and invite collaboration with community youth and schools on proposed Council plans.	Complete by the end of 2025		
Formal tenure arrangements support the use of Council's Facilities by the community.	Develop standard leases for the various groups and which utilise Council facilities.	1.2.1	Develop standard leases for the various groups and which utilise Council facilities.	100%		
Aged and disabled community members have access to services that meet their needs.	Plan for the Region's ageing demographic and support the health and aged care sectors.	1.3.1	Plan for the Region's ageing demographic and support the health and aged care sectors.	No. of advocacy actions. 2 per annum		
The community maintains the ability to respond to natural disaster events.	Regularly review the Local Disaster Management Plan to ensure all disasters are well managed.	1.4.1	Regularly review the Local Disaster Management Plan to ensure all disasters are well managed.	Annual		
Childcare services meet community needs.	Recruit, retain and develop professional staff.	1.6.1	Recruit, retain and develop professional staff.	Staff vacancy rates <10%		



Theme One: Carpentaria Community (continued)

Link to Corporate Plan			Operational Plan					
Outcome	Strategy	Number	Key Initiative	Timeline / Target				
The amenity of Karumba meets community expectations.	Review master plan for Karumba.	1.9.1	Review master plan for Karumba.	June 2026				
Normanton and Karumba cemetery masterplans	Seek funding to deliver planned masterplan actions.	1.11.1	Seek funding to deliver planned masterplan actions.	December 2028				
Normanton sports precinct masterplan delivered	Seek funding to deliver planned masterplan actions.	1.12.1	Normanton sports precinct masterplan - Seek funding to deliver planned masterplan actions.	Apply for relevant funding				
Landsborough street Masterplan delivered	Seek funding to deliver planned masterplan actions.	1.13.1	Landsborough Street masterplan - Seek funding to deliver planned masterplan actions.	Apply for relevant funding				
Normanton Masterplan delivered	Seek funding to deliver planned masterplan actions.	1.14.1	Normanton Masterplan - Seek funding to deliver planned masterplan actions.	Apply for relevant funding				
School Dam masterplan delivered	Seek funding to deliver planned masterplan actions.	1.15.1	Seek funding to deliver planned masterplan actions.	Apply for relevant funding				
	Develop the Early Explorer's project.	1.16.1	Early Explorers Project - Develop business case to attract funding.	December 2028				
The cultural heritage of the shire is maintained.	Maintain built heritage cultural sites.	1.16.2	Maintain built heritage cultural sites.	December 2029				
Sime is maintained.	Conduct a heritage signs audit.	1.16.3	Conduct a heritage signs audit.	December 2029				
	Refresh heritage walk map.	1.16.4	Refresh heritage walk map.	June 2026				
Quality reliable television & radio broadcasting.	Investigate reliable service options.	1.17.1	Television & radio broadcast - Investigate reliable service options.	December 2026				



Theme One: Carpentaria Community (continued)

Link to Corporate Plan			Operational Plan				
Outcome Strategy		Number	Key Initiative	Timeline / Target			
Cultural liaison officer supports efficient operations	Investigate and report to Council on establishment of a cultural liaison officer's position.	1.19.1	Investigate and report to Council on establishment of a cultural liaison officer's position.	December 2026			
Health services meet community needs	Support and advocate for enhanced health services	1.20.1	Support and advocate for enhanced health services.	No. of advocacy actions. 4 per annum			



Theme Two: Carpentaria Environment

The key objective is to maintain the region's environmental assets including natural areas and resources, open space, and agricultural land, are ensure they are conserved and enhanced for future generations.

Li	nk to Corporate Plan	Operational Plan			
Outcome	Strategy	Number	Key Initiative	Timeline / Target	
Council's Coastal	Seek funding to assist with the		Seek funding to assist with the	100% funded	
Hazard Adaptation	implementation of the recommendations	2.1.1	implementation of the recommendations		
Strategy has been	contained in the Carpentaria Shire Coastal	2.1.1	contained in the Carpentaria Shire Coastal		
implemented.	Hazard Adaptation Strategy.		Hazard Adaptation Strategy.		
Flyway Site Network	Continue to support the development of the		Continue to support the development of the	Ongoing	
areas support visitation	Flyway Site Network areas along the Gulf	2.2.1	Flyway Site Network areas along the Gulf		
by migratory birds.	Coastline.		Coastline.		
A Wetlands Management	Review the Wetlands Management Plan and		Review the Wetlands Management Plan and	Ongoing	
Plan for the Mutton Hole	business case for the Mutton Hole Wetlands	2.3.1	business case for the Mutton Hole Wetlands		
Wetlands Conservation	Conservation Park when traditional	2.3.1	Conservation Park when traditional ownership		
Park is in place.	ownership has been established.		has been established.		
Biosecurity management	Implement the recommendations contained		Implement the recommendations contained	Ongoing	
enhances the	with the Biosecurity Plan - Pest animals and	2.4.1	within the Biosecurity Plan - Pest animals and		
environment.	plants.		plants.		
Biosecurity officers	Advocate to have biosecurity officers'	2.6.1	Advocate to have biosecurity officers'	Lobbying activity	
based in the gulf region.	positions allocated to the gulf.	2.0.1	positions allocated to the gulf.	2 per annum	
Prosecution for illegal	Maintain education campaign and		Install illegal dumping cameras and issue	10% increase in	
dumping of rubbish.	encourage community to report illegal	2.7.1	fines.	prosecutions	
	dumping.				



Theme Three: Carpentaria Economy

The key objective is to ensure a dynamic and diverse economy creating industry development and employment opportunities.

Link t	o Corporate Plan	Operational Plan			
Outcome	Strategy	Number	Key Initiative	Timeline / Target	
The Economic Development Strategy is implemented.	Renew the Carpentaria Shire Economic Development Strategy projects.	3.1.1	Review and renew the Carpentaria Shire Economic Development Strategy projects.	December 2026	
Carpentaria Shire is included in the opportunities & benefits identified in the NW Minerals Province Economic Diversification Strategy.	Continue to participate in the North West Minerals Province.	3.2.1	Continue to participate in the North West Minerals Province.	No. of Engagements 2 per annum	
A sustainable tourism sector.	Review and renew the Tourism Strategy to include new and existing initiatives.	3.3.1	Review and renew the Tourism Strategy to include new and existing initiatives.	December 2026	
Savannah way sealing program maintained.	Continue to pursue funding for the sealing of the unsealed sections of the SAVANNAH WAY – Australia's Adventure Drive.	3.4.1	Continue to pursue funding for the sealing of the unsealed sections of the SAVANNAH WAY – Australia's Adventure Drive.	\$1m per annum	
The housing strategy being implemented.	Finalise the rent to buy scheme. Finalise the purchase of land in Ellis Street.	3.5.1 3.5.2	Finalise the rent-to-buy scheme. Finalise the purchase of land in Ellis Street.	December 2026 December 2025	
The housing strategy being implemented.	Source funding for the Gough Street development.	3.5.3	Source funding for the Gough Street development.	December 2029	
Dixie way upgrade, (Burke Development Road to Peninsular Development Road) is complete.	Continue to source funding for road upgrades.	3.6.1	Continue to source funding for road upgrades.	\$1m per annum	



Theme Three: Carpentaria Economy (continued)

Link t	o Corporate Plan	Operational Plan			
Outcome	Strategy	Number	Key Initiative	Timeline / Target	
Quality reliable Telecommunications.	Continue advocating for the establishment of enhanced services to the Shire.	3.7.1	Continue advocating for the establishment of enhanced services to the Shire.	No. of Engagements 2 per annum	
Buy Local gift card system established.	Investigate and if feasible, establish a buy local card system for the Shire.	3.8.1	Investigate and if feasible, establish a Buy Local card system for the Shire.	December 2025	
	Source funding to construct an expanded airport parking apron.	3.10.1	Source funding to construct an expanded airport parking apron.	December 2026	
Normanton airport terminal and apron is upgraded and	Develop concept plans for the upgrade of the Normanton airport terminal.	3.10.2	Develop concept plans for the upgrade of the Normanton airport terminal.	December 2025	
expanded.	When plans are adopted, seek funding options for upgrade construction.	3.10.3	Normanton airport terminal - when plans are adopted, seek funding options for upgrade construction.	December 2029	
New planning scheme is adopted.	Finalise flood study report and present to Council for consideration.	3.11.1	Finalise flood study report and present to Council for consideration.	December 2025	
Sustainable future development of the Port of Karumba.	Work in collaboration with Gulf Savannah Development on the business plan for the development of port of Karumba.	3.12.1	Work in collaboration with Gulf Savannah Development on the business plan for the development of Port of Karumba.	December 2026	
Century Mine infrastructure remains in place when the operator closes.	Advocate strongly with the DNR to require existing infrastructure to be retained.	3.13.1	Advocate strongly with the DNR to require existing infrastructure to be retained.	No. of Engagements 4 per annum	



Theme Three: Carpentaria Economy (continued)

Link t	o Corporate Plan	Operational Plan			
Outcome	Strategy	Number	Key Initiative	Timeline / Target	
Circular economy strategy is in place.	Develop a circular economy strategy with the first element being waste.	3.14.1	Develop a circular economy strategy with the first element being waste.	December 2029	
The community grows its own professionals.	Support traineeships and apprenticeships and localised education opportunities. Advocate for a country university.	3.15.1	Support traineeships and apprenticeships and localised education opportunities. Advocate for a country university.	No. of apprentices / trainees on staff > 4 No. of Engagements 2 per annum	
Reliable electricity supply.	Advocate to link power line from Century Mine to Doomadgee, Burketown and Normanton to the existing network.	3.16.1	Advocate to link power line from Century Mine to Doomadgee, Burketown and Normanton to the existing network.	No. of Engagements 4 per annum	
A secure and reliable water supply.	Continue to investigate options to upgrade existing ageing infrastructure to enhance reliability.	3.17.1	Continue to investigate options to upgrade existing ageing infrastructure to enhance reliability.	Ongoing	



Theme Four: Carpentaria Governance

The key objective is to facilitate a well governed, responsive Council, providing effective leadership and management, and respecting community values.

	Link to Corporate Plan	Operational Plan			
Outcome	Strategy	Number	Key Initiative	Timeline / Target	
	Develop and implement a workforce strategy.	4.1.1	Develop and implement a workforce strategy.	December 2025	
A planned and safe	Review and update the People Management Framework.	4.1.2	Review and update the People Management Framework.	December 2025	
workforce.	Promote the development of local and existing Council staff and allow progression and succession.	4.1.3	Promote the development of local and existing Council staff and allow progression and succession.	December 2026	
	Maintain compliant WH&S systems that enhance staff safety.	4.1.4	Maintain compliant WH&S systems that enhance staff safety.	No. of incidents <4 per annum	
A financially sustainable organisation.	Provide regular reporting on financial sustainability ratios.	4.2.1	Provide regular reporting on financial sustainability ratios.	Monthly	
An efficient and effective organisation.	Develop systems that promote continuous improvement.	4.3.1	Develop systems that promote continuous improvement.	No. of processes reviewed. 8 per year	
	Adopt and implement a customer service charter.	4.4.1	Adopt and implement a customer service charter.	December 2025	
Quality customer service.	Enhance the Council website to improve customer online interaction.	4.4.2	Enhance the Council website to improve customer online interaction.	No. of online services established. 2 per yr	
	Establish a new telephone system to ensure adequate customer access.	4.4.3	Establish a new telephone system to ensure adequate customer access.	December 2025	



	Link to Corporate Plan		Operational Plan	
Outcome	Strategy	Number	Key Initiative	Timeline / Target
	Establish a quality complaints management system that allows data recording and reporting.	4.4.4	Establish a quality complaints management system that allows data recording and reporting.	December 2026
Safe and reliable community infrastructure.	Review, update and implement asset management plans.	4.5.1	Review, update and implement asset management plans.	Ongoing
	Provide code of conduct training at induction and on a regular basis.	4.6.1	Provide Code of Conduct training at induction and on a regular basis.	No. of COC breaches <10 per annum
The community has confidence in Council.	Monitor and report on Code of Conduct breaches.	4.6.2	Monitor and report on Code of Conduct breaches.	100% of COC breaches reported
	Registers of interests are maintained in accordance with mandatory requirements.	4.6.3	Registers of interests are maintained in accordance with mandatory requirements.	Nil declarations out- of-date
The community is well	Review and update the Advocacy Action Plan.	4.7.1	Review and update the Advocacy Action Plan.	June 2026
represented.	Maintain representation on the NWQROC, WQAC, NWRRTG, QWRAP, and relevant bodies.	4.7.2	Maintain representation on the NWQROC, WQAC, NWRRTG, QWRAP, and relevant bodies.	Attendance at events 100%
Councillors work productively as a team.	Establish options for activities to enhance Councillor interaction and cooperation.	4.8.1	Establish options for activities to enhance Councillor interaction and cooperation.	No. of team-building activities >2 per annum
A well informed and skilled Council.	Identify and invite Councillors to participate in development opportunities.	4.9.1	Identify and invite Councillors to participate in development opportunities.	No. of development activities per Councillor. >2 per yr



	Link to Corporate Plan		Operational Plan	
Outcome	Strategy	Number	Key Initiative	Timeline / Target
Quality financial management.	Resource the financial management function to ensure that statutory requirements are met.	4.10.1	Resource the financial management function to ensure that statutory requirements are met.	Nil matters unresolved from previous audit
Best practice risk management.	Review and maintain a comprehensive risk management function.	4.11.1	Review and maintain a comprehensive risk management function.	No. of risk register reviews. 4 per annum
A well-managed fleet operation provides positive outcomes.	Maintain monitoring and reporting to enhance fleet performance and deliver positive revenue outcomes.	4.12.1	Maintain monitoring and reporting to enhance fleet performance and deliver positive revenue outcomes.	7% ROC delivered
Internal audit provides adequate assurance.	Ensure internal audit plans are informed by the risk register and reports are reviewed and acted on.	4.13.1	Ensure internal audit plans are informed by the risk register and reports are reviewed and acted on.	Quarterly reporting
Compliant and	Officer's reports reference corporate plan, risk register, legal and financial implications.	4.14.1	Officer's reports reference corporate plan, risk register, legal and financial implications.	Nil non-compliant reports
effective reporting	Ensure all statutory reports are prepared and delivered in a timely manner.	4.14.2	Ensure all statutory reports are prepared and delivered in a timely manner.	Nil late reports
Effective records management	Maintain effective systems to ensure quality and compliant records management.	4.15.1	Maintain effective systems to ensure quality and compliant records management.	Nil unresolved internal audit record management issues
Effective and productive Council	Councillors are well informed through workshops.	4.16.1	Councillors are well informed through workshops.	As required
meetings	Agendas, minutes and business papers are comprehensive and provided in a timely manner.	4.16.2	Agendas, minutes and business papers are comprehensive and provided in a timely manner.	Nil agendas not provided on time





MEDIA RELEASE

Council 2025-2026 Budget

The Carpentaria Shire Council budget and operational plan for 2025-2026 was adopted at a special meeting of Council on Thursday 19 June.

As part of the budget process several policies were also reviewed including: Revenue Policy, Investment Policy, Debt Policy, Rates Based Financial Assistance for Community Organisations, Pensioner Rates Concession Policy, Concealed Water Leak Policy, Faulty Water Meter Policy, Debt Recovery Policy and Financial Hardship Policy. These will be available on the Council website in due course.

The Operational Plan for the 2025-2026 financial year identifies key initiatives that will be carried out during the financial year to achieve the Corporate Plan initiatives.

The operational budget is expected to be \$3.75m surplus (excluding depreciation).

The Capital Budget contains projects with a value of \$76.375m of which \$69.107m is covered by grant funding.

As has been the case for the past few years Council continues to hold discussions with the Department of Transport and Main Roads to undertake works for and on their behalf, and will continue to receive funding through such programs as Works 4 Queensland (State Government) and the Department of Transport and Main Roads.

Capital projects are broken up as follows:

- Renewals \$15.673 million
- Upgrades \$54.107 million
- New \$6.595 million.

PO Box 31, NORMANTON QLD 4890 29-33 Haig NORMANTON QLD 4890 Phone: (07) 4745 2200 E-Mail: Council@carpentaria.qld.gov.au Council's and, more importantly the ratepayers' contribution towards this investment is \$6.789m, with the balance coming from grant funding and from trade-ins of assets being replaced. Most capital investment is in renewal of assets to increase the useful life of our assets and ensure they continue to service the needs of the community, rather than just adding new assets.

Council has continued its success in obtaining grant funds to reduce the impact and burden on ratepayers to deliver necessary infrastructure. Mayor Bawden said:

"Council will continue to use its best endeavours to access eligible funding for projects that benefit the community and its ratepayers."

Mayor Bawden said during the development of the budget, Council was mindful of the current impacts that cost of living have had on the family household budget and challenges faced by commercial business and the flow-on effect this has for the community. The increase for the average household ratepayer will be \$3.75 per week in Normanton and a \$2.40 per week increase for Karumba Residents."

Residential ratepayers will receive a general rate rise of around 4%, with no increase in excess water charges.

Details of the budget will be available on the Council website for download for members of the public.

Rate notices are planned to be issued in August 2025 and in February 2026.

Media Contact:

- Mayor Jack Bawden. Ph: 0427 459 424.
- CEO Anne Andrews. Ph: 0417 306 412.

Carpentaria Shire Council Estimated Comprehensive Income Statement for the period ended 30 June 2025

	Estimated 2024-25	Budget 2024-25
Income		_
Revenue		
Operating revenue		
Net rates, levies and charges	8,999,707	8,855,500
Fees and charges	788,771	790,000
Rental income	612,783	539,500
Interest received	2,573,100	1,050,000
Sales revenue	19,916,386	22,124,000
Other income	41,670	6,900
Grants, subsidies, contributions and donations	45,865,926	68,590,991
Total operating revenue	78,798,342	101,956,891
Capital revenue		
Grants, subsidies, contributions and donations	57,550,430	33,459,689
Total revenue	136,348,772	135,416,580
Capital income		
Total Capital Income	80,449	-
Total income	136,429,221	135,416,580
Expenses		
Operating expenses		
Employee benefits	9,931,349	12,833,445
Materials and services	60,646,280	86,462,166
Finance costs	303,930	274,166
Depreciation and amortisation	12,740,973	10,312,000
Total operating expenses	83,622,531	109,881,777
Capital expenses		
Total Capital expenses	-	-
Total expenses	83,622,531	109,881,777
Net result	52,806,689	25,534,803
Operating result		
Operating revenue	78,798,342	101,956,891
Operating expenses	83,622,531	109,881,777
Operating result	(4,824,189)	(7,924,886)

Carpentaria Shire Council Estimated Financial Position as of 30 June 2025

	Estimated 2024-25	Budget 2024-25
Assets		
Current assets		
Cash and cash equivalents	43,792,803	35,347,00
Trade and other receivables	3,590,184	5,386,21
Inventories	1,357,600	1,180,26
Contract Assets	13,788,594	11,558,82
ATO Receivables	90,081	422,27
Total current assets	62,619,263	53,894,58
Non-current assets		
Trade and other receivables	-	25,52
Property, plant & equipment	374,146,738	327,645,86
Total non-current assets	374,146,738	327,671,39
Total assets	436,766,001	381,565,97
iabilities		
Current liabilities		
Trade and other payables	2,157,828	1,433,63
Contract Liabililites	38,980,105	28,101,44
Borrowings	579,625	597,91
Provisions	938,364	1,404,39
Total current liabilities	42,655,922	31,537,38
Non-current liabilities		
Borrowings	4,786,317	4,733,56
Provisions	1,002,902	1,022,78
Total non-current liabilities	5,789,218	5,756,35
Total liabilities	48,445,140	37,293,73
let community assets	388,320,861	344,272,24
Community equity		
Asset revaluation surplus	222,067,753	200,688,18
Retained surplus	166,253,108	143,584,06

Carpentaria Shire Council Estimated Cashflow Statement as of 30 June 2025

	Estimated 2024-25	Budget 2024-25
	2024-23	2024-23
Cash flows from operating activities		
Receipts from customers	32,319,633	31,776,400
Payments to suppliers and employees	(81,371,208)	
Payments for land held as inventory	(01,071,200)	(55,255,611)
Proceeds from sale of land held as inventory		
Dividends received		
Interest received	2,573,100	1,050,000
Rental income	612,783	539,500
Non-capital grants and contributions	45,865,926	68,590,991
Borrowing costs	(303,930)	(274,166)
Tax equivalents paid to General	(303,930)	(274, 100)
Dividend paid to General	_	-
·	_	-
Payment of provision	-	-
Other cash flows from operating activities	-	-
Net cash inflow from operating activities	(303,696)	2,387,114
Cash flows from investing activities		
Payments for property, plant and equipment	(51,481,767)	(38,631,769)
Payments for intangible assets		
Net movement in loans and advances		
Proceeds from sale of property, plant and equipment	80,449	
Grants, subsidies, contributions and donations	57,550,430	33,459,689
Other cash flows from investing activities	-	-
Net cash inflow from investing activities	6,149,112	(5,172,080)
,	-, -,	(=, ,===,
Cash flows from financing activities		
Proceeds from horrowings		
Proceeds from borrowings	(E3E 076)	(474.064)
Repayment of borrowings	(535,976)	(474,264)
Repayment of leases	-	-
Net cash inflow from financing activities	(535,976)	(474,264)
Total cash flows		
Net increase in cash and cash equivalent held	5,309,440	(3,259,230)
Opening cash and cash equivalents	38,483,363	38,606,230
Closing cash and cash equivalents	43,792,803	35,347,000
5.55 5 suoii ulia suoii squituisillo	10,102,000	00,0 71,000

Carpentaria Shire Council Estimated Changes in Equity

as of 30 June 2025

	Estimated 2024-25	Budget 2024-25
Asset revaluation surplus		
Opening balance	222,067,753	200,688,181
Increase in asset revaluation surplus		
Closing balance	222,067,753	200,688,181
Retained surplus		
Opening balance	113,446,418	118,049,260
Net result	52,806,689	25,534,803
Closing balance	166,253,108	143,584,063
Total		
Opening balance	335,514,171	318,737,441
Net result	52,806,689	25,534,803
Increase in asset revaluation surplus		
Closing balance	388,320,861	344,272,244

Carpentaria Shire Council Statement of Comprehensive Income for the year ended 30 June

	Jun-26F	Jun-27F	Jun-28F
Income			
Revenue			
Operating revenue			
Net rates, levies and charges	9,313,835	9,500,112	9,690,114
Fees and charges	892,000	909,840	928,037
Rental income	513,113	523,375	533,843
Interest received	2,095,000	2,095,000	2,095,000
Sales revenue	13,425,000	13,693,500	13,967,370
Other income	-	-	-
Grants, subsidies, contributions and donations	57,858,118	60,015,280	61,215,586
Total operating revenue	84,097,066	86,737,107	88,429,950
Capital revenue			
Grants, subsidies, contributions and donations	69,106,797	21,522,282	15,522,282
Total income	153,203,863	108,259,389	103,952,232
Expenses			
Operating expenses			
Employee benefits	11,948,770	12,187,745	12,431,500
Materials and services	68,141,585	68,823,001	69,511,231
Finance costs	261,262	266,487	271,817
Depreciation and amortisation	13,188,000	13,451,760	13,720,795
Total expenses	93,539,617	94,728,993	95,935,343
Net result	59,664,246	13,530,396	8,016,889
Other comprehensive income			
Items that will not be reclassified to net result			
Increase (decrease) in asset revaluation surplus	-	-	-
Miscellaneous comprehensive income	-	-	-
Total other comprehensive income for the year	_	-	-
Total comprehensive income for the year	59,664,246	13,530,396	8,016,889
Operating result			
Operating revenue	84,097,066	86,737,107	88,429,950
Operating expenses	93,539,617	94,728,993	95,935,343
Operating result	(9,442,551)	(7,991,886)	(7,505,393)

Carpentaria Shire Council Statement of Financial Position as at 30 June

	Jun-26F	Jun-27F	Jun-28F
ets			
Current assets			
Cash and cash equivalents	39,628,197	40,002,499	40,569,019
Trade and other receivables	3,590,184	3,590,184	3,590,184
Inventories	1,357,600	1,357,600	1,357,60
Contract Assets	13,788,594	13,788,594	13,788,59
ATO Receivable	90,081	90,081	90,08
Total current assets	58,454,656	58,828,958	59,395,47
Non-current assets			
Trade and other receivables	-	-	
Property, plant & equipment	437,334,032	449,860,656	456,648,24
Total non-current assets	437,334,032	449,860,656	456,648,24
Total assets	495,788,688	508,689,614	516,043,72
ilities			
Current liabilities			
Trade and other payables	2,157,828	2,157,828	2,157,82
Contract Liabililites	38,980,105	38,980,105	38,980,10
Provisions	938,364	938,364	938,36
Borrowings	629,470	662,780	697,94
Total current liabilities	42,705,767	42,739,077	42,774,23
Non-current liabilities			
Borrowings	4,094,912	3,432,132	2,734,19
Provisions	1,002,902	1,002,902	1,002,90
Total non-current liabilities	5,097,814	4,435,034	3,737,09
Total liabilities	47,803,581	47,174,111	46,511,33
community assets	447,985,107	461,515,503	469,532,39
nmunity equity			
Asset revaluation surplus	222,067,753	222,067,753	222,067,75
Retained surplus	225,917,354	239,447,750	247,464,639

Carpentaria Shire Council Statement of Cash Flows for the year ended 30 June

	Jun-26F	Jun-27F	Jun-28F
Cash flows from operating activities			
Receipts from customers	23,630,835	24,103,452	24,585,521
Payments to suppliers and employees	(80,134,002)	(81,010,746)	(81,942,731)
Interest received	2,095,000	2,095,000	2,095,000
Rental income	513,113	523,375	533,843
Non-capital grants and contributions	57,858,118	60,015,280	61,215,586
Borrowing costs	(261,262)	(266,487)	(271,817)
Net cash inflow from operating activities	3,701,802	5,459,874	6,215,402
Cash flows from investing activities			
Payments for property, plant and equipment	(76,375,294)	(25,978,384)	(20,508,384)
Grants, subsidies, contributions and donations	69,106,797	21,522,282	15,522,282
Net cash outflow from investing activities	(7,268,497)	(4,456,102)	(4,986,102)
Cash flows from financing activities			
Repayment of borrowings	(597,911)	(629,470)	(662,780)
Net cash outflow from financing activities	(597,911)	(629,470)	(662,780)
Total cash flows			
Net increase in cash and cash equivalent held	(4,164,606)	374,302	566,520
Opening cash and cash equivalents	43,792,803	39,628,197	40,002,499
Closing cash and cash equivalents	39,628,197	40,002,499	40,569,019

Carpentaria Shire Council Statement of Changes in Equity for the year ended 30 June

	Jun-26F	Jun-27F	Jun-28F
Asset revaluation surplus			
Opening balance Increase in asset revaluation surplus	222,067,753	222,067,753	222,067,753
Closing balance	222,067,753	222,067,753	222,067,753
Retained surplus			
Opening balance	166,253,108	225,917,354	239,447,750
Net result	59,664,246	13,530,396	8,016,889
Closing balance	225,917,354	239,447,750	247,464,639
Total			
Opening balance	388,320,861	447,985,107	461,515,503
Net result	59,664,246	13,530,396	8,016,889
Closing balance	447,985,107	461,515,503	469,532,392

	Sum of 2023.2024	Sum of 2024.2025	Sum of Budget
Row Labels	Actual	Budget	FY26
Admin And Customer Service	441,421.85	606,913.82	617,016.01
Operating Income	- 3,924.71	- 1,000.00 -	4,300.00
Fees & Charges	- 2,355.70	1,000.00	4,200.00
Income From Operations / Sales	- 1,569.01	-	-
Rates	-		100.00
Operating Expenditure	445,346.56	607,913.82	621,316.01
Employee Costs	200,913.12	310,513.82	302,656.01
Materials & Services	242,861.00	294,900.00	316,660.00
Other Expenditure	1,572.44	2,500.00	2,000.00
Airports	183,423.11	87,544.68	98,680.00
Operating Income	- 328,972.68 -	- 360,000.00 -	393,500.00
Fees & Charges	- 312,586.73	- 335,000.00 -	383,500.00
Rental Income Summary	- 16,385.95	25,000.00	10,000.00
Operating Expenditure	512,395.79	447,544.68	492,180.00
Depreciation On Non-Current Assets	126,031.14	140,000.00	179,000.00
Employee Costs	50,106.07	11,844.68	-
Materials & Services	336,258.58	295,700.00	313,180.00
Other Expenditure	-	-	-
Animal Control	41,972.22	124,301.34	116,842.12
Operating Income	- 2,267.00	- 2,500.00 -	1,200.00
Fees & Charges	- 2,267.00	- 2,500.00 -	1,200.00
Operating Expenditure	44,239.22	126,801.34	118,042.12
Depreciation On Non-Current Assets	688.02	1,000.00	-
Employee Costs	33,081.43	109,701.34	99,542.12
Materials & Services	9,562.72	15,100.00	17,500.00
Other Expenditure	907.05	1,000.00	1,000.00
Apprenticeships / Traineeship	- 1,246.14	26,000.00	37,000.00
Operating Income	- 34,545.46	- 35,000.00	-
Operating Grants, Subsidies And	- 34,545.46	- 35,000.00	
Contributions	- 34,343.40	33,000.00	-
Operating Expenditure	33,299.32	61,000.00	37,000.00
Employee Costs	7.92	-	-
Materials & Services	33,291.40	61,000.00	37,000.00
Arts & Culture	1,330.91	1,525.00	350.00
Operating Income	- 1,500.00	- 30,375.00	-
Operating Grants, Subsidies And	_	- 28,875.00	_
Contributions		20,070.00	-
Other Revenue Summary	- 1,500.00	1,500.00	-
Operating Expenditure	2,830.91	31,900.00	350.00
Materials & Services	330.91	400.00	350.00
Other Expenditure	2,500.00	31,500.00	-

Asset Management		100,576.93		280,120.26		198,688.10
Operating Expenditure		100,576.93		280,120.26		198,688.10
Employee Costs		84,128.20		194,120.26		101,928.10
Materials & Services		15,318.78		85,000.00		96,760.00
Other Expenditure		1,129.95		1,000.00		-
Barra Bites Café		12,267.94		73,890.80		34,458.81
Operating Income	-	51,131.23	-	35,000.00	-	26,100.00
Fees & Charges		· -		-	_	1,100.00
Income From Operations / Sales	_	51,131.23	_	35,000.00	_	25,000.00
Operating Expenditure		63,399.17		108,890.80		60,558.81
Employee Costs		46,084.18		86,890.80		57,058.81
Materials & Services		16,063.60		21,000.00		2,000.00
Other Expenditure		1,251.39		1,000.00		1,500.00
Building Services		176,345.88		823,106.72		742,055.42
Operating Income	-	30,060.00	_	4,500.00	-	18,400.00
Fees & Charges	-	30,060.00		4,500.00		18,400.00
Operating Expenditure		206,405.88		827,606.72		760,455.42
Employee Costs		165,091.98		756,706.72		713,755.42
Materials & Services		41,313.90		70,900.00		46,700.00
Business Development		4,268.18		3,500.00		555,500.00
Operating Income		-	_	2,000.00		_
Operating Grants, Subsidies And				•		
Contributions		-	-	2,000.00		-
Operating Expenditure		4,268.18		5,500.00		555,500.00
Materials & Services		4,268.18		5,500.00		555,500.00
Other Expenditure		-		-		-
Cemeteries		91,418.84		76,100.00		44,040.00
Operating Income	-	33,354.63	-	27,500.00	-	34,400.00
Fees & Charges	-	33,354.63		27,500.00	_	34,400.00
Operating Expenditure		124,773.47		103,600.00		78,440.00
Depreciation On Non-Current Assets		2,962.18		4,000.00		6,000.00
Employee Costs		50,707.92		31,000.00		-
Materials & Services		69,447.93		66,600.00		72,440.00
Other Expenditure		1,655.44		2,000.00		-
Child Care		330,316.64		484,667.36		922,842.52
Operating Income	-	342,809.49	-	500,000.00	-	135,000.00
Fees & Charges	-	82,418.85		135,000.00		135,000.00
		•		,		,
_						
Operating Grants, Subsidies And	-	245,390.64	-	350,000.00		-
Operating Grants, Subsidies And Contributions	-	245,390.64	-	350,000.00		-
Operating Grants, Subsidies And Contributions Other Revenue Summary	-	-		-		- - -
Operating Grants, Subsidies And Contributions Other Revenue Summary Rental Income Summary	-	- 15,000.00		15,000.00		- - - 1.057.842.52
Operating Grants, Subsidies And Contributions Other Revenue Summary Rental Income Summary Operating Expenditure	-	15,000.00 673,126.13		15,000.00 984,667.36	;	- - 1 ,057,842.52 134.000.00
Operating Grants, Subsidies And Contributions Other Revenue Summary Rental Income Summary Operating Expenditure Depreciation On Non-Current Assets	-	15,000.00 673,126.13 76,626.61		15,000.00 984,667.36 85,000.00	·	134,000.00
Operating Grants, Subsidies And Contributions Other Revenue Summary Rental Income Summary Operating Expenditure	-	15,000.00 673,126.13		15,000.00 984,667.36	:	

Coastal Management	-	842,208.44	-	-
Operating Income	-	845,812.19	-	-
Operating Grants, Subsidies And Contributions	-	845,812.19	-	-
Operating Expenditure		3,603.75	-	-
Materials & Services		3,603.75	-	-
Communications		6,874.05	18,000.00	19,000.0
Operating Expenditure		6,874.05	18,000.00	19,000.0
Depreciation On Non-Current Assets		6,074.05	7,000.00	4,000.0
Materials & Services		800.00	11,000.00	15,000.0
Community Development	-	1,526.63	192,013.24	328,581.3
Operating Income	-	75,000.00	-	-
Operating Grants, Subsidies And Contributions	-	75,000.00	-	-
Operating Expenditure		73,473.37	192,013.24	328,581.3
Employee Costs		38,252.05	140,613.24	292,961.3
Materials & Services		35,142.66	31,400.00	25,620.0
Other Expenditure		78.66	20,000.00	10,000.0
Community Donations		43,731.76	90,000.00	44,000.0
Operating Expenditure		43,731.76	90,000.00	44,000.0
Employee Costs		6,427.05	1,500.00	-
Materials & Services		36,604.71	87,500.00	44,000.0
Other Expenditure		700.00	1,000.00	-
Community Events	-	6,659.04	188,100.00	121,700.0
Operating Income	-	85,959.38 -	14,700.00 -	8,700.0
Fees & Charges	-	14,352.48 -	4,000.00 -	8,700.0
Income From Operations / Sales		1,246.10 -	7,000.00	-
Operating Grants, Subsidies And Contributions	-	70,592.27	-	-
Other Revenue Summary	-	1,669.82 -	3,200.00	-
Rental Income Summary	-	590.91 -	500.00	-
Operating Expenditure		79,300.34	202,800.00	130,400.0
Employee Costs		6,690.39	1,000.00	-
Materials & Services		30,195.85	147,800.00	125,400.0
Other Expenditure		42,414.10	54,000.00	5,000.0
Community Recovery		79.09	-	-
Operating Expenditure		79.09	-	-
Employee Costs		507.86	-	-
Materials & Services	-	428.77	-	-
Corporate Services		32,450.00	363,000.00	103,800.0
Operating Expenditure		32,450.00	363,000.00	103,800.0
Materials & Services		32,450.00	363,000.00	103,800.0
Cultural & Natural Heritage		85,225.60	104,500.00	178,970.0
<u> </u>		85,225.60	104,500.00	178,970.0
Operating Expenditure				
Depreciation On Non-Current Assets		77,983.76	85,000.00	166,000.0
				166,000.0 - 12,970.0

Cultural Development Operating Income	-	_	-
Operating Grants, Subsidies And	_	_	_
Contributions	-	-	-
Depots & Workshop	647,064.95	540,243.87	645,070.00
Operating Expenditure	647,064.95	540,243.87	645,070.00
Depreciation On Non-Current Assets	238,247.74	262,000.00	340,000.00
Employee Costs	155,330.41	4,543.87	-
Materials & Services	252,295.89	267,700.00	305,070.00
Other Expenditure	1,190.91	6,000.00	-
Disaster Events	- 450,435.95	10,000.00	10,000.00
Operating Income	- 545,908.20	-	-
Operating Grants, Subsidies And	040,000.20		
Contributions	- 545,908.20	-	-
Operating Expenditure	95,472.25	10,000.00	10,000.00
Employee Costs	28,548.13	-	
Materials & Services	66,924.12	10,000.00	10,000.0
Disaster Preparedness	21,109.41	15,500.00	
Operating Income	- 59,480.36		
Operating Grants, Subsidies And			
Contributions	- 59,480.36	7,000.00	- 33,118.3
Operating Expenditure	80,589.77	22,500.00	-
Employee Costs	17,870.49	-	-
Materials & Services	62,719.28	22,500.00	-
Orfa (Ndrra)	- 10,535,384.90	-	- 334,361.84
Operating Income	- 34,648,432.46	64,314,000.00	- 47,000,000.00
Operating Grants, Subsidies And	04.040.400.40	04.04.4.000.00	47 000 000 0
Contributions	- 34,648,432.46 -	64,314,000.00	- 47,000,000.00
Operating Expenditure	24,113,047.56	64,314,000.00	46,665,638.10
Employee Costs	651,088.67	2,483,000.00	2,165,038.10
Materials & Services	23,459,274.89	61,831,000.00	44,500,600.00
Other Expenditure	2,684.00	-	-
Elected Members	436,763.21	562,256.85	548,176.00
Operating Expenditure	436,763.21	562,256.85	548,176.00
Employee Costs	395,169.68	488,547.35	506,176.00
Materials & Services	41,593.53	73,709.50	42,000.0
Emergency Response	15,211.93	27,555.00	51,160.0
Operating Income	- 19,791.37	20,545.00	-
Operating Grants, Subsidies And	- 17,639.25	18,345.00	
Contributions	- 17,059.25	10,345.00	-
Other Revenue Summary	- 2,152.12	2,200.00	-
Operating Expenditure	35,003.30	48,100.00	51,160.0
Depreciation On Non-Current Assets	16,637.53	20,000.00	25,000.0
Materials & Services	18,365.77	28,100.00	26,160.00

Depreciation On Non-Current Assets 33,730.30 37,000.00 44,000.00 Employee Costs 704,886.28 548,195.14 433,691.27 Materials & Services 345,632.11 360,400.00 390,240.00 Other Expenditure 19,744.21 7,500.00 5,000.00 Operating Expenditure 7,232.82 5,000.00 5,000.00 Employee Costs - - - - Materials & Services 7,232.82 5,000.00 13,000.00 Operating Income 2,625.00 3,000.00 13,000.00 Fees & Charges 2,625.00 3,000.00 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Interest Earnings 1,228,119.06 1,000,000.00 12,275,000.00 Operating Grants, Subsidies And Contributions 20,002.00 1,221,072.43 10,275,000.00 Operating Expenditure 853,488.20 1,221,072.43 10,275,000.00 Operating Expenditure 16,907.43 <td< th=""><th>Engineering Services</th><th></th><th>1,105,900.90</th><th></th><th>952,095.14</th><th>870,431.27</th></td<>	Engineering Services		1,105,900.90		952,095.14	870,431.27
Other Revenue Summary 1,103,992.90 953,095.14 870,431.27 Depreciating Expenditure 33,730.30 37,000.00 44,000.00 Employee Costs 704,886.28 548,195.14 433,691.27 Materials & Services 345,632.11 360,400.00 390,240.00 Other Expenditure 19,744.21 7,500.00 2,500.00 Other Expenditure 7,232.82 5,000.00 5,000.00 Operating Expenditure 7,232.82 5,000.00 5,000.00 Employee Costs 7,232.82 5,000.00 5,000.00 Materials & Services 7,232.82 5,000.00 5,000.00 Operating Expenditure 3,770.36 12,000.00 3,200.00 Fees & Charges 2,625.00 3,000.00 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Interest Earnings 1,228,119.00 1,000,000.00 2,000,000.00 <	Operating Income		1,908.00	-	1,000.00	-
Operating Expenditure 1,103,992.90 953,095.14 870,431.27 Depreciation On Non-Current Assets 33,373.03 37,000.00 44,000.00 Employee Costs 704,886.28 548,195.14 433,691.27 Materials & Services 345,632.11 360,400.00 2,500.00 Other Expenditure 19,744.21 7,500.00 2,500.00 Operating Expenditure 7,232.82 5,000.00 5,000.00 Employee Costs - - - - Materials & Services 7,232.82 5,000.00 5,000.00 Informental Health 3,770.36 12,000.00 13,800.00 Operating Income 2,625.00 3,000.00 3,200.00 Fees & Charges 6,395.36 15,000.00 17,000.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Operating Income 1,433,378.58 3,902,500.00 12,275,000.00 Interest Earnings 1,228,119.06 1,000,000.00 10,000.00 </td <td>Fees & Charges</td> <td></td> <td>1,908.00</td> <td>-</td> <td>1,000.00</td> <td>-</td>	Fees & Charges		1,908.00	-	1,000.00	-
Depreciation On Non-Current Assets 33,730.30 37,000.00 44,000.00 Employee Costs 704,886.28 548,195.14 433,691.27 Materials & Services 345,632.11 360,400.00 390,240.00 Other Expenditure 19,744.21 7,500.00 5,000.00 Operating Expenditure 7,232.82 5,000.00 5,000.00 Employee Costs - - 5,000.00 5,000.00 Materials & Services 7,232.82 5,000.00 13,000.00 Operating Income 2,625.00 3,000.00 3,200.00 Fees & Charges 2,625.00 3,000.00 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Interest Earnings 1,228,119.06 1,000,000.00 2,200.000.00 Operating Grants, Subsidies And Contributions 20,000.00 1,2275,000.00 1,2275,000.00 Operating Expenditure 853,488.20 1,21,072.43 1,088,014.13 Interest Expenditure 0.01	Other Revenue Summary		-		-	-
Employee Costs 704,886.28 548,195.14 433,691.27 Materials & Services 345,632.11 360,400.00 390,240.00 Other Expenditure 19,744.21 7,500.00 2,500.00 interprise Bargaining 7,232.82 5,000.00 5,000.00 Operating Expenditure 7,232.82 5,000.00 5,000.00 Employee Costs - - - - Materials & Services 7,232.82 5,000.00 5,000.00 Operating Income - 2,625.00 3,000.00 - Fees & Charges 2,625.00 3,000.00 - 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Interest Earnings 1,228,119.06 1,000,000.00 2,200.000.00 Operating Income 1,433,378.58 3,902,500.00 10,275,000.00 Interest Earnings 2,525,59.50 2,902,500.00 10,275,000.00 Operating Expenditure 853,488.20 1,221,072.43 <td>Operating Expenditure</td> <td></td> <td>1,103,992.90</td> <td></td> <td>953,095.14</td> <td>870,431.27</td>	Operating Expenditure		1,103,992.90		953,095.14	870,431.27
Materials & Services 345,632.11 360,400.00 390,240.00 Other Expenditure 19,744.21 7,500.00 2,500.00 Interprise Bargaining 7,232.82 5,000.00 5,000.00 Operating Expenditure 7,232.82 5,000.00 5,000.00 Employee Costs 7,232.82 5,000.00 5,000.00 Materials & Services 7,232.82 5,000.00 5,000.00 Interprise Bargaining 3,770.36 12,000.00 5,000.00 Materials & Services 2,625.00 3,000.00 3,200.00 Operating Income 6,395.36 15,000.00 17,000.00 Interials & Services 6,395.36 15,000.00 17,000.00 Interest Earnings 1,228,119.06 1,000,000.00 2,200,000.00 Operating Grants, Subsidies And Contributions 205,259.50 1,000,000.00 10,007,000.00 Other Revenue Summary 0.02 1,221,072.43 1,088,014.13 Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenditure 2,479,308.3 4,754,411.32 </td <td>Depreciation On Non-Current Assets</td> <td></td> <td>33,730.30</td> <td></td> <td>37,000.00</td> <td>44,000.00</td>	Depreciation On Non-Current Assets		33,730.30		37,000.00	44,000.00
Other Expenditure 19,744.21 7,500.00 2,500.00 nterprise Bargaining 7,232.82 5,000.00 5,000.00 Operating Expenditure 7,232.82 5,000.00 5,000.00 Employee Costs - - - - Materials & Services 7,232.82 5,000.00 5,000.00 Operating Income 2,625.00 3,000.00 3,200.00 Fees & Charges 2,625.00 3,000.00 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Inacial Services 579,890.38 2,681,427.57 11,186,985.87 Operating Income 1,228,119.06 1,000,000.00 2,200,000.00 Interest Earnings 1,228,119.06 1,000,000.00 2,200,000.00 Operating Grants, Subsidies And 205,259.50 2,902,500.00 10,275,000.00 Other Revenue Summary 0.02 1,221,072.43 1,088,014.13 Interest Expensies 16,970.43 2,000.00 12,000.	Employee Costs		704,886.28		548,195.14	433,691.27
Interprise Bargaining 7,323.82 5,000.00 5,000.00 Operating Expenditure 7,232.82 5,000.00 5,000.00 Employee Costs -	Materials & Services		345,632.11		360,400.00	390,240.00
Operating Expenditure 7,232.82 5,000.00 5,000.00 Employee Costs -	Other Expenditure		19,744.21		7,500.00	2,500.00
Employee Costs 7,232.82 5,000.00 5,000.00 nvironmental Health 3,770.36 12,000.00 13,800.00 Operating Income 2,625.00 3,000.00 3,200.00 Fees & Charges 2,625.00 3,000.00 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Inancial Services 579,890.38 2,681,427.57 11,186,985.87 Operating Income 1,433,378.58 3,902,500.00 2,200,000.00 Interest Earnings 1,228,119.06 1,000,000.00 2,000,000.00 Operating Grants, Subsidies And Contributions 205,259.50 2,902,500.00 10,275,000.00 Operating Expenditure 853,488.20 1,221,072.43 1,088,014.13 Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenses 16,970.43 2,000.00 315,800.00 Materials & Services 423,434.28 443,000.00 315,800.00 Operating Income 42,284.00 - <td>Enterprise Bargaining</td> <td></td> <td>7,232.82</td> <td></td> <td>5,000.00</td> <td>5,000.00</td>	Enterprise Bargaining		7,232.82		5,000.00	5,000.00
Materials & Services 7,232.82 5,000.00 5,000.00 nvironmental Health 3,770.36 12,000.00 13,800.00 Operating Income 2,625.00 3,000.00 3,200.00 Fees & Charges 2,625.00 3,000.00 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Operating Income 1,433,378.58 2,681,427.57 1,1186,985.87 Operating Income 1,433,378.58 3,902,500.00 2,000,000.00 Interest Earnings 1,228,119.06 1,000,000.00 2,000,000.00 Operating Grants, Subsidies And Contributions 205,259.50 2,902,500.00 10,275,000.00 Other Revenue Summary 0.02 1,221,072.43 1,088,014.13 Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenses 16,970.43 20,000.00 315,800.00 Other Expenditure 2,479,308.5 4,754,411.32 3,634,760.96 Operating Grants, Subsidies And Contributions <t< td=""><td>Operating Expenditure</td><td></td><td>7,232.82</td><td></td><td>5,000.00</td><td>5,000.00</td></t<>	Operating Expenditure		7,232.82		5,000.00	5,000.00
rivinomental Health 3,770.36 12,000.00 13,800.00 Operating Income 2,625.00 3,000.00 3,200.00 Fees & Charges 2,625.00 3,000.00 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 Inacial Services 7578,890.38 2,681,427.57 1,1166,985.87 Operating Income 1,433,378.8 3,902,500.00 2,000,000.00 Interest Earnings 1,228,119.00 3,002,500.00 2,000,000.00 Operating Grants, Subsidies And Contributions 205,259.50 2,902,500.00 10,275,000.00 Other Revenue Summary 853,488.20 1,221,072.43 1,088,014.13 Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenses 16,970.43 20,000.00 12,000.00 Other Expenditure 2,479,308.35 4,754,411.32 3,634,760.96 Fees & Charges 6,480.00 3,634,760.96 3,634,760.96 Operating Grants, Subsidies And Contributions	Employee Costs		-		-	-
Operating Income - 2,625.00 - 3,000.00 - 3,200.00 Fees & Charges - 2,625.00 - 3,000.00 - 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services - 579,890.38 - 2,681,427.57 - 1,186,985.87 Operating Income - 1,433,378.58 - 3,902,500.00 - 2,000,000.00 Interest Earnings - 1,228,119.06 - 1,000,000.00 - 2,000,000.00 Operating Grants, Subsidies And Contributions - 205,259.50 - 2,902,500.00 - 10,275,000.00 Other Revenue Summary - 0.02 - - 10,275,000.00 Operating Expenditure 853,488.20 1,221,072.43 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13 1,088,014.13	Materials & Services		7,232.82		5,000.00	5,000.00
Fees & Charges - 2,625.00 - 3,000.00 - 3,200.00 Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 inancial Services - 579,890.38 - 2,681,427.57 - 1,186,985.87 Operating Income 1,433,378.58 - 3,902,500.00 - 1,275,000.00 Interest Earnings - 1,228,119.06 - 1,000,000.00 - 2,000,000.00 Operating Grants, Subsidies And Contributions - 0.02 - - - - Other Revenue Summary - 0.02 - - - - Operating Expenditure 853,488.20 1,221,072.43 1,088,014.13 - <td>Environmental Health</td> <td></td> <td>3,770.36</td> <td></td> <td>12,000.00</td> <td>13,800.00</td>	Environmental Health		3,770.36		12,000.00	13,800.00
Operating Expenditure 6,395.36 15,000.00 17,000.00 Materials & Services 6,395.36 15,000.00 17,000.00 inancial Services 579,890.38 2,681,427.57 - 11,186,985.87 Operating Income 1,433,378.58 3,902,500.00 - 12,275,000.00 Interest Earnings 1,228,119.06 1,000,000.00 - 2,000,000.00 Operating Grants, Subsidies And Contributions 205,259.50 2,902,500.00 - 10,275,000.00 Other Revenue Summary 0.02	Operating Income	-	2,625.00	-	3,000.00	- 3,200.00
Materials & Services 6,395.36 15,000.00 17,000.00 inancial Services 579,890.38 2,681,427.57 11,186,985.87 Operating Income 1,433,378.58 3,902,500.00 2,275,000.00 Interest Earnings 1,228,119.06 1,000,000.00 2,000,000.00 Operating Grants, Subsidies And Contributions 205,259.50 2,902,500.00 10,275,000.00 Other Revenue Summary 0.02 - - - Operating Expenditure 853,488.20 1,221,072.43 1,088,014.13 Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenses 16,970.43 20,000.00 12,000.00 Materials & Services 423,434.28 443,000.00 315,800.00 Other Expenditure 0.01 - - - Operating Income 42,248.00 - 10,300.00 - - - 10,300.00 - - - - - - - - - - - - - - -	Fees & Charges	-	2,625.00	-	3,000.00	- 3,200.00
Services 579,890.38 2,681,427.57 11,186,985.87 Operating Income 1,433,378.58 3,902,500.00 12,275,000.00 Interest Earnings 1,228,119.06 1,000,000.00 2,000,000.00 Operating Grants, Subsidies And Contributions 205,259.50 2,902,500.00 10,275,000.00 Operating Expenditure 853,488.20 1,221,072.43 1,088,014.13 Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenses 16,970.43 20,000.00 12,000.00 Materials & Services 423,434.28 443,000.00 315,800.00 Other Expenditure 0.01 -	Operating Expenditure		6,395.36		15,000.00	17,000.00
Departing Income	Materials & Services		6,395.36		15,000.00	17,000.00
Interest Earnings	Financial Services	-	579,890.38	-	2,681,427.57	- 11,186,985.87
Operating Grants, Subsidies And Contributions - 205,259.50 - 2,902,500.00 - 10,275,000.00 Other Revenue Summary - 0.02	Operating Income	-	1,433,378.58	-	3,902,500.00	- 12,275,000.00
Contributions - 205,259.50 - 2,902,500.00 - 10,275,000.00 Other Revenue Summary - 0.02 - - - Operating Expenditure 853,488.20 1,221,072.43 1,088,014.13 Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenses 16,970.43 20,000.00 12,000.00 Materials & Services 423,434.28 443,000.00 315,800.00 Other Expenditure 0.01 - - - Operating Income 2,479,308.35 4,754,411.32 3,634,760.96 Operating Grants, Subsidies And Contributions 34,720.00 - - 10,300.00 Operating Expenditure 34,720.00 - - - - Operating Expenditure 2,437,024.35 4,754,411.32 3,624,460.96 - Operating Expenditure 2,437,024.35 4,754,411.32 3,624,460.96 - Operating Expenditure 353,351.45 522,888.68 545,549.04 Materials & Services	Interest Earnings	-	1,228,119.06	-	1,000,000.00	- 2,000,000.00
Contributions Other Revenue Summary - 0.02 - - Operating Expenditure 853,488.20 1,221,072.43 1,088,014.13 Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenses 16,970.43 20,000.00 12,000.00 Materials & Services 423,434.28 443,000.00 315,800.00 Other Expenditure 0.01 - - - Iteet & Plant 2,479,308.35 - 4,754,411.32 3,634,760.96 Operating Income 42,284.00 - 10,300.00 Fees & Charges - 6,448.00 - 10,300.00 Operating Grants, Subsidies And Contributions 34,720.00 - - - Other Revenue Summary 1,116.00 - - - Operating Expenditure 2,437,024.35 4,754,411.32 3,624,460.96 Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 Employee Costs 355,4539.36 6,091,800.00 5,210,510.00 <td>Operating Grants, Subsidies And</td> <td></td> <td>205 250 50</td> <td></td> <td>2 002 500 00</td> <td>10 075 000 00</td>	Operating Grants, Subsidies And		205 250 50		2 002 500 00	10 075 000 00
Operating Expenditure 853,488.20 1,221,072.43 1,088,014.13 Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenses 16,970.43 20,000.00 12,000.00 Materials & Services 423,434.28 443,000.00 315,800.00 Other Expenditure 0.01 - - Icet & Plant 2,479,308.35 - 4,754,411.32 - 3,634,760.96 Operating Income 42,284.00 - - 10,300.00 - - 10,300.00 -	Contributions	-	205,259.50	-	2,902,500.00	- 10,2/5,000.00
Employee Costs 413,083.48 758,072.43 760,214.13 Interest Expenses 16,970.43 20,000.00 12,000.00 Materials & Services 423,434.28 443,000.00 315,800.00 Other Expenditure 0.01 - - Leet & Plant - 2,479,308.35 - 4,754,411.32 - 3634,760.96 Operating Income - 42,284.00 - - 10,300.00 - - 10,300.00 -	Other Revenue Summary	-	0.02		-	-
Interest Expenses 16,970.43 20,000.00 12,000.00 Materials & Services 423,434.28 443,000.00 315,800.00 Other Expenditure 0.01 - - Icet & Plant - 2,479,308.35 - 4,754,411.32 - 3,634,760.96 Operating Income - 42,284.00 - - 10,300.00 Fees & Charges - 6,448.00 - - 10,300.00 Operating Grants, Subsidies And Contributions - 34,720.00 - - - Other Revenue Summary - 1,116.00 - - - - Operating Expenditure - 2,437,024.35 - 4,754,411.32 - 3,624,460.96 Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 - Employee Costs 353,351.45 522,888.68 545,549.04 Materials & Services 3,554,539.36 - 6,091,800.00 - 5,210,510.00	Operating Expenditure		853,488.20		1,221,072.43	1,088,014.13
Materials & Services 423,434.28 443,000.00 315,800.00 Other Expenditure 0.01 - - - Icet & Plant - 2,479,308.35 - 4,754,411.32 - 3,634,760.96 Operating Income - 42,284.00 - - 10,300.00 Fees & Charges - 6,448.00 - - 10,300.00 Operating Grants, Subsidies And Contributions - 34,720.00 - - - Other Revenue Summary - 1,116.00 - - - Operating Expenditure - 2,437,024.35 - 4,754,411.32 - 3,624,460.96 Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 - - - Employee Costs 353,351.45 522,888.68 545,549.04 Materials & Services - 3,554,539.36 - 6,091,800.00 - 5,210,510.00	Employee Costs		413,083.48		758,072.43	760,214.13
Other Expenditure 0.01 -	Interest Expenses		16,970.43		20,000.00	12,000.00
Leet & Plant - 2,479,308.35 - 4,754,411.32 - 3,634,760.96 Operating Income - 42,284.00 - - 10,300.00 Fees & Charges - 6,448.00 - - 10,300.00 Operating Grants, Subsidies And Contributions - 34,720.00 - - - Other Revenue Summary - 1,116.00 - - - Operating Expenditure - 2,437,024.35 - 4,754,411.32 - 3,624,460.96 Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 Employee Costs 353,351.45 522,888.68 545,549.04 Materials & Services 3,554,539.36 6,091,800.00 5,210,510.00	Materials & Services		423,434.28		443,000.00	315,800.00
Operating Income - 42,284.00 - - 10,300.00 Fees & Charges - 6,448.00 - - 10,300.00 Operating Grants, Subsidies And Contributions - 34,720.00 - - - Other Revenue Summary - 1,116.00 - - - Operating Expenditure - 2,437,024.35 - 4,754,411.32 - 3,624,460.96 Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 - Employee Costs 353,351.45 522,888.68 545,549.04 Materials & Services - 3,554,539.36 - 6,091,800.00 - 5,210,510.00	Other Expenditure		0.01		-	-
Fees & Charges - 6,448.00 - - 10,300.00 Operating Grants, Subsidies And Contributions - 34,720.00 - - - Other Revenue Summary - 1,116.00 - - - Operating Expenditure - 2,437,024.35 - 4,754,411.32 - 3,624,460.96 Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 Employee Costs 353,351.45 522,888.68 545,549.04 Materials & Services - 3,554,539.36 - 6,091,800.00 - 5,210,510.00	Fleet & Plant	-	2,479,308.35	-	4,754,411.32	- 3,634,760.96
Operating Grants, Subsidies And Contributions - 34,720.00 - 34,720.00	Operating Income	-	42,284.00		-	- 10,300.00
Contributions - 34,720.00 -	Fees & Charges	-	6,448.00		-	- 10,300.00
Contributions Other Revenue Summary - 1,116.00 - - - Operating Expenditure - 2,437,024.35 - 4,754,411.32 - 3,624,460.96 Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 Employee Costs 353,351.45 522,888.68 545,549.04 Materials & Services - 3,554,539.36 - 6,091,800.00 - 5,210,510.00	Operating Grants, Subsidies And		04.700.00			
Operating Expenditure - 2,437,024.35 - 4,754,411.32 - 3,624,460.96 Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 Employee Costs 353,351.45 522,888.68 545,549.04 Materials & Services 3,554,539.36 - 6,091,800.00 - 5,210,510.00	Contributions	-	34,720.00		-	-
Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 Employee Costs 353,351.45 522,888.68 545,549.04 Materials & Services - 3,554,539.36 - 6,091,800.00 - 5,210,510.00	Other Revenue Summary	-	1,116.00		-	-
Depreciation On Non-Current Assets 756,611.00 809,000.00 1,038,000.00 Employee Costs 353,351.45 522,888.68 545,549.04 Materials & Services - 3,554,539.36 - 6,091,800.00 - 5,210,510.00	Operating Expenditure	-	2,437,024.35	-	4,754,411.32	- 3,624,460.96
Materials & Services - 3,554,539.36 - 6,091,800.00 - 5,210,510.00			756,611.00		809,000.00	1,038,000.00
Materials & Services - 3,554,539.36 - 6,091,800.00 - 5,210,510.00					522,888.68	545,549.04
		-		-		- 5,210,510.00
	Other Expenditure		7,552.56			2,500.00

Governance	1,696,119.85	1,585,093.00	1,576,422.12
Operating Income	200,000.00	-	-
Operating Grants, Subsidies And	200,000.00		
Contributions	200,000.00	-	-
Operating Expenditure	1,496,119.85	1,585,093.00	1,576,422.12
Depreciation On Non-Current Assets	202,201.59	222,000.00	284,000.00
Employee Costs	684,833.14	757,354.00	752,792.12
Materials & Services	602,788.81	600,739.00	534,630.00
Other Expenditure	6,296.31	5,000.00	5,000.00
Gym	33,088.92	48,665.66	51,100.00
Operating Income	- 43,039.80 -	45,000.00	- 48,100.00
Fees & Charges	- 43,039.80 -	45,000.00	- 48,100.00
Operating Expenditure	76,128.72	93,665.66	99,200.00
Depreciation On Non-Current Assets	10,979.74	13,000.00	21,000.00
Employee Costs	10,132.37	5,465.66	-
Materials & Services	55,016.61	75,200.00	78,200.00
Halls	162,332.08	175,400.00	238,660.00
Operating Income	- 49,333.73 -	52,500.00	- 39,500.00
Fees & Charges	- 49,333.73 -	52,500.00	
Operating Expenditure	211,665.81	227,900.00	278,160.00
Depreciation On Non-Current Assets	100,002.20	108,000.00	145,000.00
Employee Costs	9,504.55	-	-
Materials & Services	101,044.86	116,900.00	133,160.00
Other Expenditure	1,114.20	3,000.00	-
- Hatchery	333,551.32	498,693.78	260,763.75
Operating Income		20,000.00	-
Income From Operations / Sales		20,000.00	_
Operating Grants, Subsidies And		,	
Contributions	-	-	-
Operating Expenditure	333,551.32	518,693.78	260,763.75
Depreciation On Non-Current Assets	54,289.13	61,000.00	19,000.00
Employee Costs	140,952.14	303,193.78	188,653.75
Materials & Services	125,298.55	139,500.00	41,110.00
Other Expenditure	13,011.50	15,000.00	12,000.00
Human Resource Operations	427,982.20	589,548.12	609,136.87
Operating Expenditure	427,982.20	589,548.12	609,136.87
Employee Costs	204,597.73	330,068.12	344,736.87
Materials & Services	215,719.21	254,480.00	264,400.00
Other Expenditure	7,665.26	5,000.00	204,400.00
nformation Technology	708,185.82	921,902.21	917,275.70
Operating Income	- 300.00	-	517,275.70
Other Revenue Summary	- 300.00	_	_
Operating Expenditure	708,485.82	921,902.21	917,275.70
	13,167.32	15,000.00	16,000.00
I JONESCI STION (IN NION-1 TIPEONE ASSOCIA	10,107.02	13,000.00	
Depreciation On Non-Current Assets	Q5 244 Q1	11/1 06/1 71	112 020 62
Employee Costs Materials & Services	95,244.91 599,653.59	114,864.71 792,037.50	113,020.63 787,255.07

Landfill/ Waste Transfer Operations	-	135,535.70	227,800.00	73,060.00
Operating Income	-	778,991.60 -	779,000.00 -	883,800.00
Rates	-	778,991.60 -	779,000.00 -	883,800.00
Operating Expenditure		643,455.90	1,006,800.00	956,860.00
Depreciation On Non-Current Assets		42,232.06	38,000.00	40,000.00
Employee Costs		3,936.51	-	-
Materials & Services		597,287.33	968,800.00	916,860.00
Learning & Development		141,301.73	209,500.00	210,500.00
Operating Income		2,415.00	-	-
Other Revenue Summary		2,415.00	-	-
Operating Expenditure		138,886.73	209,500.00	210,500.00
Employee Costs		14,954.15	-	-
Materials & Services		123,693.05	209,500.00	210,500.00
Other Expenditure		239.53	-	-
Les Wilson Barramundi Discovery Centre		481,368.03	834,817.67	802,468.74
Operating Income	-	159,125.67 -	190,000.00 -	159,400.00
Fees & Charges	-	93,661.27 -	150,000.00 -	119,400.00
Income From Operations / Sales	-	62,820.44 -	40,000.00 -	40,000.00
Operating Grants, Subsidies And		0.040.00		
Contributions	-	2,643.96	-	-
Operating Expenditure		640,493.70	1,024,817.67	961,868.74
Depreciation On Non-Current Assets		224,217.46	243,000.00	300,000.00
Employee Costs		209,740.55	533,917.67	349,678.74
Materials & Services		202,210.05	242,900.00	298,190.00
Other Expenditure		4,325.64	5,000.00	14,000.00
Libraries		150,378.09	139,624.20	241,532.80
Operating Income	-	1,131.09 -	3,000.00 -	600.00
Fees & Charges	-	1,131.09 -	3,000.00 -	600.00
Operating Grants, Subsidies And				
Contributions		-	-	-
Operating Expenditure		151,509.18	142,624.20	242,132.80
Depreciation On Non-Current Assets		15,100.78	17,000.00	20,000.00
Employee Costs		63,118.07	29,324.20	107,192.80
Materials & Services		73,290.33	94,200.00	114,940.00
Other Expenditure		-	2,100.00	-
Local Laws	-	17,730.03	124,421.34	106,992.12
Operating Income	-	79,978.55 -	14,000.00 -	9,800.00
Fees & Charges	-	1,978.55 -	4,000.00 -	9,800.00
Operating Grants, Subsidies And		70.000.00		
Contributions	-	78,000.00 -	10,000.00	-
Operating Expenditure		62,248.52	138,421.34	116,792.12
Employee Costs		51,015.96	115,421.34	99,542.12
				•

Main Roads (Rmpc And Pw)	5,187,488.80 -	3,062,349.65	4,011,107.37
Operating Income	- 4,508,381.85 -	21,982,000.00	- 13,330,000.00
Income From Operations / Sales	- 4,508,381.85 -	21,982,000.00	- 13,330,000.00
Operating Expenditure	9,695,870.65	18,919,650.35	17,341,107.37
Employee Costs	740,080.19	828,050.35	782,007.37
Materials & Services	8,955,790.46	18,091,600.00	16,559,100.00
Other Expenditure	-	-	-
Major Opex	10.11	-	-
Operating Expenditure	10.11	-	-
Employee Costs	10.11	-	-
Mosquito Control	18,936.00	30,000.00	27,550.00
Operating Expenditure	18,936.00	30,000.00	27,550.00
Materials & Services	18,936.00	30,000.00	27,550.00
Operational Plan	66,797.29	-	-
Operating Expenditure	66,797.29	-	-
Materials & Services	66,797.29	-	-
Parks & Gardens	1,674,931.67	1,605,119.00	2,226,896.97
Operating Expenditure	1,674,931.67	1,605,119.00	2,226,896.97
Depreciation On Non-Current Assets	222,287.82	241,000.00	180,000.00
Employee Costs	532,200.80	954,569.00	1,614,766.97
Materials & Services	917,563.05	406,550.00	432,130.00
Other Expenditure	2,880.00	3,000.00	-
Payroll	- 172,403.07	41,000.00	-
Operating Expenditure	- 172,403.07	41,000.00	-
Employee Costs	- 196,973.07	15,000.00	-
Materials & Services	24,570.00	26,000.00	-
Pensioner Housing	219,039.67	224,700.00	341,490.00
Operating Income	- 64,779.99 -	76,000.00	- 76,000.00
Rental Income Summary	- 64,779.99 -	76,000.00	- 76,000.00
Operating Expenditure	283,819.66	300,700.00	417,490.00
Depreciation On Non-Current Assets	134,298.32	146,000.00	245,000.00
Employee Costs	13,181.24	-	-
Materials & Services	136,340.10	154,700.00	172,490.00
Pest Management Operations	157,927.45	102,890.92	481,318.50
Operating Expenditure	157,927.45	102,890.92	481,318.50
Employee Costs	78,636.19	55,990.92	398,168.50
Materials & Services	65,085.99	44,400.00	83,150.00
Other Expenditure	14,205.27	2,500.00	-
Private Works	5,171.97	-	1,000.00
Operating Income	1,296.28	-	-
Fees & Charges	- 569.55	-	-
Income From Operations / Sales	1,865.83	-	-
Operating Expenditure	3,875.69	-	1,000.00
Employee Costs	147.34	-	-
Materials & Services	3,728.35	_	1,000.00

Property And Leases	- 82,748.95 -	92,500.00 -	94,520.00
Operating Income	- 109,210.09 -	110,000.00 -	101,120.00
Rental Income Summary	- 109,210.09 -	110,000.00 -	101,120.00
Operating Expenditure	26,461.14	17,500.00	6,600.00
Materials & Services	26,461.14	17,500.00	6,600.00
Public Conveniences	162,879.71	318,684.57	105,500.00
Operating Expenditure	162,879.71	318,684.57	105,500.00
Depreciation On Non-Current Assets	24,223.96	28,000.00	41,000.00
Employee Costs	68,052.31	243,484.57	-
Materials & Services	70,603.44	47,200.00	64,500.00
Quaries	7,684.39	10,000.00	10,000.00
Operating Expenditure	7,684.39	10,000.00	10,000.00
Employee Costs	-	-	-
Materials & Services	7,684.39	10,000.00	10,000.00
Rates Management	- 4,569,418.90 -	4,494,148.48 -	4,755,015.65
Operating Income	- 4,784,201.56 -	4,708,500.00 -	5,020,025.00
Fees & Charges	- 32,471.56 -	5,000.00 -	12,000.00
Interest Earnings	- 73,832.46 -	50,000.00 -	95,000.00
Rates	- 4,677,897.54 -	4,653,500.00 -	4,913,025.00
Operating Expenditure	214,782.66	214,351.52	265,009.35
Employee Costs	90,617.51	117,351.52	109,009.35
Materials & Services	124,165.15	97,000.00	156,000.00
Raw Water Network	1,790.09	5,000.00	5,000.00
Operating Expenditure	1,790.09	5,000.00	5,000.00
Employee Costs	1,162.44	-	-
Materials & Services	627.65	5,000.00	5,000.00
Records Management	89,926.73	149,023.15	116,771.57
Operating Expenditure	89,926.73	149,023.15	116,771.57
Employee Costs	83,877.82		
	05,077.02	93,023.15	82,771.57
Materials & Services	350.00	93,023.15 50,000.00	
Materials & Services Other Expenditure		·	82,771.57 31,000.00 3,000.00
	350.00	50,000.00	31,000.00 3,000.00
Other Expenditure	350.00 5,698.91	50,000.00 6,000.00	31,000.00 3,000.00 643,760.00
Other Expenditure Recreational Sports Centre	350.00 5,698.91 486,400.05	50,000.00 6,000.00 512,065.66	31,000.00 3,000.00 643,760.00
Other Expenditure Recreational Sports Centre Operating Expenditure	350.00 5,698.91 486,400.05 486,400.05	50,000.00 6,000.00 512,065.66 512,065.66	31,000.00 3,000.00 643,760.00
Other Expenditure Recreational Sports Centre Operating Expenditure Depreciation On Non-Current Assets	350.00 5,698.91 486,400.05 486,400.05 361,043.97	50,000.00 6,000.00 512,065.66 512,065.66 392,000.00	31,000.00 3,000.00 643,760.00 643,760.00 507,000.00
Other Expenditure Recreational Sports Centre Operating Expenditure Depreciation On Non-Current Assets Employee Costs	350.00 5,698.91 486,400.05 486,400.05 361,043.97 16,921.01	50,000.00 6,000.00 512,065.66 512,065.66 392,000.00 5,465.66	31,000.00 3,000.00 643,760.00 643,760.00 507,000.00
Other Expenditure Recreational Sports Centre Operating Expenditure Depreciation On Non-Current Assets Employee Costs Materials & Services	350.00 5,698.91 486,400.05 486,400.05 361,043.97 16,921.01	50,000.00 6,000.00 512,065.66 512,065.66 392,000.00 5,465.66	31,000.00 3,000.00 643,760.00 643,760.00 507,000.00 - 136,760.00
Other Expenditure Recreational Sports Centre Operating Expenditure Depreciation On Non-Current Assets Employee Costs Materials & Services Other Expenditure	350.00 5,698.91 486,400.05 486,400.05 361,043.97 16,921.01 108,435.07	50,000.00 6,000.00 512,065.66 512,065.66 392,000.00 5,465.66 114,600.00	31,000.00 3,000.00 643,760.00 643,760.00 507,000.00 - 136,760.00
Other Expenditure Recreational Sports Centre Operating Expenditure Depreciation On Non-Current Assets Employee Costs Materials & Services Other Expenditure Refuse Collection	350.00 5,698.91 486,400.05 486,400.05 361,043.97 16,921.01 108,435.07	50,000.00 6,000.00 512,065.66 512,065.66 392,000.00 5,465.66 114,600.00	31,000.00 3,000.00 643,760.00 507,000.00 - 136,760.00 - 151,100.00 7,400.00
Other Expenditure Recreational Sports Centre Operating Expenditure Depreciation On Non-Current Assets Employee Costs Materials & Services Other Expenditure Refuse Collection Operating Income	350.00 5,698.91 486,400.05 486,400.05 361,043.97 16,921.01 108,435.07 - 196,531.20 - 4,100.90	50,000.00 6,000.00 512,065.66 512,065.66 392,000.00 5,465.66 114,600.00	31,000.00
Other Expenditure Recreational Sports Centre Operating Expenditure Depreciation On Non-Current Assets Employee Costs Materials & Services Other Expenditure Refuse Collection Operating Income Fees & Charges	350.00 5,698.91 486,400.05 486,400.05 361,043.97 16,921.01 108,435.07 - 196,531.20 - 4,100.90	50,000.00 6,000.00 512,065.66 512,065.66 392,000.00 5,465.66 114,600.00	31,000.00 3,000.00 643,760.00 507,000.00 - 136,760.00 - 151,100.00 7,400.00
Other Expenditure Recreational Sports Centre Operating Expenditure Depreciation On Non-Current Assets Employee Costs Materials & Services Other Expenditure Refuse Collection Operating Income Fees & Charges Operating Expenditure	350.00 5,698.91 486,400.05 486,400.05 361,043.97 16,921.01 108,435.07 - 196,531.20 4,100.90 - 4,100.90 200,632.10	50,000.00 6,000.00 512,065.66 512,065.66 392,000.00 5,465.66 114,600.00 233,652.86	31,000.00 3,000.00 643,760.00 507,000.00 - 136,760.00 - 151,100.00 7,400.00

Regional Economic Development	3,500.00	11,000.00	539,000.00
Operating Income	-		550,000.00
Operating Grants, Subsidies And			550,000.00
Contributions	-		550,000.00
Operating Expenditure	3,500.00	11,000.00	11,000.00
Materials & Services	3,500.00	11,000.00	11,000.00
Regional Planning	-	-	-
Operating Income	-	-	-
Operating Grants, Subsidies And			
Contributions	-	-	-
Operating Expenditure	-	-	-
Employee Costs	-	-	-
Reserves	45,914.04	16,600.00	31,700.00
Operating Expenditure	45,914.04	16,600.00	31,700.00
Employee Costs	18,320.78	-	-
Materials & Services	27,593.26	16,600.00	31,700.00
Road	5,126,021.67	4,788,864.16	6,608,115.98
Operating Income	- 33,546.50 -	716,180.00	-
Operating Grants, Subsidies And	22 546 50	716 100 00	
Contributions	- 33,546.50 -	716,180.00	-
Operating Expenditure	5,159,568.17	5,505,044.16	6,608,115.98
Depreciation On Non-Current Assets	4,358,284.70	4,686,000.00	5,935,000.00
Employee Costs	162,785.16	242,944.16	88,815.98
Materials & Services	638,498.31	576,100.00	584,300.00
Other Expenditure	-	-	-
Rodeo Grounds	124,766.66	130,800.00	174,260.00
Operating Expenditure	124,766.66	130,800.00	174,260.00
Depreciation On Non-Current Assets	34,214.81	38,000.00	69,000.00
Employee Costs	12,155.53	-	-
Materials & Services	78,396.32	92,800.00	105,260.00
Sewerage	- 280,361.09	420,530.54	147,267.13
Operating Income	- 1,550,630.44 -	1,595,000.00	1,701,400.00
Fees & Charges	- 620.00		18,300.00
Rates	- 1,550,010.44 -	1,595,000.00	1,683,100.00
Operating Expenditure	1,270,269.35	2,015,530.54	1,554,132.87
Depreciation On Non-Current Assets	409,381.11	445,000.00	549,000.00
Employee Costs	285,798.87	900,247.54	375,653.97
Interest Expenses	75,887.36	80,383.00	68,178.90
Materials & Services	400,573.54	589,900.00	561,300.00
Other Expenditure	98,628.47	_	_

Sports & Recreation	265,326.09	239,400.00	256,900.00
Operating Income	- 4,649.99 -	28,000.00 -	14,200.00
Fees & Charges	- 4,649.99 -	5,000.00 -	14,200.00
Operating Grants, Subsidies And		23,000.00	_
Contributions		23,000.00	-
Operating Expenditure	269,976.08	267,400.00	271,100.00
Depreciation On Non-Current Assets	171,438.90	187,000.00	201,000.00
Employee Costs	-	-	-
Materials & Services	76,636.30	78,400.00	33,100.00
Other Expenditure	21,900.88	2,000.00	37,000.00
Staff Housing	561,686.57	546,000.00	801,787.21
Operating Income	- 271,838.00 -	313,000.00 -	325,992.79
Rental Income Summary	- 271,838.00 -	313,000.00 -	325,992.79
Operating Expenditure	833,524.57	859,000.00	1,127,780.00
Depreciation On Non-Current Assets	361,072.32	390,000.00	655,000.00
Employee Costs	38,108.33	· -	-
Materials & Services	409,183.99	439,000.00	472,780.00
Other Expenditure	25,159.93	30,000.00	-
Stores & Purchasing	135,037.44	258,427.84	425,192.94
Operating Expenditure	135,037.44	258,427.84	425,192.94
Depreciation On Non-Current Assets	2,123.12	3,000.00	4,000.00
Employee Costs	252,444.05	346,927.84	356,692.94
Materials & Services	- 120,344.98 -	92,500.00	64,500.00
Other Expenditure	815.25	1,000.00	-
Stormwater Maintenance	-	_, <u>-</u>	-
Operating Expenditure	-	-	-
Materials & Services	_	-	_
Swimming Pools	644,455.71	736,100.00	565,000.00
Operating Income	0.01		100.00
Fees & Charges	0.01		100.00
Operating Expenditure	644,455.70	736,100.00	565,100.00
Depreciation On Non-Current Assets	234,256.51	253,000.00	318,000.00
Employee Costs	7,701.71	200,000.00	310,000.00
Materials & Services	397,261.11	469,100.00	242,100.00
Other Expenditure	5,236.37	14,000.00	5,000.00
Fourism Events			382,304.62
	285,350.95 - 440.91 -	751,485.80 35,000.00 -	
Operating Income	- 440.91 -	35,000.00 -	10,000.00
Fees & Charges	-	-	-
Income From Operations / Sales	- 440.91 -	10,000.00 -	10,000.00
Operating Grants, Subsidies And		25,000.00	-
Contributions	005 704 00	700 407 00	000 004 00
Operating Expenditure	285,791.86	786,485.80	392,304.62
Employee Costs	174,335.54	342,985.80	83,804.62
	110,270.98	393,500.00	303,500.00
Materials & Services Other Expenditure	1,185.34	50,000.00	5,000.00

Town Planning		66,917.61		84,000.00		76,100.00
Operating Income	-	3,847.70	-	2,000.00	-	9,900.00
Fees & Charges	-	3,847.70	-	2,000.00	-	9,900.00
Operating Expenditure		70,765.31		86,000.00		86,000.00
Employee Costs		15,236.10		-		-
Materials & Services		55,529.21		86,000.00		86,000.00
/isitor Information		196,688.72		104,161.22		82,907.17
Operating Income	-	18,424.50	-	30,000.00	-	20,000.00
Fees & Charges		100.98		-		-
Income From Operations / Sales	-	17,821.78	-	30,000.00	-	20,000.00
Operating Grants, Subsidies And		703.70		_		
Contributions	-	703.70		-		-
Operating Expenditure		215,113.22		134,161.22		102,907.17
Depreciation On Non-Current Assets		4,526.86		5,000.00		6,000.00
Employee Costs		162,917.82		36,761.22		55,607.17
Materials & Services		30,104.25		71,900.00		24,300.00
Other Expenditure		17,564.29		20,500.00		17,000.00
Wages On-Costs	-	614,766.11	-	1,934,628.00	-	2,113,056.32
Operating Expenditure	-	614,766.11	-	1,934,628.00	-	2,113,056.32
Employee Costs	-	614,766.11	-	1,934,628.00	-	2,113,056.32
Vater		1,025,554.24		1,788,367.24		2,626,415.07
Operating Income	-	1,615,908.54	-	1,838,000.00	-	1,846,510.00
Fees & Charges	-	25,595.48	-	10,000.00	-	12,700.00
Operating Grants, Subsidies And Contributions	-	40,909.09		-		-
Rates	_	1,549,403.97	-	1,828,000.00	-	1,833,810.00
Operating Expenditure		2,641,462.78		3,626,367.24		4,472,925.07
Depreciation On Non-Current Assets		1,234,722.20		1,331,000.00		1,697,000.00
Employee Costs		492,118.43		837,184.85		1,274,352.30
Interest Expenses		177,352.82		198,982.39		181,082.77
Materials & Services		734,632.17		1,246,700.00		1,320,490.00
Other Expenditure		2,637.16		12,500.00		-
Weed Control		52,875.43		297,490.92		80,500.00
Operating Income	-	8,000.00		-		-
Operating Grants, Subsidies And Contributions	-	8,000.00		-		-
Operating Expenditure		60,875.43		297,490.92		80,500.00
Employee Costs		18,343.27		55,990.92		-
		,				
Materials & Services		42,497.26		241,000.00		80,500.00

Workplace Health And Safety		341,267.25	538,877.57	545,113.37
Operating Income		-	-	-
Other Revenue Summary		-	-	-
Operating Expenditure		341,267.25	538,877.57	545,113.37
Employee Costs		108,195.75	178,677.57	159,013.37
Materials & Services		233,694.14	359,200.00	386,100.00
Other Expenditure	-	622.64	1,000.00	-
Youth Services	-	108,679.83	1,909.00	107,771.97
Operating Income	-	109,090.91 -	159,091.00	-
Operating Grants, Subsidies And		100 000 01	150 001 00	
Contributions	-	109,090.91 -	159,091.00	-
Operating Expenditure		411.08	161,000.00	107,771.97
Employee Costs		-	150,000.00	96,771.97
Materials & Services		411.08	11,000.00	11,000.00
Grand Total		4,195,638.62	7,950,085.49	9,442,550.36

Carpentaria Shire Council
10 Year Statement of Comprehensive Income

Income	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F	Jun-32F	Jun-33F	Jun-34F	Jun-35F
Revenue										
Operating revenue										
Net rates, levies and charges	9,313,835	9,500,112	9,690,114	9,883,916	10,081,594	10,283,226	10,488,891	10,698,669	10,912,642	11,130,895
Fees and charges	892,000	909,840	928,037	946,598	965,530	984,841	1,004,538	1,024,629	1,045,122	1,066,024
Rental income	513,113	523,375	533,843	544,520	555,410	566,518	577,848	589,405	601,193	613,217
Interest received	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000
Sales revenue	13,425,000	13,693,500	13,967,370	14,246,717	14,531,651	14,822,284	15,118,730	15,421,105	15,729,527	16,044,118
Other income	-	-	-	-	-	-	-	-	-	-
Grants, subsidies, contributions and donations	57,858,118	60,015,280	61,215,586	62,439,898	63,688,696	64,962,470	66,261,719	67,586,953	68,938,692	70,317,466
Total operating revenue	84,097,066	86,737,107	88,429,950	90,156,649	91,917,881	93,714,339	95,546,726	97,415,761	99,322,176	101,266,720
Capital revenue										
Grants, subsidies, contributions and donations	69,106,797	21,522,282	15,522,282	13,522,282	13,522,282	13,522,282	13,522,282	13,522,282	13,522,282	13,522,282
Total income	153,203,863	108,259,389	103,952,232	103,678,931	105,440,163	107,236,621	109,069,008	110,938,043	112,844,458	114,789,002
Expenses										
Operating expenses										
Employee benefits	11,948,770	12,187,745	12,431,500	12,680,130	12,933,733	13,192,408	13,456,256	13,725,381	13,999,889	14,279,887
Materials and services	68,141,585	68,823,001	69,511,231	70,901,456	72,319,485	73,765,875	75,241,193	76,746,017	78,280,937	79,846,556
Finance costs	261,262	266,487	271,817	277,253	282,798	70,000	48,000	40,000	28,000	10,619
Depreciation and amortisation	13,188,000	13,451,760	13,720,795	13,995,211	14,275,115	14,560,617	14,851,829	15,148,866	15,451,843	15,760,880
Total operating expenses	93,539,617	94,728,993	95,935,343	97,854,050	99,811,130	101,588,899	103,597,278	105,660,263	107,760,670	109,897,941
Net result	59,664,246	13,530,396	8,016,889	5,824,881	5,629,033	5,647,721	5,471,730	5,277,780	5,083,788	4,891,061
Other comprehensive income										
Items that will not be reclassified to net result										
Increase (decrease) in asset revaluation surplus	0	0	0	0	0	0	0	0	0	0
Miscellaneous comprehensive income	0	0	0	0	0	0	0	0	0	0
Total comprehensive income for the year	59,664,246	13,530,396	8,016,889	5,824,881	5,629,033	5,647,721	5,471,730	5,277,780	5,083,788	4,891,061
Operating result										
Operating revenue	84,097,066	86,737,107	88,429,950	90,156,649	91,917,881	93,714,339	95,546,726	97,415,761	99,322,176	101,266,720
Operating expenses	93,539,617	94,728,993	95,935,343	97,854,050	99,811,130	101,588,899	103,597,278	105,660,263	107,760,670	109,897,941
Operating result	-9,442,551	-7,991,886	-7,505,393	-7,697,401	-7,893,249	-7,874,560	-8,050,552	-8,244,502	-8,438,494	-8,631,221

Carpentaria Shire Council 10 Year Statement of Financial Position

A 4 -	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F	Jun-32F	Jun-33F	Jun-34F	Jun-35F
Assets										
Current assets										
Cash and cash equivalents	39,628,197	40,002,499	40,569,019	40,782,785	41,043,483	41,873,999	42,903,532	44,020,333	45,229,653	46,648,554
Trade and other receivables	3,590,184	3,590,184	3,590,184	3,590,184	3,590,184	3,590,184	3,590,184	3,590,184	3,590,184	3,590,184
Inventories	1,357,600	1,357,600	1,357,600	1,357,600	1,357,600	1,357,600	1,357,600	1,357,600	1,357,600	1,357,600
Contract Assets	13,788,594	13,788,594	13,788,594	13,788,594	13,788,594	13,788,594	13,788,594	13,788,594	13,788,594	13,788,594
ATO Receivable	90,081	90,081	90,081	90,081	90,081	90,081	90,081	90,081	90,081	90,081
Total current assets	58,454,656	58,828,958	59,395,478	59,609,244	59,869,942	60,700,458	61,729,991	62,846,792	64,056,112	65,475,013
Non-current assets										
Inventories	-	0	0	0	0	0	0	0	0	(
Trade and other receivables	0	0	0	0	0	0	0	0	0	(
Property, plant & equipment	437,334,032	449,860,656	456,648,245	461,561,418	466,194,687	470,542,454	474,599,009	478,358,527	481,815,068	484,962,572
Total non-current assets	437,334,032	449,860,656	456,648,245	461,561,418	466,194,687	470,542,454	474,599,009	478,358,527	481,815,068	484,962,572
Total assets	495,788,688	508,689,614	516,043,723	521,170,662	526,064,629	531,242,912	536,329,000	541,205,319	545,871,180	550,437,585
_iabilities										
Current liabilities										
Trade and other payables	2,157,828	2,157,828	2,157,828	2,157,828	2,157,828	2,157,828	2,157,828	2,157,828	2,157,828	2,157,828
Contract Liabililites	38,980,105	38,980,105	38,980,105	38,980,105	38,980,105	38,980,105	38,980,105	38,980,105	38,980,105	38,980,105
Provisions	938,364	938,364	938,364	938,364	938,364	938,364	938,364	938,364	938,364	938,364
Borrowings	629,470	662,780	697,942	728,000	468,438	385,643	401,460	311,864	324,656	(
Total current liabilities	42,705,767	42,739,077	42,774,239	42,804,297	42,544,735	42,461,940	42,477,757	42,388,161	42,400,953	42,076,297
Non-current liabilities										
Borrowings	4,094,912	3,432,132	2,734,190	2,006,190	1,530,686	1,144,043	742,584	430,719	0	(
Provisions	1,002,902	1,002,902	1,002,902	1,002,902	1,002,902	1,002,902	1,002,902	1,002,902	1,002,902	1,002,902
Total non-current liabilities	5,097,814	4,435,034	3,737,092	3,009,092	2,533,588	2,146,945	1,745,486	1,433,621	1,002,902	1,002,902
Total liabilities	47,803,581	47,174,111	46,511,331	45,813,389	45,078,323	44,608,885	44,223,243	43,821,782	43,403,855	43,079,199
Net community assets	447,985,107	461,515,503	469,532,392	475,357,273	480,986,306	486,634,027	492,105,757	497,383,537	502,467,325	507,358,386
Community equity										
			222.067.752	222 067 752	222.067.752	222 067 752	222,067,753	222,067,753	222,067,753	222,067,753
Asset revaluation surplus	222 DEZ ZE2	つつつ ハムノ バン								ZZZ.UU1.100
Asset revaluation surplus Retained surplus	222,067,753 225,917,354	222,067,753 239,447,750	222,067,753 247,464,639	222,067,753 253,289,520	222,067,753 258,918,553	222,067,753 264,566,274	270,038,004	275,315,784	280,399,572	285,290,633

Carpentaria Shire Council 10 Year Statement of Cash Flows

	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F	Jun-32F	Jun-33F	Jun-34F	Jun-35F
Cash flows from operating activities										
Receipts from customers	23,630,835	24,103,452	24,585,521	25,077,231	25,578,775	26,090,351	26,612,159	27,144,403	27,687,291	28,241,037
Payments to suppliers and employees	(80,134,002)	(81,010,746)	(81,942,731)	(83,581,675)	(85,253,501)	(87,427,721)	(89,083,091)	(90,872,858)	(92,698,754)	(94,451,098)
Interest received	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000	2,095,000
Rental income	513,113	523,375	533,843	544,520	555,410	566,518	577,848	589,405	601,193	613,217
Non-capital grants and contributions	57,858,118	60,015,280	61,215,586	62,439,898	63,688,696	64,962,470	66,261,719	67,586,953	68,938,692	70,317,466
Borrowing costs	(261,262)	(266,487)	(271,817)	(277,253)	(282,798)	(70,000)	(48,000)	(40,000)	(28,000)	(10,619)
Net cash inflow from operating activities	3,701,802	5,459,874	6,215,402	6,297,721	6,381,582	6,216,618	6,415,635	6,502,903	6,595,422	6,805,003
Cash flows from investing activities										
Payments for property, plant and equipment	(76,375,294)	(25,978,384)	(20,508,384)	(18,908,384)	(18,908,384)	(18,908,384)	(18,908,384)	(18,908,384)	(18,908,384)	(18,908,384)
Grants, subsidies, contributions and donations	69,106,797	21,522,282	15,522,282	13,522,282	13,522,282	13,522,282	13,522,282	13,522,282	13,522,282	13,522,282
Net cash inflow from investing activities	(7,268,497)	(4,456,102)	(4,986,102)	(5,386,102)	(5,386,102)	(5,386,102)	(5,386,102)	(5,386,102)	(5,386,102)	(5,386,102)
Cash flows from financing activities										
Proceeds from borrowings	-	-	-	-	-	-	-	-	_	-
Repayment of borrowings	(597,911)	(629,470)	(662,780)	(697,853)	(734,782)					
Repayment of leases	-	-	-	-	-	-	-	-	-	-
Net cash inflow from financing activities	(597,911)	(629,470)	(662,780)	(697,853)	(734,782)	0	0	0	0	0
Total cash flows										
Net increase in cash and cash equivalent held	- 4,164,606	374,302	566,520	213,766	260,698	830,516	1,029,533	1,116,801	1,209,320	1,418,901
Opening cash and cash equivalents	43,792,803	39,628,197	40,002,499	40,569,019	40,782,785	41,043,483	41,873,999	42,903,532	44,020,333	45,229,653
Closing cash and cash equivalents	39,628,197	40,002,499	40,569,019	40,782,785	41,043,483	41,873,999	42,903,532	44,020,333	45,229,653	46,648,554

Carpentaria Shire Council
10 Year Statement of Changes in Equity

	Jun-26F	Jun-27F	Jun-28F	Jun-29F	Jun-30F	Jun-31F	Jun-32F	Jun-33F	Jun-34F	Jun-35F
Asset revaluation surplus										
Opening balance	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753
Increase in asset revaluation surplus	-	-	-	-	-	-	-	-	-	-
Closing balance	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753	222,067,753
Retained surplus										
Opening balance	166,253,108	225,917,354	239,447,750	247,464,639	253,289,520	258,918,553	264,566,274	270,038,004	275,315,784	280,399,572
Net result	59,664,246	13,530,396	8,016,889	5,824,881	5,629,033	5,647,721	5,471,730	5,277,780	5,083,788	4,891,061
Closing balance	225,917,354	239,447,750	247,464,639	253,289,520	258,918,553	264,566,274	270,038,004	275,315,784	280,399,572	285,290,633
<u>Total</u>										
Opening balance	388,320,861	447,985,106	461,515,502	469,532,391	475,357,272	480,986,305	486,634,026	492,105,756	497,383,536	502,467,324
Net result Increase in asset revaluation surplus	59,664,246 -	13,530,396	8,016,889	5,824,881 -	5,629,033	5,647,721 -	5,471,730 -	5,277,780 -	5,083,788	4,891,061 -
Closing balance	447,985,106	461,515,502	469,532,391	475,357,272	480,986,305	486,634,026	492,105,756	497,383,536	502,467,324	507,358,385

Carpentaria Shire Council Sustainability Ratios as at 30 June

Туре	Measure	Overview	Target (Tier 7)	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Operating	Performance		Greater than 0%	-11.23%	-9.21%	-8.49%	-8.54%	-8.59%	-8.40%	-8.43%	-8.46%	-8.50%	-8.52%
Performance	Operating Cash Ratio	The operating cash ratio is a measure of a council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs.	Greater than 0%	4.76%	6.60%	7.34%	7.29%	7.25%	7.21%	7.17%	7.13%	7.09%	7.05%
Liquidity	Unrestricted Cash Expense Cover Ratio	In e unrestricted cash expense cover ratio is an indicator of the unconstrained liquidity available to a council to meet ongoing and emergent financial demands, which is a key component to solvency. It represents the number of months a council can continue operating based on current monthly	Greater than 4 months	2.16	2.19	2.25	2.24	2.23	2.30	2.40	2.50	2.61	2.74
Asset	Asset Sustainability Ratio	The asset sustainability ratio approximates the extent to which the infrastructure assets managed by a council are being replaced as they reach the end of their useful lives.	Greater than 90%	142.54%	155.86%	120.63%	109.03%	106.90%	104.80%	102.75%	100.73%	98.76%	96.82%
Management	Asset Consumption Ratio	The asset consumption ratio approximates the extent to which council's infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.	Greater than 60%	63.23%	63.23%	63.23%	63.23%	63.23%	63.23%	63.23%	63.23%	63.23%	63.23%
Debt Servicing Capacity	Leverage Ratio	The leverage ratio is an indicator of a council's ability to repay its existing debt. It measures the relative size of the council's debt to its operating performance	0 - 3 times	1.18	0.72	0.53	0.42	0.30	0.23	0.17	0.11	0.05	0.00
Financial	Council-Controlled Revenue	Council controlled revenue is an indicator of a council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks.	No target as contextual measure	12.14%	12.00%	12.01%	12.01%	12.02%	12.02%	12.03%	12.03%	12.04%	12.04%
Capacity	Population Growth	Population growth is a key driver of a council's operating income, service needs, and infrastructure requirements into the future.	No target as contextual measure	0.77%	0.13%	0.13%	0.13%	0.13%	0.13%	0.13%	0.13%	0.13%	0.13%



Job or Project	Asset Class	Type Project Manger	Funding Body	Funding Stream	Project Start	Project Finish	Grant Comp'n Date	Project Expense Budget	Project Grant Funding	Asset Sale / Trade-In	Loan	Reserves	Councils Contrib'n to Project	2024-25 WIP to date	Carry-over from 2024-25	Expense Budget	Project Grant Funding	Asset Sale / Trade-In	Loan	Reserves	Council Contrib'n
CH2405 Buildings - 38 Woodward Street - Veranda repairs	Buildings	R Kerrod Giles	CSC	Council	1/07/2024	30/06/2025	n/a	40,000	-	-	-	-	40,000	-	40,000	40,000	-	-	-	-	40,000
CH2501 Buildings - 76 Landsborough Street - External Repaint	Buildings	R Kerrod Giles	CSC	Council	1/07/2024	30/06/2025	n/a	30,000	-	-	-	-	30,000	-	30,000	30,000	-	-	-	-	30,000
CO2407 Buildings - Burns Philip - bird-proof	Buildings	R Kerrod Giles	CSC	Council	1/07/2024	30/06/2025	n/a	15,000	-	-	-	-	15,000	-	15,000	15,000	-	-	-	-	15,000
CO2403 Buildings - Normanton Shire Office - Renew box guttering	Buildings	R Kerrod Giles	CSC	Council	1/07/2024	30/06/2025	n/a	150,000	-	-	-	-	150,000	-	150,000	150,000	-	-	-	-	150,000
Staff Housing - Upgrades	Buildings	R Gui	CSC	Council	1/07/2025	30/06/2026		250,000	-	-	-	-	250,000	-		250,000	-	-	-	-	250,000
Rebuild 17 Palmer St. Normanton (at new location)	Buildings	R Gui		Council (insurance)	1/07/2025	30/06/2026		509,000	_	_	_	_	509,000	-			(insurance proce	eeds received in	FY24/25)	-	509,000
				Disaster Ready												,					
Disaster Coordination Centre Fit Out	Buildings	U Kerrod Giles	-	Fund R3	1/07/2025	30/06/2026		1,194,325	1,077,025	-	-	-	117,300	-		1,194,325	1,077,025	-	-	-	117,300
CR2407 Betterment - Mitchell River Footpaths - New or renewals based on condition	Roads	U Chris Pyne	QRA	Betterment	1/07/2024	30/06/2026	30/06/2026	84,736,685	84,736,685	-	-	-	-	41,700,000	43,036,685	43,036,685	43,036,685	-	-	-	0
N/A assessment	Roads	R Matt Brenna	CSC	Council	1/07/2025	30/06/2026	n/a	75,000	-	-	-	-	75,000			75,000	-	-	-	-	75,000
CR2601 Roads - ATSI TIDS - Plain Creek	Roads	U Kerrod Giles	TMR	ATSI TIDS	1/07/2025	30/06/2026	n/a	1,250,000	1,250,000	-	-	-	-	-		1,250,000	1,250,000	-	-	-	0
CR2404 Roads - Roads of Strategic Importance (Ntn to Burketown Rd) (Sealing) ROSI	Roads	R Kerrod Giles	ROSI	Roads of Strategic Importance (Commonwealth)	1/07/2023	30/06/2028	30/06/2028	20,000,000	16,000,000	-	-	3,032,359	967,641	117,605	7,382,395	9,882,395	8,000,000	-		1,600,000	282,395
New Normanton - Burketown Road - Sealed Pavement Upgrade	Roads	U Kerrod Giles	CRC	Country Roads Connect	1/07/2025	30/06/2026		5,009,552	5,009,552	-	-	-	-	-		5,009,552	5,009,552	-	-	-	0
RR2601 Normanton - Burketown Road - Construct Floodways	Roads	N Kerrod Giles	TIDS/R2	R TIDS/R2R	1/07/2025	30/06/2026	30/06/2026	1,120,000	1,120,000	-	-	-	-	-		1,120,000	1,120,000	-	-	-	0
Roads - town streets (NTN,Kba) Reseals 2026	Roads	R Kerrod Giles	CSC	Council	1/07/2025	30/06/2026		300,000	-	-	-	-	300,000	-		300,000	-	-	-	-	300,000
CS2202 Sewer - Karumba - Pump Replacement (eone) rolling program	Sewer	R Joe Beddov	CSC	Council	1/07/2025	30/06/2026	n/a	200,000	-	-	-	-	200,000	-		200,000	-	-	-	-	200,000
CS2501 Sewer - Sewer Lagoons, Normanton - Desludging of Lagoon	n Sewer	R Joe Beddow	TBC	Seek funding	1/07/2024	30/06/2025	n/a	-	-	-	-	-	-	-	-		-	-	-	-	0
CS2502 Sewer - Sewer Lagoons, Normanton - Screen, Outlet	Sewer	R Joe Beddow	CSC	Council	1/07/2024	30/06/2025	n/a	150,000	-	-	-	-	150,000	1,135	148,865	148,865	-	-	-	-	148,865
Screen, Liner, Irrigation Pipework Renewals Sewer - Sewer Treatment Plant, Karumba - New 2nd Inlet Screen (upgrade existing)	Sewer	N Joe Beddow	CSC	Council	1/07/2024	30/06/2025	n/a	120,000	-	-	-	-	120,000	17,650	102,350	102,350	-	-	-	-	102,350
CS2504 Sewer - Sewer Treatment Plant, Karumba - Repairs to Balance Tanks	Sewer	R Joe Beddow	CSC	Council	1/02/2025	1/04/2025	n/a	30,000	-	-	-	-	30,000	3,334	26,666	26,666	-	-	-	-	26,666
CW2302 Water - Normanton Water Treatment Plant Reservoir Upgrades (2 concrete inground storage tanks)	Water	U Joe Beddow	BOR	Building our Regions	1/07/2024	1/12/2025	30/06/2025	1,992,916	1,992,916	-	-	-	-	65,634	1,927,282	1,927,282	1,927,282	-	-	-	-
CW2501 Water - Filter to Waste Automation, Normanton WTP	Water	U Joe Beddow	CSC	Council	1/07/2024	30/06/2026	n/a	75,000	-	-	-	-	75,000	-	75,000	75,000	-	-	-	-	75,000
CW2502 Water - Karumba Reservoir (concrete ground level) New Liner	Water	R Joe Beddow	CSC	Council	1/02/2025	30/06/2026	n/a	50,000	-	-	-	-	50,000	6,342	43,658	43,658	-	-	-	-	43,658
Water - Main Replacement (from AC to UPVC - rolling program) - Yappar St upgrade	Water	R Joe Beddow	CSC	Council	1/07/2024	30/06/2026	n/a	150,000	-	-	-	-	150,000	-	150,000	150,000	-	-	-	-	150,000
CW2504 Water - Normanton Backwash Lagoon	Water	R Joe Beddow	BOR	Building our Regions	1/07/2024	31/12/2025	n/a	100,000	100,000	-	-	-	-	10,530	89,470	89,470	89,470	-	-	-	-
Water - Meter Replacement Program - rolling CW2505 Water NTN - Skillion Roof for Machinery/Equipment	Water Water	R Joe Beddow N Joe Beddow		Council Council	1/07/2025 1/07/2024	30/06/2026 30/06/2025	n/a n/a	60,000 30,000	-	-	-	-	60,000 30,000	-	30,000	60,000 30,000	-	-	-	-	60,000 30,000
CW2506 Water NTN - Standpipe relocation to Footpath	Water	R Joe Beddow		Council	1/07/2024	30/06/2025	n/a	60,000	-	-	-	-	60,000	2,715	57,285	57,285	-	-	-	-	57,285
WQ2408 Water - Valve Replacement Program, Normanton	Water	R Joe Beddow	W4Q	W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027	275,000	275,000	-	-	-	-	26,020	248,980	248,980	248,980	-	-	-	-
WQ2409 Water - Normanton - Manifold and Clarifier 1 Renewal	Water	U Joe Beddow	W4Q	W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027	200,000	200,000	-	-	-	-	-	200,000	200,000	200,000	-	-	-	-
WQ2401 Sewer - Sewer Treatment Plant, Karumba- Membrane Replacement & Skid Renewal	Sewer	R Joe Beddow	W4Q	W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027	1,200,000	1,200,000	-	-	-	-	56,403	1,143,597	1,143,597	1,143,597	-	-	-	-
WQ2402 Other - Town Beautification - School Dam Precinct Development - Stage 2	Other	N Kerrod Giles	W4Q	W4Q (24-27)	1/07/2024		30/06/2027	200,000	200,000	-	-	-	-	18,591	181,409	181,409	181,409	-	-	-	-
WQ2406 Shire Hall, Normanton - Electrical Works	Buildings	R Kerrod Giles	W4Q	W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027	75,000	75,000	-	-	-	-	31,680	43,320	43,320	43,320	-	-	-	-
WQ2410 Staff Housing - Ntn WTP Office conversion to accommodation	Buildings	R Kerrod Giles	W4Q	W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027	135,000	135,000	-	-	-	-	-	135,000	135,000	135,000	-	-	-	-
WQ2411 Karumba Childcare Centre - Maintenance Works	Buildings	R Eddie Ibal	W4Q	W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027	35,000	35,000	-	-	-	-	-	35,000	35,000	35,000	-	-	-	-
WQ2407 Normanton Shire Hall - Conference Room	Other	R Ali Hassan		W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027	15,000	15,000	-	-	-	-	1 540	15,000	15,000	15,000	-	-	-	-
WQ2403 Solar Lights from town to Rodeo Grounds WQ2404 Solar Lights from Ash's to Caravan Park, Palmer St,	Other	N Eddie Ibal		W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027	75,000	75,000	-	-	-	-	1,540	73,460 34,386	73,460	73,460	-		-	-
Karumba Point	Buildings	N Eddie Ibal		W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027 30/06/2027	35,000	35,000 200,000				-	614 25 000	175,000	34,386 175,000	34,386 175,000	-	-	-	
WQ2405 Staff Housing - Upgrades WQ2412 Karumba Sports Centre - Big Ass Fans and Seating	Buildings	R Eddie/Gui N Eddie Ibal		W4Q (24-27) W4Q (24-27)	1/07/2024 1/07/2024	30/06/2027 30/06/2027		200,000 30,000	30,000	-	-	-	-	25,000	30,000	175,000 30,000	175,000 30,000	-	-	-	-
WQ2413 Normanton Showgrounds - Amenities Refurbishment	Buildings	R Eddie Ibal	W4Q	W4Q (24-27)	1/07/2024	30/06/2027	30/06/2027	25,000	25,000	-	-	-	-	-	25,000	25,000	25,000	-	-	-	-
N/A Fleet - Fleet Renewal Forecast (FY27 and beyond)	Plant & Equip.	R Kerrod Giles		Council	1/07/2023	30/06/2025	n/a	F0 000					F0 000	-	-	-	-	-	-	-	-
CP26xx Fleet - Small Generators and plant replacements	Plant & Equip.	R Kerrod Giles		Council	1/07/2025	30/06/2026	n/a	50,000	-	-	-	-	50,000		440.000	50,000	-	-	-	-	50,000
ICT - Wi-Fi Infrastructure Upgrade	Plant & Equip.	U Dependent	CSC	Council	1/07/2024	30/06/2025	n/a	120,000	-	-	-	-	120,000	10,000	110,000	110,000	-	-	-	-	110,000
CP26XX Fleet - Kubota ZD1221RL - 29.1HP Diesel Turn Mower (72")) Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		40,000	-	-	-	-	40,000	-		40,000	-	-	-	-	40,000

Financial Year Budget Yr 25-26

CAPPENITARIA SHII

CA	RPENTARIA SHIRE Outback by the Sea*								Total Project Budget					Total Project Budget Financial Year Budget Yr					Budget Yr 25-26			
Job or WO No	Project	Asset Class	Type	Funding Body	Funding Stream	Project Start	Project Finish	Grant Comp'n Date	Project Expense Budget	Project Grant Funding	Asset Sale / Trade-In	Loan	Reserves	Councils Contrib'n to Project	2024-25 WIP to date	Carry-over from 2024-25	Expense Budget	Project Grant Funding	Asset Sale / Trade-In	Loan	Reserves	Council Contrib'n
CP26XX Fleet	- Kubota ZD1221RL - 29.1HP Diesel Turn Mower (72")	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		40,000	-	-	-	-	40,000	-		40,000	-	-	-	-	40,000
CP26XX Fleet	- Kubota Z232KW-42 - 21.5HP Zero Turn Mower (42")	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		10,000	-	-	-	-	10,000	-		10,000	-	-	-	-	10,000
CP26XX P193	8 Prado (DCS)	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		95,000	-	30,000	-	-	65,000	-		95,000	-	30,000		-	65,000
CP26XX P303	3 Massey Ferguson Tractro (Slashing)	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		140,000	-	45,000	-	-	95,000	-		140,000	-	45,000		-	95,000
CP26XX P253	4 Isuzu NPR400 (Town Crew)	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		180,000	-	65,000	-	-	115,000	-		180,000	-	65,000		-	115,000
CP26XX P252	0 Isuzu NPS300 4x4 Trayback Truck	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		185,000	-	60,000	-	-	125,000	-		185,000	-	60,000		-	125,000
CP26XX P270	3 Hino 500 RMPC	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		265,000	-	90,000	-	-	175,000	-		265,000	-	90,000		-	175,000
CP26XX Fleet	- Plant - Isuzu Truck Garbage Compactor NTN	Plant & Equip.	N Gui	CSC	Council	1/07/2025	30/06/2026		450,000	-	-	-	-	450,000	-		450,000	-	-		-	450,000
Hino	300 Series - Tray Back	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		180,000	-	60,000	-	-	120,000	-		180,000	-	60,000		-	120,000
Cater	rpillar 432E Backhoe (Karumba)	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		275,000	-	90,000	-	-	185,000	-		275,000	-	90,000		-	185,000
Toyo	ta Hilux 4x4 SR 2.8L T Diesel Manual	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		75,000	-	25,000	-	-	50,000	-		75,000	-	25,000		-	50,000
Dyna	pac CC900 Twin Drum Roller	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		65,000	-	-	-	-	65,000	-		65,000	-	-		-	65,000
EMER	RGENCY SEWERAGE PUMP TRAILER (K'ba)	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		20,000	-	2,000	-	-	18,000	-		20,000	-	2,000		-	18,000
Airpo	ort Generator Set NTN, 6BTAG1 88kw -	Plant & Equip.	R Gui	CSC	Council	1/07/2025	30/06/2026		75,000	-	12,000	-	-	63,000	-		75,000	-	12,000		-	63,000
Othe upgra	r - Normanton and Karumba TV/radio broadcast ade	Other	U Gui	CSC	Council	1/07/2025	30/06/2026		150,000	-	-	-	-	150,000	-		150,000	-	-	-	-	150,000
CO2501	r - Karumba Water Park and Pool - Renewals per tech report.	Other	R Matt Br	enna CSC	Council	1/07/2024	30/06/2025	n/a	100,000	-	-	-	-	100,000	-	100,000	100,000	-	-	-	-	100,000
RR2602 Norm	nanton Aerodrome - RPT Apron Widening	Other	U Kerrod	Giles TIDS/Co	TIDS/Council	1/07/2025	30/06/2026	30/06/2026	500,000	250,000	-	-	-	250,000	-		500,000	250,000	-	-	-	250,000
CO26XX Othe	r - Normanton Shire Office - New Chairs in the Council obers	Other	R Anne A	ndre CSC	Council	1/07/2025	30/06/2026		30,000	-	-	-	-	30,000	-		30,000	-	-	-	-	30,000
CO26XX Ceme	etery - Fence - Normanton	Other	U Kerrod	Giles CSC	Council	1/07/2025	30/06/2026		100,000	-	-	-	-	100,000	-		100,000	-	-	-	-	100,000
Othe	r - Normanton Aerodrome Lighting Upgrades Projects	Other	U Kerrod	Giles QRA	Disaster Ready Fund R3	1/07/2025	30/06/2026		509,779	458,801	-	-	-	50,978	-		509,779	458,801	-	-	-	50,978
Barne	ett Street Park - Multigoal and Electric BBQ's	Other	U Kerrod	Giles CSC	Council	1/07/2025	30/06/2026		45,000	-	-	-	-	45,000	-		45,000	-	-	-	-	45,000
					QRA - National																	
Karuı	mba Seawall (finalise project name later)	Other	N Kerrod	Giles QRA	Resilience Fund - Infrastructure	1/06/2025	30/06/2027	30/06/2028	4,547,830	4,547,830	-	-	-	-	-		4,547,830	4,547,830	-	-	-	-
Rural	fencing	Other	N Andrew	Sha CSC	Council	1/07/2025	30/06/2026		25,000	-	-	-	-	25,000	-		25,000	-	-	-	-	25,000

Capital Expenditure by Asset Cla	ss
Road	ds
Plant & Equi	p.
Lar	nd
Sew	er
Wate	er
Oth	er
Building	gs

Capital Expenditure by Type
U
N
R

	Total Project Budget													
Capital Ex. by Class	Project Expense Budget	Project Grant Funding	Asset Sale / Trade-In	Loan	Reserves	Council Contrib'n								
Roads	112,491,237	108,116,237	0	0	3,032,359	1,342,641								
Plant & Equip.	2,265,000	0	479,000	0	0	1,786,000								
Land	0	0	0	0	0	0								
Sewer	1,700,000	1,200,000	0	0	0	500,000								
Water	2,992,916	2,567,916	0	0	0	425,000								
Other	6,332,609	5,581,631	0	0	0	750,978								
Buildings	2,688,325	1,577,025	0	0	0	1,111,300								
	128,470,087	119,042,809	479,000	0	3,032,359	5,915,919								

Capital Ex. by Type	Expense	Project Grant Funding	Asset Sale / Trade-In	Trade-In Loan Reserves		Council Contrib'n
U	95,883,257	94,974,979	0	0	0	908,278
N	6,632,830	6,007,830	0	0	0	625,000
R	25,954,000	18,060,000	479,000	0	3,032,359	4,382,641
	128,470,087	119,042,809	479,000	0	3,032,359	5,915,919

74.6% 5.2%

20.2%

Financial Year Budget Yr 25-26					
Project Expense Budget	Project Grant Funding	Asset Sale / Trade-In	Loan	Reserves	Council Contrib'n
60,673,633	58,416,237	0	0	1,600,000	657,395
2,255,000	0	479,000	0	0	1,776,000
0	0	0	0	0	0
1,621,478	1,143,597	0	0	0	477,881
2,881,675	2,465,732	0	0	0	415,943
6,311,864	5,560,886	0	0	0	750,978
2,631,645	1,520,345	0	0	0	1,111,300
76.375.294	69.106.797	479.000	0	1.600.000	5.189.497

 128,470,087
 119,042,809
 479,000
 0
 3,032,359
 5,915,919
 42,094,793
 55,854,808
 76,375,294
 69,106,797
 479,000
 1,600,000
 5,189,497

70.8% 8.6%

20.5%

Project Expense Budget	Project Grant Funding	Asset Sale / Trade-In	Loan	Reserves	Council Contrib'n
54,107,623	53,209,345	0	0	0	898,278
6,594,435	5,987,085	0	0	0	607,350
15,673,236	9,910,367	479,000	0	1,600,000	3,683,869
76.375.294	69.106.797	479.000	0	1.600.000	5.189.49



CARPENTARIA SHIRE

Ontback by the Sea®

Carpentaria Shire Council

2025/2026 Revenue Statement

REVENUE STATEMENT FOR THE 2025/2026 FINANCIAL YEAR

Contents

STATEMENT	3
PURPOSE	3
APPLICABILITY	3
RATES AND CHARGES	3
DIFFERENTIAL GENERAL RATES	3
Table 1 - Differential Rating Categories	4
OBJECTION AGAINST CATEGORISATION	8
MINIMUM DIFFERENTIAL GENERAL RATE	8
GENERAL RATING CATEGORIES	8
Table 2 - Differential General Rates and Minimum General Rates - 2025/2026	8
LIMITATION ON RATE INCREASE	9
UTILITY CHARGES	9
Water Utility Charges	10
Table 3 - Water Utility Charges	10
Sewerage Utility Charges	11
Table 5 - Sewerage Utility Charges - Normanton	12
Table 6 - Sewerage Utility Charges - Karumba	
Waste Management Utility Charges	12
Table 8 – Garbage Charges Schedule – Minimum Number of Bins	
Table 9 – Cleansing Units Applied	
SEPARATE CHARGES	14
Emergency Management Levy	14
CONCESSIONS	15
Pensioner Rates Remission	15
Not for Profit / Community Organisations	15
Financial Hardship	15
OTHER MATTERS CONCERNING RATES AND CHARGES	15
Interest	15
Discount	15
Collection of Outstanding Rates and Charges	16
Payments in Advance	16
Interim Rate Notices	16
Prior Year Amendments	17
Levy Dates and Due Date for Payment of Rates	17
FEES AND CHARGES	17
Cost Recovery	17
Business Activity Fees	17
CONCESSIONS GRANTED	18
ALITHODITY	10

REVENUE STATEMENT 2025/2026

STATEMENT

The revenue statement has been prepared in accordance with section 104(5) of the *Local Government Act 2009* and in accordance with sections 169(2)(b) and 172 of the *Local Government Regulation 2012*. The revenue statement applies to revenue raising activities of the Council.

PURPOSE

A revenue statement is required to accompany the budget each year. Section 172 of the *Local Government Regulation 2012* outlines the matters that a local government must include in its revenue statement.

The revenue statement includes an explanatory statement outlining and explaining the revenue measures adopted in the budget.

The purpose of the revenue statement is:

- To enunciate the methods used to achieve Council's objectives set out in the Revenue Policy; and
- To explain material matters that guide the development and implementation of revenue practices within the Council; and
- To comply in all respects with legislative requirements.

APPLICABILITY

This revenue statement applies to the financial period from 1 July 2025 to 30 June 2026. It is approved in conjunction with the Budget as presented to Council.

It is not intended that this revenue statement reproduce all related polices. Related adopted policies will be referred to within the revenue statement where appropriate.

RATES AND CHARGES

For the financial year beginning 1 July 2025, Carpentaria Shire Council resolves pursuant to section 94 (2) of the *Local Government Act 2009* to make and levy rates and charges. Rates and charges to be levied pursuant to sections 80, 81 and 99 of the *Local Government Regulation 2012* will include:

- a) Differential General Rates
- b) Utility Charges for:-
 - Water
 - Sewerage
 - Waste Management

DIFFERENTIAL GENERAL RATES

General rates are for services, facilities and activities that are supplied or undertaken for the benefit of the community in general (rather than a particular person).

Council calculates and rates and charges utilising the rateable value of the land; this valuation is set by the Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development.

Council has decided that in accordance with section 81 of the *Local Government Regulation 2012*, differential general rates will be levied on all rateable land in the shire. Furthermore, in accordance with section 77 of the

REVENUE STATEMENT FOR THE 2025/2026 FINANCIAL YEAR

Local Government Regulation 2012, Council has decided to fix a minimum amount of general rates that differs depending upon the differential rating category of rateable land.

In Council's opinion, differential general rating and fixing a minimum amount of general rates enables there to be a more equitable relationship between revenue raised from particular land and the circumstances relevant to that land, than would be the case under a standard rating system where rates are levied at a single rate in the dollar on all rateable land.

In determining its differential rating system, including fixing minimum amounts of general rates, Council's objective is to ensure the fair and consistent application of lawful rating and charging principles, without bias, taking account of all relevant considerations and disregarding irrelevances such as the perceived personal wealth of individual ratepayers or ratepayer classes.

In summary, the differential rating categories have been determined having regard to matters such as:

- Land use;
- Availability of services;
- Consumption of services,
- Valuation; and
- Income producing capacity of land.

Table 1 - Differential Rating Categories

Category	Differential	Description	
1	Vacant Urban Land <10,000 m ²	All vacant urban land of less than 10,000m ² in size, within the area defined as Normanton Township or Karumba Township in the Carpentaria Shire Council Planning Scheme 2008 (Map 3).	
2	Residential Land <4,000 m ² - PPR	All residential land, that is the owner's principal place of residence, and is less than 4,000m ² in size, and is within the areas defined as Normanton Township or Karumba or Karumba Point, in the Carpentaria Shire Council Planning Scheme 2008 (Map 3).	
3	Residential Land ≥4,000m² & <100Ha	All land within the council area that is 4,000m ² or more but less than 100Ha in size, that is used for residential or rural residential purposes.	
4	Residential Multi- Units	All land within the council area which consists of multi residential dwellings.	
5	Vacant Land ≥4,000m ² & <100Ha	All land within the council area that is 4,000m ² or more but less than 100Ha in size, that could be used for residential or rural residential purposes but is currently vacant.	
6	Rural Areas <\$5,000,000	All rural land within the council area not included in other Categories, with a rateable value of less than \$5,000,000.	
7	Rural \$5,000,000 – <\$19,999,999	All rural land within the council area with a rateable value of between \$5,000,000 and \$19,999,999.	
8	Rural ≥\$20,000,000	All rural land within the council area with a rateable value of \$20,000,000 or more.	
9	Rural - Agriculture	All rural land within the council area used for agricultural purposes, other than grazing or other rural uses.	

Category	Differential	Description
10	Commercial	All commercial land in Karumba and Normanton that is zoned "Commercial" in the Carpentaria Shire Council Planning Scheme 2008 (Map's 3 and 5) and land zoned as 'Residential' used to operate commercial tourism operations.
11	Motels	All land within the council area used for public accommodation such as motels and guest houses.
12	Commercial - Other	All land within the council area that is used by not for profit groups or organisations.
13	Electrical Reticulation and Telecommunications Infrastructure – Rural	All land predominately used for Commercial Electrical, Reticulation or Telecommunication purposes and which is located outside the Normanton and Environs and Karumba and Environs (Maps 2,3,4 & 5 Carpentaria Shire Planning Scheme 2008).
14	Electrical Reticulation and Telecommunications Infrastructure – Normanton and Karumba	All land predominately used for Commercial Electrical, Reticulation or Telecommunication purposes and is located within Normanton and Environs and Karumba and Environs (Maps 2,3,4 & 5 Carpentaria Shire Planning Scheme 2008).
15	Intensive Accommodation – 10 to 30 Persons	All land predominately used for intensive accommodation capable of accommodating 10 to 30 persons (other than the ordinary travelling public) in rooms, suites or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks".
16	Intensive Accommodation – 31 to 50 Persons	All land predominately used for intensive accommodation capable of accommodating 31 to 50 persons (other than the ordinary travelling public) in rooms, suites or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks".
17	Intensive Accommodation ≥51 Persons	All land predominately used for intensive accommodation capable of accommodating 51 or more persons (other than the ordinary travelling public) in rooms, suites or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks".
20	Light Industry	All industrial land in Karumba and Normanton that is zoned "Industry" in the Carpentaria Shire Council Planning Scheme 2008 (Map's 3 and 5) excluding land identified in other Categories.
21	Transport and Heavy Industry <1Ha	All land used for the purposes of and incidental to transport operation, freight companies, batching plant, stockpiling, and or hazardous industries that is less than 1.0 Hectare in land size.
22	Service Stations	All land used for the purpose of and incidental to retail or wholesale fuel distribution, with a holding capacity of one million litres or less.

Category	Differential	Description		
23	Bulk Fuel Storage	All land used for the purpose of and incidental to bulk fuel storage operations with a holding capacity greater than one million litres.		
24	Shipping and Other Industry	All land zoned as "Strategic Port Land" and land used for the purpose of shipping operations and other industry located on the Norman River side of Yappar Street Industrial Area not identified in category 11, 13, 14, 15, 16, 17, 23, 25, 26, 27 and 28.		
25	Processing Plant	All land used for the purpose of and incidental to the processing of goods and services for wholesale purposes.		
26	Mine Product Operations	All land used, or capable of being used, for the purpose of, and incidental to: -the bulk handling of mining products; -the storage of mining products; -the distribution of mining products; and/or -the storage of other mining related products and equipment. This category includes land previously used for any one or more of the other purposes identified in this category, being rehabilitated (including the removal of structures).		
27	Electricity Generation ≤5MW	All land used or intended to be used for or ancillary to the generation of electricity from a facility with an output capacity of 5 Mega Watts or less.		
28	Electricity Generation >5MW	All land used or intended to be used for or ancillary to the generation of electricity from a facility with an output capacity of greater than 5 Mega Watts.		
31	Quarry 5,000 – 100,000 Tonnes	All land in the council area used or intended to be used as a quarry extracting between 5,000 and 100,000 tonnes as authorised by the appropriate State Government Department.		
32	Quarry >100,000 Tonnes	All land in the council area used or intended to be used as a quarry extracting greater than 100,000 tonnes as authorised by the appropriate State Government Department.		
33	Petroleum Lease	All petroleum leases located in the council area.		
34	Mining Leases <25 people	All mining leases located in the council area, that employ less than 25 people in mining activities and has no on-site accommodation.		
35	Mining Leases 25-99 people	All mining leases located in the council area, that employ 25 to 99 people in mining activities and has no on-site accommodation.		
36	Mining Leases ≥100 people	All mining leases located in the council area, that employ 100 people or more in mining activities and has no on-site accommodation.		
37	Mining Leases <25 people with accommodation	All mining leases located in the council area, that employ less than 25 people in mining activities and has on-site accommodation.		
38	Mining Leases 25-99 people with accommodation	All mining leases located in the council area, that employ 25 to 99 people in mining activities and has on-site accommodation.		
39	Mining Leases ≥100 people with accommodation	All mining leases located in the council area, that employ 100 people or more in mining activities and has on-site accommodation.		

Category	Differential	Description
41	Caravan Parks	All land within the council area used as a caravan park with less than
41	<50 sites	50 sites or accommodation units.
42	Caravan Parks	All land within the council area used as a caravan park with 50 to 100
42	50 - 100 sites	sites or accommodation units.
43	Caravan Parks	All land within the council area used as a caravan park with more than
43	>100 sites	100 sites or accommodation units.
44	Hotels/Licensed	All land within the council area used for the purposes of hotels and
44	Venue <20 Rooms	licensed venues and may include less than 20 accommodation units.
45	Hotels/Licensed	All land within the council area used for the purposes of hotels and
43	Venue ≥20 Rooms	licensed venues and may include 20 or more accommodation units.
50	Transport and Heavy Industry ≥1.0Ha	All land used for the purposes of and incidental to transport operation, freight companies, batching plant, stockpiling and hazardous industries that is 1.0 Hectare or more in land size.
51	Residential Home Business	All land within the Council area that is used as a commercial home business.
52	Shopping Facility with >25 on-site carparks	All land within the Council area used as a shopping facility with greater than 25 onsite carparks.
53	Residential Land <4,000 m ² - Non-PPR	All residential land, that is not the owner's principal place of residence, and is less than 4,000m ² in size, and is within the areas defined as Normanton Township or Karumba or Karumba Point, in the Carpentaria Shire Council Planning Scheme 2008 (Map 3).

The term 'Principal place of residence' means land that is the place of residence at which at least one natural person who constitutes the owner/s of the land predominantly resides.

In establishing whether land is the owner's principal place of residence, Council may consider, but not be limited to the owner's declared address for electoral, taxation, government social security or national health registration purposes, or any other form of evidence deemed acceptable by the Council. Residential premises that have not met these criteria will be deemed a secondary residence.

For the avoidance of doubt, land will not be the owner's principal place of residence where it is:

- 1) not occupied by at least one person/s who constitute the owner/s, but occupied by any other person/s, whether in return for rent or remuneration or not, including members of the owner's family;
- 2) vacant, whether permanently or temporarily (for more than 120 days of the financial year), including for the purposes of renovation or redevelopment, except in the case where:
 - a) premises that are being renovated are and remain the principal place of residence of the owner, and the owner does not during the renovation period own any other property which is used as, or asserted by the owner for any purpose to be, the owner's place of residence;
 - a property is vacant for a period longer than 120 continuous days of the financial year due to the owner/s absence on an extended holiday, provided that the property remains completely vacant for the entire period of their absence;
 - c) a property is vacant due to the owner/s absence due to work commitments, provided that the absence is confirmed in writing by the owner's employer to Council's satisfaction and the property

- remains vacant or is occupied by immediate family members only during the period of the owner's absence; or
- d) the owner is absent due to medical reasons of the owner or a close relative and this is confirmed in writing by a health professional to Council's satisfaction;
- 3) not owned by a natural person, e.g., owned by a company, except where the ratepayer residing at the property as their principal place of residence is the company owner; or
- 4) flats and other multiple tenement residential properties, even where the owner of the land resides in one of the flats or tenements.

OBJECTION AGAINST CATEGORISATION

Pursuant to section 90 of the *Local Government Regulation 2012* the owners of rateable land will be informed that they have the right of objection to the category their land is included in.

All objections shall be to the Chief Executive Officer of the Carpentaria Shire Council and the only basis for objection shall be that at the date of issue of the rate notice, the land should belong to a different rating category.

MINIMUM DIFFERENTIAL GENERAL RATE

A minimum differential general rate is set for each differential general rate category to achieve an appropriate contribution from all property owners.

In accordance with section 77 of the *Local Government Regulation 2012*, Council considers that a minimum general rate should be applied to ensure a sufficient contribution is made to cover the cost of public services that benefit all properties irrespective of the valuation of a property.

No minimum will apply to land to which Chapter 2, Part 2, Division 5, Subdivision 3 of the *Land Valuation Act 2010* applies.

GENERAL RATING CATEGORIES

For the financial period from 1 July 2025 to 30 June 2026 the Differential General Rates and Minimum General Rates will be levied on the Differential General Rate categories as follows:

Table 2 - Differential General Rates and Minimum General Rates - 2025/2026

Category	Differential	General Rate (cent in the dollar)	Minimum \$
1	Vacant Urban Land <10,000 m ²	1.6605	\$776
2	Residential Land <4,000 m ² - PPR	1.5748	\$676
3	Residential Land ≥4,000m ² & <100Ha	0.8618	\$688
4	Residential Multi-units	1.8902	\$946
5	Vacant Land ≥4,000m ² & <100Ha	0.7869	\$822
6	Rural Areas <\$5,000,000	0.3943	\$1,313
7	Rural \$5,000,000 - \$19,999,999	0.4710	\$20,297
8	Rural ≥\$20,000,000	0.5530	\$97,008
9	Rural - Agriculture	0.5477	\$6,271
10	Commercial	1.9045	\$986
11	Motels	1.7402	\$2,364
12	Commercial - Other	1.1118	\$669
13	Electrical Reticulation and Telecommunications	10.0065	\$1,671

Category	Differential	General Rate (cent in the dollar)	Minimum \$
	Infrastructure – Rural		
14	Electrical Reticulation and Telecommunications		
	Infrastructure – Normanton and Karumba	18.1097	\$7,240
15	Intensive Accommodation – 10 to 30 Person	3.6279	\$1,466
16	Intensive Accommodation – 31 to 50 Person	3.6279	\$2,946
17	Intensive Accommodation ≥51 Person	3.6279	\$4,844
20	Light Industry	1.7309	\$1,000
21	Transport and Heavy Industry <1Ha	3.5120	\$2,340
22	Service Stations	1.9755	\$1,217
23	Bulk Fuel Storage	3.5445	\$2,434
24	Shipping and Other Industry	4.1748	\$2,434
25	Processing Plant	5.1122	\$2,434
26	Mine Product Operations	76.3206	\$1,739,085
27	Electricity Generation ≤5MW	2.1945	\$5,044
28	Electricity Generation >5MW	2.1945	\$10,073
31	Quarry 5,000–100,000 Tonnes	4.3330	\$6,084
32	Quarry >100,000 Tonnes	4.7153	\$34,436
33	Petroleum Lease	2.5227	\$3,319
34	Mining Leases <25 people	2.5227	\$2,652
35	Mining Leases 25-99 people	2.5227	\$13,244
36	Mining Leases ≥100 people	2.5227	\$132,440
37	Mining Leases <25 people with accommodation	2.5227	\$3,974
38	Mining Leases 25-99 people with accommodation	2.5227	\$19,869
39	Mining Leases ≥100 people with accommodation	2.5227	\$145,684
41	Caravan Parks <50 sites	2.2040	\$847
42	Caravan Parks 50-100 sites	1.1575	\$1,182
43	Caravan Parks >100 sites	2.2040	\$2,364
44	Hotels/ Licensed Venue <20 Rooms	1.7402	\$1,182
45	Hotels/ Licensed Venue ≥20 Rooms	1.9731	\$2,364
50	Transport and Heavy Industry ≥1.0Ha	2.0670	\$3,510
51	Residential Home Business	1.7318	\$775
52	Shopping Facility with >25 on-site carparks	2.0502	\$1,015
53	Residential Land <4,000 m ² - Non-PPR	1.8176	\$776

LIMITATION ON RATE INCREASE

Pursuant to Section 116 of the *Local Government Regulation 2012*, for the 2025/2026 financial year, Council has not made, and will not make, a resolution limiting an increase of Rates and Charges.

UTILITY CHARGES

Council resolves that, pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, it will make and levy charges for the supply of water, sewerage and cleansing services (Utility Charges) for the financial year beginning 1 July 2025.

Water Utility Charges

The Carpentaria Shire Council water supply system includes the raw water pipeline from Glenore Weir to Normanton water treatment works. All water utility charge revenue shall be used to cover the costs associated with the operation, maintenance, replacement, upgrade, and funding of the Carpentaria water supply infrastructure, including ensuring long-term sustainability.

The water utility charges are established for both treated water supply and raw water supply. Where an assessment is part of a community titles scheme (including a building units or group titles plan) and the assessment within the scheme is not separately metered, the applicable Water Utility Charges will be apportioned in accordance with the registered contribution schedule lot entitlement for the assessment.

Use of water, whether raw or treated, is subject to any water conservation measures (water restrictions) that are currently in place, or that may be imposed by Council at any time during the financial year.

Council has determined in 2025/2026 to make and levy water utility charges for treated water supply based on a two-part tariff, made up of a fixed Water Access Charge (being a charge for the use of infrastructure that supplies water) and a variable Water Consumption Charge (being a charge for using the water based on the amount of water that is actually used).

Water utility charges are levied on a user pays, two-part tariff basis consisting of an access charge and a variable consumption (kl) charge. The different tiers are outlined in Table 3 Water Utility Charges.

Table	3 -	Water	l Itility	Charaes
rubie	. -	vvater	ULIIILV	Ciluiues

Charge Type	Category	Access Charge	KL Tier 1	KL Tier 2
Vacant	Vacant	\$1,040	\$0.25 (<900kl)	\$2.70 (>900kl)
Residential 1	Single Dwelling	\$1,040	\$0.25 (<900kl)	\$2.70 (>900kl)
Residential 2	Multiple Dwellings	\$1,622	\$0.25 (<900kl)	\$2.70 (>900kl)
Residential 3	Lilyvale Estate	\$1,040	\$0.25 (<900kl)	\$2.70 (>900kl)
Commercial 1	Non-Residential	\$1,040	\$1.90	
Commercial 2	1 st Meter – Hotels & Caravan Parks	\$6,500	\$1.90	
Commercial 3	Hospital	\$16,640	\$1.90	
Raw Water 1	Rural Domestic	\$260	\$0.25	
Raw Water 2	Rural Stock	\$520	\$1.19	
Raw Water 3	Town – non-domestic	\$520	\$0.25	

Definitions for the access charge types in Table 3 are as follows:

- 1) Land used solely for residential purposes:
 - a) Residential 1 where no more than two separate dwellings or living units, an access charge of \$1,040 per meter; and
 - b) Residential 2 where three or more separate dwellings or living units, an access charge of \$1,622 for the first meter.
 - c) Residential 2 Additional meters will be \$1,040 per meter
 - d) Residential 3 Water supplied from the water treatment plant to the Lilyvale Estate.
- 2) Land used in whole or part for non-residential purposes:
 - a) Commercial 2 where land is used for caravan parks with more than 50 sites, or for hotels and licensed venues, an access charge of \$6,500 for the first meter and \$1,622 for each additional Commercial water meter;

- b) Commercial 2 where non-rateable land that has a water connection of 40mm or larger (except where used as described in paragraph 2 (c)), an access charge of \$6,500 for the first meter and \$1,622 for each additional Commercial water meter
- c) Commercial 3 where non-rateable land used as a hospital, that also has multiple single unit dwellings and/or multiple dwelling units/flats, an access charge of \$16,640 per meter; and
- d) Commercial 1 otherwise, an access charge of \$1,040 per meter.
- 3) Vacant land:
 - a) Any land that is vacant and is within the water network
- 4) Raw Water is supplied to:
 - a) Raw Water 1 Rural land, water solely used for domestic purposes;
 - b) Raw Water 2 Rural land, water used for stock watering;
 - c) Raw Water 3 Supplied to Land within Normanton but used solely for non-domestic purposes.

Sewerage Utility Charges

In 2020/2021, the Sewerage Utility Charges in Karumba were based on a unit Equivalent Tenement basis. In the 2021/2022 financial year the Sewerage Utility Charges for Karumba were changed from the unit Equivalent Tenement basis to a per unit basis to harmonise the charging methodology for both Karumba and Normanton townships. This change was implemented over five years, with the goal to have the same unit charge for both Normanton and Karumba having been achieved for the 2025/26 financial year.

In keeping with Subsection 94(2) of the *Local Government Act 2009* and Sections 99 and 100 of *Local Government Regulation 2012*, Council has determined to make and levy Sewerage Utility Charges on all land within the Normanton and Karumba townships declared sewerage areas, whether vacant or occupied, that Council has or is able to provide with sewerage services.

Where a rateable parcel of land is used for both Residential and Commercial purposes, then both the applicable Residential Sewerage Charges and Commercial Sewerage Charges may be levied on the land.

The Sewerage Utility Charges detailed in Tables 5 and 6 below will be applied as follows:

Definition of pedestal

A pedestal is defined as each toilet, urinal, or similar device that is either: -

- 1. Connected to Council's sewerage system; or
- 2. Required by Council's Local Laws to be installed and connected to Council's sewerage system.

Application of Residential Sewerage Charge

This charge will be applied to each dwelling unit (e.g. house, community title unit, flat) situated upon the land being charged.

Examples -

- A rateable assessment that has 1 dwelling house upon it will be charged a single Residential Sewerage Charge
- A rateable assessment that has 2 dwelling houses upon it will be charged 2 Residential Sewerage Charges
- A rateable assessment that has one community titles unit upon it will be charged a single Residential Sewerage Charge
- A rateable assessment that has 6 separate residential flats upon it will be charged 6
 Residential Sewerage Charges
- A parcel of non-rateable land (e.g. land owned by the State, a State Government
 Department or a State Government entity) that has 4 separate residential flats upon it will
 be charged 4 Residential Sewerage Charges

The Residential Charge will also be applied to each religious institution situated upon the land being charged.

Application of Commercial Sewerage Charge and Additional Commercial Sewerage Charge

For all other land within Council's declared sewerage area, the Commercial Sewerage Charge shall apply for the first two pedestals on the land being charged, with the Additional Commercial Sewerage Charge being applied to each additional pedestal.

Examples -

- A rateable assessment used as a café that has 1 or 2 pedestals will be charged the Commercial Sewerage Charge
- A rateable assessment used as a café that has 3 pedestals will be charged the Commercial Sewerage Charge + 1 Additional Commercial Sewerage Charge
- A rateable assessment used as a hotel that has 10 pedestals will be charged the Commercial Sewerage Charge + 8 Additional Commercial Sewerage Charges
- A parcel of non-rateable land (e.g. land owned by the State, a State Government
 Department or a State Government entity) that has 25 pedestals will be charged the
 Commercial Sewerage Charge + 23 Additional Commercial Sewerage Charges

Application of Vacant Sewerage Charge

Each parcel of vacant rateable land within Council's declared sewerage area will be charged a single Vacant Sewerage Charge.

Table 5 - Sewerage Utility Charges - Normanton

Normanton – Type	Charge
Residential Sewerage Charge	\$1,100
Vacant Sewerage Charge	\$825
Base Commercial Sewerage Charge	\$1,595
Additional Commercial Sewerage Charge	\$825

Table 6 - Sewerage Utility Charges - Karumba

Karumba – Type	Charge
Residential Sewerage Charge	\$1,100
Vacant Sewerage Charge	\$825
Base Commercial Sewerage Charge	\$1,595
Additional Commercial Sewerage Charge	\$825

Waste Management Utility Charges

Council will provide a garbage collection service and disposal facilities to all domestic and commercial premises within the townships of Normanton and Karumba.

A Waste Management Charge will be levied on all assessments within the townships of Normanton and Karumba. This utility charge is intended to cover the full cost of collection and disposal of household and commercial refuse, as well as for the operation, maintenance, and upkeep of the waste management facilities. A portion of the charges shall be associated with capital works in the refuse disposal area and future cost of restoration of the refuse disposal area.

The charges for the service are annual charges and are not reduced for periods of time when the premises are unoccupied.

Calculation of waste charges

Each property is allocated Cleansing Units calculated as follows:

- 1. Table 8 Garbage Charges Schedule sets out:
 - a. a minimum number of bins for each property classification and
 - b. the number of services per week.
- 2. Table 9 Cleansing Units Applied is used for:
 - a. Determining the number of bins, which is:
 - i. the minimum number of bins from table 8 and any additional bins.
 - b. Showing the number of services per week.
 - c. Calculating the number of Cleansing Units to be applied.

Examples of Cleansing Units to be applied from table 9:

Residential with a minimum of 1 bin + 1 extra bin or a total of 2 bins (2 units) Shop with a minimum of 2 bins + 1 extra bin or a total of 3 bins (6 units) School with a minimum of 8 bins + 6 extra bins or a total of 14 Bins (28 units)

d. Waste Management Charges is Cleansing Units applied x the Cleansing Unit Charge.

Table 8 – Garbage Charges Schedule – Minimum Number of Bins

No	Classification	Minimum No of Bins	No of Services per Week
	Residential including:		
	Dwelling House		
	Accommodation Building		
1	Accommodation Units – Non-Serviced (1 bin per 2 units)	1	1
	Multiple Dwelling (per unit)		
	Place of Worship		
	Halls		
	Medical Centre / Pharmacy		
	Special Purpose Facility		
	Indoor Entertainment		
	Protective Services including:		
	Police Station		
	Ambulance Station		
2	Fire Station	1	3
	SES building		
	Light Industry including:		
	Aerodrome		
	Service Station		
	Truck Depot, Council Depot and Other		
	Waterfront Industry - Category 1		
3	TAFE	2	1
	Aged Persons Home		
	Recreation Club		
4	Outdoor Entertainment Facilities	2	3
	Other Commercial Premises including:	2	3
	Shops		
	Café's		
5	Hotels, Motels, Serviced Units (1 bin per 4 units)	1	3
,	Caravan Park (1 bin per 4 units)	1	,

No	Classification	Minimum No of Bins	No of Services per Week
	Hotel/Motel/Restaurant Complex		
6	Licensed Venue	5	3
	Shopping Centre		
7	Hospital	8	3
/	Schools	0	3
8	Waterfront Industry - Category 2	9	3
9	Tourist Facility	11	3

Definition Waterfront Industries

Category 1 Boat repair, storage, commercial fishing operations, fish market or construction.

Category 2 Manufacture, storage or transportation of raw materials.

Example Calculations

- o 4 flats/units/residential dwellings would be a minimum of 4 bins x 1 service a week; and
- o 4 industrial sheds would be a minimum of 4 bins x 3 services a week; and
- o 4 commercial shops would be a minimum 8 bins x 3 services a week; and with commercial or industrial with a residential dwelling will be rated for both services.

Table 9 – Cleansing Units Applied
Residential Waste Management Utility Charges

Туре	Basis of Charge	Charge
Waste Management Charge - Residential	Per unit	\$513.00

Commercial Waste Management Utility Charges

Number of Bins	Number of Services per week	Cleansing Units Applied	Waste Management Charge (Non-residential) Classification No. 2-9
1	1	1	\$477
1 (3 Services)	3	3	\$1,431
2 - 4	3	6	\$2,862
5 - 7	3	10	\$4,770
8 - 10	3	16	\$7,632
11 - 13	3	22	\$10,494
14 - 16	3	28	\$13,356
17 - 19	3	34	\$16,218
20 - 29	3	40	\$19,080
30 - 39	3	60	\$28,620
40 - 49	3	80	\$38,160
50 +	3	100	\$47,700

SEPARATE CHARGES

Emergency Management Levy.

The Emergency Management Levy (EML) is a State Government levy. Council is required to collect the levy on behalf of the Queensland State Government, in accordance with the provisions of the Fire Services Act 1990 and

Fire Services Regulation 2011, and such are levied in accordance with the prescribed fees as defined in schedule 2 of the Fire Services Regulation 2011.

The levy is not a Council Charge and the Funds collected are remitted to the State. It provides for the prevention of, and responses to, fires and other emergency incidents.

CONCESSIONS

Pensioner Rates Remission

Pursuant to section 120 (1)(a) of the *Local Government Regulation 2012*, Council may grant a concession if it is satisfied that the rateable land is owned or occupied by a Pensioner.

Pursuant to section 122 (1) (b) of the *Local Government Regulation 2012*, Council resolves to grant a concession on differential general rates, water, sewerage, and garbage utility charges, to eligible Pensioners in accordance with the Pensioner Rates Concession Policy.

Under Council's remission scheme any arrears of rates and charges associated with the residential allotment must be paid in full before a Pensioner becomes entitled to receive the Council rates remission.

Not for Profit / Community Organisations

Pursuant to section 122 (1) (b) of the *Local Government Regulation 2012*, Council resolves to grant a concession on differential general rates, water (excluding water consumption charges), sewerage and garbage utility charges, to not for profit / community organisations as detailed in the Rates Based Financial Assistance for Community Organisations Policy. A summary of these concessions appears at the end of this Revenue Statement.

Financial Hardship

Pursuant to section 120 (1) (c) of the *Local Government Regulation 2012,* Council may grant a concession if it is satisfied that the rateable land is owned or occupied by a ratepayer where the payment of the rates and charges would cause hardship to the ratepayer.

Council may at its discretion provide to other ratepayers who are suffering financial hardship, extended payment arrangements. Further information is set out in the Financial Hardship Policy.

OTHER MATTERS CONCERNING RATES AND CHARGES

Interest

In accordance with section 133 of the *Local Government Regulation 2012*, Council will apply to all overdue rates and charges compound interest at the rate of 12.12% per annum, calculated on daily rests from the day after the Rates and Charges become overdue.

All rates and charges remaining outstanding after the due date stated in the rate notice will be deemed to be overdue rates.

Discount

To encourage the prompt payment of rates and charges pursuant to section 130(4) of the *Local Government Regulation 2012* Council resolves to allow a discount on gross rates and charges (excluding water consumption charges).

Discount for prompt payment is subject to the following provisions:

1. all rates and charges levied are paid not later than 30 days from the date of issue of the rate notice; and

- 2. all other rates and charges appearing on the rate notice (that are not subject to a discount) are paid not later than 30 days from the date of issue of the rate notice; and
- 3. all other overdue rates and charges relating to the rateable assessment are paid not later than 30 days from the date of issue of the rate notice.

Pursuant to section 130 (5) the discount allowed for all differential rating categories, excluding:

Rural ≥ \$20,000,000; and

Mine Product Operations

is 10% of the rates and charges which are levied with respect to:

- general rates
- utility charges excluding water consumption charges

Pursuant to section 130 (5) the discount allowed for differential rating categories:

Rural ≥ \$20,000,000; and

Mine Product Operations

is fixed at \$5,000 for rates and charges which are levied with respect to:

- general rates
- utility charges excluding excess water consumption charges

No discount will be allowed on overdue rates and charges or water consumption charges.

Collection of Outstanding Rates and Charges

Council requires payment of Rates and Charges within the specified period and it is Council's policy to pursue the collection of outstanding Rates and Charges diligently, but with due concern for the financial hardship faced by some members of the community.

To this end Council will recover any outstanding Rates and Charges in accordance with, Section 95 of the *Local Government Act 2009*, Chapter 4, Part 12 of the *Local Government Regulation 2012* and Carpentaria Shire Council's Debt Recovery Policy. For further information refer to the following policies on Council's website www.carpentaria.qld.gov.au:-

- Debt Recovery Policy
- Financial Hardship Policy
- Revenue Policy
- Rates Based Financial Assistance for Community Organisations Policy

Payments in Advance

Council accepts payments in advance of future rate levies. Interest is not payable on any credit balances held.

Interim Rate Notices

In instances where adjustments to rates and charges occur throughout the year, an Interim Rates Notice will be issued as required.

Some examples of when adjustments may be made include:

- reconfiguration of allotment
- valuation changes
- additional services
- change of ownership

Where an adjustment results in an amount of less than \$10, Council will not issue a notice to the ratepayer.

Prior Year Amendments

Notification from Department of Natural Resources and Mines Manufacturing, and Regional and Rural Development Resources ("the Department") for valuations will be effective from the date stipulated by the Department.

Any Council errors/mistakes in service charges, will only be backdated to the financial year in which the issue was raised in writing.

Levy Dates and Due Date for Payment of Rates

Council has determined, in accordance with the provisions of Section 107 of the *Local Government Regulation 2012* that all Rates and Charges will be levied in two (2) half-yearly instalments covering the periods 1 July 2025 to 31 December 2025 and 1 January 2026 to 30 June 2026.

In accordance with Section 118 of the *Local Government Regulation 2012* payment must be made not later than the date that it is at least 30 days after the date of issue of the rate notice.

Levy Number	Proposed Issue Date	Proposed Due Date
Levy 1	Tuesday, 19 August 2025	Thursday, 18 September 2025
Levy 2	Tuesday, 17 February 2026	Thursday, 19 March 2026

FEES AND CHARGES

Fees and charges are reviewed annually by Council. Council's adopted Fees and Charges register includes a mixture of regulatory and user pays fees. The regulatory charges are identified as such in Council's Fees and Charges Schedule and have been determined with reference to the relevant legislation and where applicable recover the cost of performing the function.

Council's Fees and Charges register contains full details of fees and charges adopted by Council for the financial year and is available on Council's website.

Cost Recovery

Cost recovery fees are fixed pursuant to Section 97 of the Local Government Act 2009.

The criteria used by Council when deciding the amount of the cost-recovery fee are: -

- The cost-recovery fee must not exceed the cost of providing the service for which the fee has been fixed.
- The cost-recovery fee must be broadly based on the "user pays" principle (except where Council decides to subsidise any fee or charge as a community service obligation).

Business Activity Fees

Council has the power to conduct business activities and fix business activity fees for services and facilities it provides on this basis. Business activity fees are fixed where Council provides a service and the other party to the transaction can choose whether to avail itself of the service. Business activity fees are a class of charge, which are purely commercial in application and are subject to the Commonwealth's Goods and Services Tax.

Business activity fees include but are not confined to rents, plant hire, private works and hire of facilities as contained in Council's statement of fees and charges.

CONCESSIONS GRANTED

Council Resolution BM0625/007 — Council resolved to grant a concession on differential general rates, water (excluding water consumption charges), sewerage and garbage utility charges to not for profit/community organisations as follows:

Assessment	Name of Organisation	Concession Granted
		100% - General Rates
A194		100% - Commercial Water 1
	Karumba Childrens Centre Inc.	100% - Commercial Sewerage
		100% - Addit Comm Sewerage
		100% - Garbage
		100% - General Rates
		100% - Commercial Water 1
A431	Carpentaria Kindergarten Association Inc.	100% - Commercial Sewerage
		100% - Addit Comm Sewerage
		100% - Garbage
		50% - Commercial Water 1
A1142	Normanton Bowls Club Inc.	50% - Commercial Sewerage
		50% - Garbage
		50% - General Rates
A258	Karumba Recreation Club	50% - Commercial Water 1
A236	Raidiliba Recleation Club	50% - Commercial Sewerage
		50% - Garbage
A406	Karuma Sporting Shooters Inc.	50% - General Rates
A1076	Normanton Rodeo Association	50% - General Rates
A1031	Normanton Gun Club	50% - Raw Water 3 Access
		50% - General Rates
4.000	Name and an Christian Fallowship Ltd	50% - Residential Water 1
A608	Normanton Christian Fellowship Ltd	50% - Residential Sewerage
		50% - Garbage
		50% - Commercial Water 1
A432	The Corporation of the Synod of the	50% - Vacant Water
A432	Diocese of Carpentaria	50% - Vacant Sewerage
		50% - Garbage
		50% - General Rates
		50% - Commercial Water 1
	Churches of Christ in Qld	50% - Vacant Water
A459		50% - Residential Sewerage
		50% - Commercial Sewerage
		50% - Vacant Sewerage
		50% - Garbage
		50% - Commercial Water 1
A664	Normanton Christian Fellowship Ltd	50% - Commercial Sewerage
		50% - Garbage

Assessment	Name of Organisation	Concession Granted
A70	Karumba Community Church of St James & St John	50% - Commercial Water 1
		50% - Commercial Sewerage
		50% - Garbage
A709	Roman Catholic Trust Corporation Diocese of Cairns	50% - Commercial Water 1
		50% - Commercial Sewerage
		50% - Residential Sewerage
		50% - Garbage
A690		100% - Vacant Water
	Bynoe CACS Ltd - Park	100% - Vacant Sewerage
		100% - Garbage

AUTHORITY

It is a requirement of section 104 (5) of the *Local Government Act 2009* that for each financial year Council adopt, by resolution, a budget that includes the Revenue statement.



Revenue Policy 2025-2026

Policy Details

Policy Category	Council Policy
Date Adopted	21 May 2025
Resolution Number	0525/015
Approval Authority	Council
Effective Date	01 July 2025
Policy Version Number	3.0.6
Policy Owner	Chief Operating Officer
Contact Officer	Manager Finance

Supporting documentation

Legislation	Local Government Act 2009Local Government Regulation 2012
Policies	Revenue StatementRates Based Financial Assistance PolicyDebt Policy
Delegations	• Nil
Forms	• Nil
Supporting Documents	Corporate Plan 2025-2029

Version History:

Version	Adopted	Comment	eDRMS#
3.0.0	15/07/2020	Council Resolution SM0720/001	POL_E_CSF_006
3.0.1	21/04/2021	Council Resolution 0421/023	
3.0.2	30/06/2021	Council Resolution SM0621/018	
3.0.3	20/04/2022	Council Resolution 0422/015	
3.0.4	15/03/2023	Council Resolution 0323/019	
3.0.5	24/04/2024	Council Resolution 0424/015	
3.0.6	21/05/2025	Council Resolution 0525/015	



Contents

INTENT	3
SCOPE	
POLICY STATEMENT	
LEVYING RATES AND CHARGES	
GRANTING CONCESSIONS FOR RATES AND CHARGES	
RECOVERING OVERDUE RATES AND CHARGES	
COST-RECOVERY METHODS	
FUNDING OF PHYSICAL AND SOCIAL INFRASTRUCTURE	5
DEFINITIONS	5



Intent

The Revenue Policy is a strategic document and its adoption, in advance of setting the budget, allows Council to set out the principles that it will use for revenue raising in setting the budget.

Scope

This policy details the principles that Council utilises in levying rates & charges, granting concessions, recovering outstanding rates & charges and the implementation of various fees and charges.

Policy Statement

Council has a statutory requirement to have a Revenue Policy and this policy is to be reviewed on an annual basis in sufficient time to allow an annual budget that is consistent with the revenue policy to be adopted for the next financial year.

Section 193 of the *Local Government Regulation 2012*, defines the content to be included in the Revenue Policy and an extract follows:

- (1) A local government's revenue policy for a financial year must state—
 - (a) the principles that the local government intends to apply in the financial year for—
 - (i) levying rates and charges; and
 - (ii) granting concessions for rates and charges; and
 - (iii) recovering overdue rates and charges; and
 - (iv) cost-recovery methods; and
 - (b) if the local government intends to grant concessions for rates and charges the purpose for the concessions; and
 - (c) the extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.
- (2) The revenue policy may state guidelines that may be used for preparing the local government's revenue statement.

Levying rates and Charges

Council utilises a principle based approach when levying rates and charges which consist of:

Equity Principle – Council will aim to ensure that all sectors of the rate paying community contribute equitably to the rates revenue of the Council. This means that in determining the level of rates and charges, Council's objective is to ensure the fair and consistent application of lawful rating and charging principles, without bias, taking into account of all relevant considerations, and disregarding irrelevancies such as the perceived personal wealth of individual ratepayers or ratepayer classes.

The general basis for determining rates is the valuation of rateable land as determined under the Land Valuation Act 2010, however differential general rating will be applied to achieve a more equitable relationship between the contribution to rates revenue that Council considers appropriate where the highest and best use of the land is taken into consideration, for a more equitable outcome than could be achieved if a simple (i.e. single rate in the dollar) general rating scheme were to be adopted.



Benefit (User Pays) Principle –At a minimum, ratepayers should contribute rates which reflect the cost of providing Council's services to rateable properties in each sector of the community based on the most appropriate category for the rateable land. Wherever possible, this should be reflected in the minimum rate for each rating category.

In addition to the above 2 key principles, Council will also have regard to:

- Transparency in the making of rates and charges.
- Having in place a rating regime that is simple and inexpensive to administer;
- Flexibility to take account of changes in the local economy;
- Making clear what is the Council's and each ratepayer's responsibility to the rating system;
- Timing the levy of rates to take into account the financial cycle of local economy activity, in order to assist smooth running of the local economy.

Granting Concessions for Rates and Charges

In considering the application of concessions, Council will be guided by the principles of:

- Fairness and social conscience by having regard to the different levels of ability to pay within the local community.
- The same treatment for ratepayers with similar circumstances.
- Transparency by making clear the requirements necessary to receive concessions; and
- Flexibility to allow Council to respond to local, State, National or broader economic, environmental or other issues that have a significantly adverse impact on a ratepayers ability to pay rates and charges.

Council may also give consideration to granting a class concession in the event all or part of the local government area is declared a natural disaster area by the State or Federal Government or a similar event which has a significant impact on ratepayers within the local government area.

Recovering Overdue Rates and Charges

Council will exercise its rate recovery powers in order to adjust to ratepayer cash flows so as to minimise the overall rate burden on ratepayers. It will be guided by the principles of:

- Transparency by making clear the obligations of ratepayers and the processes used by Council in assisting them meet their financial obligations.
- Making the processes used to recover outstanding rates and charges clear, simple to administer and cost effective.
- Equity by having regard to providing the same treatment for ratepayers with similar circumstances; and
- Flexibility by responding where necessary to changes in the local economy.



Cost-Recovery Methods

Council recognises the validity of fully imposing the "user pays" principle for its fees and charges (including cost-recovery fees) unless the imposition of the full costs is contrary to its reasonable belief of being in the public interest.

By imposing fees and charges that accurately reflect the full cost of the provision of services will enable Council to promote efficiency in both the provision and use of services without subsiding from other sources of revenue.

Funding of Physical and Social Infrastructure

Council requires property developers to pay reasonable and relevant contributions towards the cost of infrastructure required to support the development. Specific charges are detailed in the policies and other material supporting Council's town planning schemes.

These policies are based on normal anticipated growth rates. Where a new development is of sufficient magnitude to accelerate the growth rate of a specific community within the Region, it may be necessary to bring forward social infrastructure projects. Where this occurs, Council expects developers to meet sufficient costs so that the availability of facilities is not adversely affected and so that existing ratepayers are not burdened with the cost of providing the additional infrastructure.

Definitions

TERM	DEFINITION
User Pays Principle	Is a pricing approach based on the concept that the most efficient allocation of resources occurs when the customer pays the full cost of goods and/or services that they consume.

dopted by Council 21 May 2025 by Resolution 0525/015.
nne Andrews
thief Executive Officer



Investment Policy

Policy Details

Policy Category	Council Policy
Date Adopted	19 th June 2025
Resolution Number	BM0625/006
Approval Authority	Council
Effective Date	1 st July 2025
Policy Version Number	8.0.0
Policy Owner	Chief Operating Officer
Contact Officer	Manager Finance and Administration

Supporting documentation

Legislation	 Local Government Act 2009 Local government Regulation 2012 Statutory Bodies Financial Arrangements Act 1982 Statutory Bodies Financial Arrangement Regulation 2019
Policies	• Nil
Delegations	• Nil
Forms	• Nil
Supporting Documents	Corporate Plan 2025 - 2029

Version History:

Version	Adopted	Comment	eDRMS#
8.0.0	19/6/2025	Council Resolution BM0625/006	
7.0.0	22/6/2024	Council Resolution 0624/006	
6.0.0	22/6/2023	Council Resolution BM0623/006	
5.0.0	16/6/2022	Council Resolution BM0622/004	
4.0.0	30/6/2021	Council Resolution No. 0621/004	
3.0.0	15/07/2020	Council Resolution SM0720/005	POL_E_C SF_013



Contents

INTENT	3
SCOPE	a
3COFE	
REPEAL	3
PRINCIPLES	
POLICY	
ETHICS AND CONFLICTS OF INTEREST	3
Prudent Person Standard	3
Ethics and Conflicts of Interest	4
DELEGATION OF AUTHORITY	4
New Investment Products	4
Investment Parameters	4
Investible Funds	4
Authorised Investments	
Portfolio Investment Parameters	
LIQUIDITY	
ROLES AND RESPONSIBILITIES	
NOLES AND RESPONSIBILITIES	
Internal Controls	5
Reporting	
BREACHES	
DREACHES	
DEFINITIONS	



Intent

The purpose of this policy is to provide direction and guidelines regarding the investment of cash holdings with an objective to maximize earnings whilst minimizing risk to ensure the security of Council's funds.

Scope

Carpentaria Shire Council's overall objective is to invest its funds at the most advantageous rate of interest available to it all time for the investment type and a way that it considers most appropriate given the circumstances.

Repeal

This policy repeals all previous versions of policies relating to Council Investment.

Principles

This policy applies to the investment of all surplus funds held by Carpentaria Shire Council. For the purposes of this policy, investments are defined as arrangements that are required or undertaken for the purpose of producing income and/or capital gains.

To establish a framework for:

- Ensuring that adequate procedures are in place to safeguard public monies;
- To maximize earnings via capitalizing on potential rate of returns, subject to acceptable levels of risk as determined by the SBFAA.
- To have ready access to funds for day-to-day operations without penalty; and
- Ensure adequate records are kept
- To maintain adequate levels of diversification.

Carpentaria Shire Council is risk averse and therefore adopts a passive investment approach where the overall objective is to ensure a return on capital commensurate with the risk taken. In priority, the order of investment activities shall be preservation of capital, liquidity and return.

Council may invest surplus funds in a capital guaranteed cash fund or any approved cash management product which it deems will provide the greatest benefit. Surplus funds are the cash balance that is in excess of operating cash requirements.

Operating cash not required for immediate use can also be invested in At Call Deposits to maximise returns in the short term. Operating cash is the cash required to fund operating activities for the immediate short term (less than one month). It take into account cash inflows (e.g. debtor and other receipts) and outflows (e.g. creditor payments, wages etc.) for that time.



Policy

Ethics and Conflicts of Interest

Prudent Person Standard

The standard of prudence is to be used by investment officers when managing the overall portfolio. Investments will be managed with the care, diligence and skill that a prudent person would exercise in managing the affairs of other persons. This includes having in place appropriate reporting requirements that ensure the investments are being reviewed and overseen regularly.

Investment officers are to manage the investment portfolios not for speculation, but for investment and in accordance with the spirit of this Investment Policy. Investment officers are to avoid any transaction that might harm confidence in Carpentaria Shire Council. They will consider the safety of capital and income objectives when making an investment decision.

Ethics and Conflicts of Interest

Investment officers and employees shall refrain from personal activities that would conflict with the proper execution and management of Council's investment portfolio. This includes activities that would impair the investment officer's or employee's ability to make impartial decisions as outlined in Council's Code of Conduct Administration Instruction. This policy requires that employees and investment officials disclose to the Manager Finance and Administration any conflict of interest or any investment positions that could be related to the investment portfolio.

Delegation of Authority

Authority for implementation of the Investment Policy is delegated by Council to the Chief Executive Officer in accordance with sections 257 and 259 of the *Local Government Act* 2009.

Authority for the day to day management of Council's Investment Portfolio is delegated by the Chief Executive Officer to the Manager Finance and Administration.

New Investment Products

No new investment products will be allowed until a full risk assessment has been undertaken and signed off by the Chief Executive Officer and reported to Council.

Investment Parameters

Investible Funds

For the purposes of this policy, investible funds are Council's cash holdings available for investment at any time.

Authorised Investments

- 1. Queensland Treasury Corporation Cash Fund
- 2. Interest Bearing Deposits with Westpac Local Branch

Portfolio Investment Parameters

The structure and features of Council's investments are to be consistent within the time horizon, risk parameters, liquidity requirements and operational needs of Council.

Quotations on Investments

Quotations shall be obtained from authorised institutions when an investment is proposed.



Liquidity

This refers to Council's ability to access funds in the short-term to meet its day to day liquidity requirements. Council will seek to maximise interest by maintaining it's day to day liquidity needs for the next week, the next month, and annual cash forecasts, and manage liquidity by maintaining an appropriate cash balance in the transactional banking account.

Surplus funds should be invested in the QTC cash fund at least weekly, and more regularly where large sums are deposited.

Roles and Responsibilities

Internal Controls

The Chief Operating Officer and Manager of Finance and Administration are responsible for ensuring this policy is understood and adhered to by the employees.

The Chief Operating Officer shall establish internal controls and processes that will ensure investment objectives are met and that the investment portfolios are protected from loss, theft or inappropriate use.

The investment officers are responsible for maintaining the day-to-day investments.

Reporting

A monthly report will be prepared by the Manager of Finance and Administration and provided to Council detailing the investment portfolio in terms performance or investment income earned.

Breaches

Any breach of this Investment Policy is to be reported to the Chief Executive Officer and rectified within seven (7) days of the breach occurring.

Definitions

TERM	DEFINITION
At Call Deposit	An investment that can be redeemed and the moneys invested can be retrieved by the investor from the financial institution within 30 days without penalty.
Financial	An authorised deposit-taking institution within the meaning of the Banking
Institution Act 1959 (Cwlth).	
Investment Officer	Council officers who are responsible for the activity directly related to the transfers of cash between Council's investment accounts e.g. Finance Officers

Adopted by Council 19 June 2025 by Resolution BM0625/006.

Anne Andrews
Chief Executive Officer



Debt Policy

Policy Details

Policy Category	Council Policy
Date Adopted	19 th June 2025
Resolution Number	BM0625/005
Approval Authority	Council
Effective Date	1 st July 2025
Policy Version Number	8.0.0
Policy Owner	Chief Operating Officer
Contact Officer	Manager Finance and Administration

Supporting documentation

Legislation	Local Government Act 2009Local government Regulation 2012
Policies	• Nil
Delegations	• Nil
Forms	• Nil
Supporting Documents	Corporate Plan 2025 - 2029

Version History:

Version	Adopted	Comment	eDRMS#
8.0.0	19/06/2025	Council Resolution BM0625/005	
7.0.0	01/08/2024	Council Resolution 0624/005	
6.0.0	22/06/2023	Council Resolution BM0623/005	
5.0.0	16/6/2022	Council Resolution BM0622/003	
4.0.0	30/6/2021	Council Resolution SM0621/003	
3.0.0	15/7/2020	Council Resolution SM0720/004	POL_E_CSF_004



Contents

INTENT	3
REPEAL	. 3
PRINCIPLES	. 3
SCOPE	. 3
RESPONSIBILITIES	3
POLICY	. 3
EXISTING AND PLANNED BORROWINGS	Δ



Intent

The Debt Policy is intended to set out the planned borrowings for Council over the next ten (10) years. The relevant legislation is:

- Local Government Act 2009, Chapter 4, Part 3, Sections 104(5); and
- Local Government Regulation 2012, Chapter 5, Part 4, Section 192.

Repeal

This Policy repeals all previous versions of policies relating to the Debt Policy.

Principles

To provide Council with a debt management strategy based on sound financial management guidelines.

To establish a framework for new borrowings planned for the next financial year and the following nine (9) financial years; and the period over which Council plans to repay existing and new borrowings.

Scope

This policy applies to the debt raising and redemption functions of Council.

Responsibilities

This Policy is to be implemented by all Elected Members and Officers; and the responsible officer for this Policy is the Chief Operating Officer who is required to ensure that the annual budget conforms to this policy.

Policy

It is Council's intention that, in order to provide a better service and value for money to ratepayers, Council will restrict the purpose of loans to asset acquisition and expenditure of a capital nature only. The service that will be provided by long term capital assets will benefit present and future generations. Therefore, it is the opinion of Council that the cost should be shared between present and future generations.

The appropriate mix of debt and internal funding is intended to provide the lowest long-term level of rates which does not over-commit future generations, but which provides adequate flexibility of funding in the short term. The total debt will depend on the outlook for growth in the region. The term of the debt will relate to the life of the asset created but will not exceed twenty (20) years for any individual asset.

Council will not use long-term debt to finance operating activities or recurrent expenditure of Council. Council will raise all external borrowings from the Queensland Treasury Corporation.



The following table shows Existing and Planned Future Borrowings, including estimates of annual repayments and remaining loan terms.

Existing and Planned Borrowings

			(Years)
1,124,246	926,929	197,317	5
653,437	555,842	97,595	6
3,544,609	3,241,610	302,999	10
5,322,293	4,724,382	597,911	
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
0	0	0	0
	3,544,609 5,322,293 0 0 0 0 0 0 0 0 0	3,544,609 3,241,610 5,322,293 4,724,382 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,544,609 3,241,610 302,999 5,322,293 4,724,382 597,911 0

^{*}Council intends to fully fund its capital program for the next ten years from Government subsidies, funded depreciation, asset sales and capital reserves.

No new borrowings are forecast over the next ten years, however this policy is required to be reviewed annually and updated to reflect any changes.

Adopted by Council 19 June 2025 by Resolution BM0625/005.
Anne Andrews
Chief Executive Officer



Debt Recovery Policy

Policy Details

Policy Category	Council Policy
Date Adopted	16 June 2022
Resolution Number	BM0622/016
Approval Authority	Council
Effective Date	1 July 2022
Policy Version Number	3.0.0
Policy Owner	Director of Corporate Services
Contact Officer	Manager Finance and Administration

Supporting documentation

Legislation	Local Government Act 2009
	 Local Government Regulation 2012
Policies	Revenue Statement
	Revenue Policy
	Financial Hardship Policy
Delegations	• Nil
Forms	Application to Pay by Arrangement Form
Supporting	Corporate Plan 2021-2025
Documents	

Version History:

Version	Adopted	Comment	eDRMS#
1.0.0	21/03/2018	Council Resolution 0318/038	POL_E_C
			SF_005
2.0.0	30/06/2021	Council Resolution SM0621/016	
3.0.0	16/06/2022	Council Resolution BM0622/016	



Contents

INTENT	3
SCOPE	3
POLICY STATEMENT	3
SAFEGUARDING COUNCIL'S AND COMMUNITY'S INTERESTS	,
PRINCIPLES	
RATES AND CHARGES	
Initial Recovery Action	
Payment Arrangements	
Legal Action	
Claim and Statement of Claim	
Judgment	
Further Collection Action that may be Considered	
Direct Statutory Demand and Wind Up Action	
Sale of Land for Arrears of Rates and Charges	
SUNDRY DEBTORS	
Initial Recovery Action	
Legal Action	
-9.	
Payment Arrangements	
·	
Sundry Debts	
Rates and Charges	
Delegation of Authority	/
RESPONSIBILITIES	8
REPEAL	8
DEFINITIONS	



Intent

To guide the administration process to be used in the collection of overdue rates, charges and debts.

When pursuing the collection of overdue rates or charges Council will have due concern for any financial hardship faced by ratepayers and will allow appropriate time to pay overdue rates where financial difficulty is identified.

Scope

This policy applies to outstanding rates and charges, sundry debtor accounts and other monies, due to Council.

Policy Statement

Safeguarding Council's and Community's Interests

The Chief Executive Officer or delegate may direct that recovery action for any debt be conducted in a way that differs from the processes set out in this Policy when that is considered to be in the Council's or the community's interest.

Nothing in this policy binds the Council to precisely follow any process set out in this policy, and a failure to follow any process does not change or relieve a debtor's obligation to pay a debt when due.

Principles

The Policy is guided by the following principles:

- Debt Recovery Council aims to ensure effective control over debts owed to Council, including overdue rates, charges and interest and to establish debt management procedures for the efficient collection of receivables and the recovery of outstanding debts, including deferment and alternative payment arrangements.
- Transparency by making clear the obligations of ratepayers and other debtors, and the processes used by Council in assisting them to meet their financial obligations.
- Simplicity making the processes used to recover overdue rates, charges and other debts clear, simple to administer and cost effective.
- Capacity to pay in determining appropriate arrangements for ratepayers.
- Equity by treating all ratepayers in similar circumstances in the same way.

Rates and Charges

Initial Recovery Action

Where rates and/or charges become overdue, Council will take the following recovery action:

 Fourteen to twenty-eight (14 to 28) days after the due date of the rates and charges, property owners will be issued with a Final Reminder Notice with fourteen (14) days to respond.



 Should the ratepayer not make full payment or obtain Council approval for an acceptable alternative and the overdue amount is in excess of \$500, the property may be referred to Council's debt collection agency with no further notice to the ratepayer.

Where overdue rates and/or charges have been referred to Council's debt collection agency, an initial letter of demand will be issued, direct contact attempted to be undertaken, and other debt collection activities taken in order to secure payment of the debt. At this stage it will still be possible for ratepayers to enter into a payment arrangement which may be approved on a case-by-case basis at Council's sole discretion.

Once the files are sent to Council's collection agency, all contact and payment arrangements made are to be dealt with by Council's collection agency.

Indicative Collection Timeline (for Guidance only)		
Pre-Legal Process		
Day 0	Issue of Rate Notice – Debt becomes payable	
Day 30	End of discount period – Debt becomes due	
Day 31	Debt becomes overdue	
Day 45	Issue of Reminder Notice by Council	
Day 59	Reminder period closes	
Day 66	Account referred to Debt Collection Agency	
Day 70	Issue of Demand Letter by Debt Collection Agency	
Day 78	Account referred to collection Solicitors	
	Debt Collection Agency to phone Debtor (if phone number recorded)	
Day 82	Issue of Final Demand Letter by collection solicitors	
Day 90	Account referred to Council for claim authorisation	
Day 94	Claim authorisation confirmed by delegated Council officer	
Legal Proceedings		
Day 95	Lodgement of Magistrates Court Claim	
Day 96	Service of claim documents by bailiff	
Day 124	End of timeframe for debtor to pay debt or defend claim	
Day 125	Debtor becomes liable to have judgment entered against them	

Payment Arrangements

In accordance with section 125 of the Regulation, Council may allow landowners who are unable to pay their rates by the due date to enter into a payment arrangement to make periodic payments in arrears.

Depending on the ratepayers circumstances, the general rule for a payment arrangement is the ratepayer must be able to maintain the current rates plus arrears on overdue rates, which will include interest charged on rate outstanding rates.

In other words, to be approved, a payment arrangement must allow for the full balance overdue to be paid within the approved payment arrangement period, either by weekly / fortnightly / monthly remittances. Exceptions or extensions may be approved at the discretion of Director of Corporate Services.

Where a payment arrangement meets the criteria set by Council and is approved, written acceptance will be provided to the ratepayer(s).



Payment arrangements will be reviewed on a regular basis to confirm compliance. Failure to meet the agreed payments or any amended amount may result in the cancellation of the payment arrangement and referral to the debt collection agency for commencement of recovery action.

A payment arrangement may be reinstated when the arrears are brought up to date within seven (7) days. A payment arrangement may be renegotiated where the ratepayer(s) have demonstrated substantial compliance with the original plan.

Financial Hardship

Ratepayers may apply for rate relief based on hardship supported by relevant documentation as outlined in the Financial Hardship Policy.

Legal Action

Legal action is seen as a last resort to enforce debt collection. However, such action will be taken following previously mentioned initial recovery processes. All recoverable costs, as part of all debt recovery processes, will be passed on to the ratepayer.

Where the probability of successful recovery of an outstanding debt is low, particularly in relation to debts where past legal action has not resulted in repayment of the outstanding debts, Council may elect not to proceed with further legal action and consider alternate collection action and strategies.

Claim and Statement of Claim

If no returned mail is received by Council or its debt collection agents, it will be assumed that the correspondence has been received. Legal action will be commenced if the account remains unpaid or an approved payment schedule is not made with the collection agency.

Ratepayers with an individual or combined balance over \$1,000 will be subject to the issue of a Claim and Statement of Claim in the appropriate court. At this stage, the debtor will incur legal costs that are recoverable with the debt.

Judgment

Prior to seeking judgment of an overdue amount, a letter will be sent to the debtor advising that this may be the next step and of the potential impact on their credit history. Where a telephone number is recorded, the Debt Recovery Agency MUST attempt to contact the debtor by telephone.

For debts where substantial payment has been received and / or where the balance remaining outstanding is the legal fees only, an attempt will be made by our debt collection agents to contact the debtor by telephone.

If, within twenty-eight (28) clear days after service of claim, the ratepayer has not paid the debt and costs, the Chief Executive Officer may approve judgment to be obtained for the debt.

Once filed with the court and approved, judgment may affect the debtor's credit history file for a period of five (5) years.

Further Collection Action that may be Considered

Council may initiate other collection action in order to recover outstanding debts such as:

- Oral examination to determine income/assets
- Bankruptcy if the judgment obtained is over \$5,000
- Sale of land in accordance with the Regulation



- Full wind up on companies issued with Statutory Demand
- Any other process as recommended by the debt collection agency to successfully recover the debt

Direct Statutory Demand and Wind Up Action

At the discretion of the Chief Executive Officer or other delegated officer, companies with a combined overdue balance of more than \$10,000 may be subject to the issue of a Statutory Demand, without proceeding to claim and judgment, in the appropriate court.

If, within twenty-one (21) clear days after service of the Statutory Demand, the ratepayer has not paid the debt and costs, the Chief Executive Officer may approve wind up action to be commenced to recover the debt.

Sale of Land for Arrears of Rates and Charges

Where rates on a property remain overdue for the times referred to below, no payment arrangements exist, and other collection action has failed to recover the amount, Council will commence proceedings to sell the property subject to and by virtue of its powers under Division 3 Part 12 Chapter 4, section 140 of the Regulation.

This division applies if some or all of the rates have been overdue for at least:

- generally 3 years; or
- if the rates or charges were levied on vacant land or land used only for commercial purposes, and the local government has obtained judgment for the overdue rates and charges 1 year; or
- if the rates or charges were levied on a mining claim 3 months.

Periodically a review will be undertaken to select properties that have rates and charges remaining unpaid for at least the periods referred to above. A report shall be presented to Council to request a resolution to proceed to the Sale of Land process for the selected properties.

As soon as practicable after the resolution, a Notice of Intention to Sell detailing arrears, land and terms of the resolution must be issued to all parties who have an interest in the land.

Sundry Debtors

Statements are issued the first working day of the start of the month.

A reminder letter will be issued to the debtor 14 days after the issue of the statement at the end of the month. This reminder letter requires payment to be made within fourteen (14) days.

A Letter of Demand may be issued 30 days after the first statement issued. This letter requires payment to be made with seven (7) days.

Where payment is not received, the account may be referred to the nominated debt collection agency to initiate recovery action.

Initial Recovery Action

As soon as practicable, following the expiration of the due date of the Letter of Demand, any Sundry Debtor who:

- has a balance over \$500; or
- has not entered into an approved payment arrangement; or
- does not have their account on hold; or
- has defaulted on their agreed payment arrangement



may be forwarded to Council's debt collection agency. Debt recovery action shall include an initial seven (7) day letter of demand, telephone contact where possible, followed by a final seven (7) day solicitor's demand letter. The letters issued will explain the possible financial impact if Council proceeds to legal action, including an estimate of legal costs.

Legal Action

Legal action is seen as a last resort to enforce collection and will be undertaken if the debtor fails to respond to the contact made by Council or its representatives, following the issue of the previously mentioned correspondence.

The decision as to whether the amount outstanding warrants the use of further legal action for recovery and the appropriate level of legal action to be taken, rests with the Director of Corporate Services.

Payment Arrangements

Council may approve an arrangement with an individual debtor, and all payment arrangements will be confirmed in writing. Failure to meet the agreed payments may result in the cancellation of the payment plan and referral to Councils' debt collection agent.

Bad Debts / Write Offs

Where it is determined, to the satisfaction of the Director of Corporate Services that a debt is irrecoverable or uneconomical to recover, the debt may be written off. Any debts will be written off in accordance with the delegated authority.

Sundry Debts

A debt that meets any two of the following criteria:

- All reasonable collection action has been taken and was unsuccessful
- No possibility for collection exists now or in the future
- The debtor cannot be readily located or served Court documentation
- Legal proceedings that are statue barred or the debt is legally unenforceable
- The debtor is an inoperative corporation and without assets; or
- The Debtor is a natural person who is an undischarged bankrupt.

Rates and Charges

Where the property description of the land no longer exists and meets any two of the following criteria:

- All reasonable collection action has been taken and was unsuccessful
- No possibility for collection exists now or in the future
- The debtor cannot be readily located or served Court documentation
- Legal proceedings that are statue barred or the debt is legally unenforceable
- The debtor is an inoperative corporation and without assets; or
- The debtor is a natural person who is an undischarged bankrupt.

Delegation of Authority

The following delegations are only to be used when administration adjustments and/or corrections are to be made for rates and charges, interest, lost discount and legal costs or other accounts receivable per customer as a bad debt.

Council Resolution required for amounts over \$1000



- Chief Executive Officer amounts of up to \$1000
- Director Corporate Services amounts of up to \$250
- Manager Finance and Administration amounts of up to \$100
- Rates Officer \$10

Responsibilities

Rates Officer to process Small Debt Write Offs for amounts up to and including \$10 monthly and include report in the monthly End of Month Reporting documentation.

Rates Officer to a register of write offs as detailed in 'Delegation of Authority'

Rates Officer to maintain contact and liaise regularly with Debt Collection Agency files have been referred.

Repeal

This policy repeals all previous versions of policies relating to Rates and Charges Debt Recovery and the Sundry Debt Recovery Policy.

Definitions

TERM	DEFINITION	
Council	Mayor and Councillors of Carpentaria Shire Council	
Debtor	Any person or other legal entity, including a ratepayer, who owes money to Council	
Debt Collection Agency	Third party providing debt collection services for Council	
The Act	Local Government Act 2009	
The Regulation	Local Government Regulation 2012	

Adopted by Council 16 June 2022 by Resolution 0621/016.

Mark Crawley

Chief Executive Officer



Procurement Policy

Policy Category	Council Policy
Date Adopted	January 22, 2025
Resolution Number	0225/012
Approval Authority	Council
Effective Date	February 19, 2025
Policy Version Number	10
Policy Owner	Chief Operations Officer
Contact Officer	Manager of Finance and Administration

Supporting documentation

Legislation	 Local Government Act 2009 Local Government Regulation 2012 Public Sector Ethics Act 1994 ISO 26000 Guidance on Social Responsibility
Policies	 Code of Conduct Corporate Credit Card Policy Local Preference Policy Procurement Procedure Gifts and Benefits Policy Fraud and Corruption Prevention Policy Asset Disposal Policy
Delegations	Financial Delegations
Forms	Authority to Tender FormConflict of Interest DeclarationVariations
Supporting Documents	 Corporate Plan 2021 - 2025

Contents

INTENT	3
SCOPE	3
POLICY STATEMENT	3
SOUND CONTRACTING PRINCIPLES	3
VALUE FOR MONEY	
OPEN AND EFFECTIVE COMPETITION	4
THE DEVELOPMENT OF COMPETITIVE LOCAL BUSINESS AND INDUSTRY	4
ENVIRONMENTAL PROTECTION	4
ETHICAL BEHAVIOUR AND FAIR DEALING.	4
PROCUREMENT THRESHOLDS	4
Table 1: Purchasing Thresholds (excluding GST)	5
PURCHASING – EXCEPTIONS	5
COMPLIANCE WITH COUNCIL'S WORKPLACE HEALTH AND SAFETY PROCEDURES	6
DISPOSAL OF LAND AND NON-CURRENT ASSETS	7
RESPONSIBILITIES	7
EXAMPLES OF POLICY BREACHES	7
DEFINITIONS	9

Intent

The purpose of this Policy is to set out Carpentaria Shire Council's (Council's) approach to the acquisition of goods and services, and to satisfy Council's statutory obligations under Section 198 of the Local Government Regulations 2012. This Policy aims to ensure all Council officers implement sound contracting principles during day-to-day operations to achieve value for Council, whilst maintaining the principles of the policy outlined in the succeeding sections.

Scope

This policy applies to officers, agents and contractors (including temporary contractors) of the Council collectively referred to as "officers".

Policy Statement

This policy applies to the procurement of goods, materials, equipment and related services, construction contracts, service contracts (including maintenance) and consultancies.

Officers carrying out procurement activities must comply with Council's policies and procedures. They must also comply with all relevant Act's and legislation including but not limited to the Local Government Act 2009 (the Act) and the Local Government Regulation 2012 (the Regulation).

Procurement must only be undertaken where there is a budget for the expenditure, or it is otherwise authorised by a Council resolution unless the emergency provisions in the Regulation apply.

Sound Contracting Principles

Councillors and officers must have regard to the 'sound contracting principles' s104 (3) of the Act.

The principles are:

- a) value for money; and
- b) open and effective competition; and
- c) the development of competitive local business and industry; and
- d) environmental protection; and
- e) ethical behaviour and fair dealing.

Whilst the sound contracting principles are to be considered, equal consideration is not required to be given.

Value for money

Council must harness its purchasing power to achieve the best value for money. The concept of value for money is not restricted to price alone. The value for money assessment must include consideration of:

- a) contribution to the advancement of Council's priorities and
- b) fit for purpose, quality, services and support; and
- c) whole of life costs; and
- d) environmental, social and economic impacts; and
- e) technical compliance issues; and

- f) risk exposure; and
- g) workplace health and safety.

Open and effective competition

Procurement should be open and result in effective competition in the provision of goods and services. Council must give fair and equitable consideration to all prospective suppliers.

The development of competitive local business and industry

Where price, performance, quality, suitability and other evaluating criteria are comparable, the following areas may be considered in evaluating offers:

- creation of local employment opportunities;
- more readily available servicing support;
- · more convenient communications for contract management;
- the benefit to Council of an associated local commercial transaction.

Environmental protection

Council promotes environmental protection through its procurement processes and will consider the following:

- environmentally friendly goods and services;
- foster the development of products and processes of low environmental and climatic impact:
- promote the use of environmentally friendly goods and services; and
- encourage environmentally responsible activities.

Ethical behaviour and fair dealing

Officers are to behave with impartiality, fairness, independence, openness, integrity and professionalism in their discussions and negotiations with suppliers and their representatives.

Council officers must:

- declare any perceived or actual conflicts of interests throughout the procurement process;
- maintain confidentiality of offers and security of information;
- maintain good quality documentation in accordance with Councils records management procedures.

Procurement Thresholds

All procurement must be:

- sourced according to the minimum requirements in the table below unless an exception applies: and
- approved by the relevant officer with the financial delegation; and
- be accompanied by evidence of quotations, or documented reasons for insufficient quotations; and
- made by purchase orders, except where otherwise defined in the Procurement Procedure.

The Purchasing Thresholds table sets out the minimum requirements unless any of the legislative exceptions are applied.

Table 1: Purchasing Thresholds (excluding GST)

	Amount (GST excl.)	PSA	RPQS (ROPS)	All other purchasing (minimum)
Small	\$0-\$7,000	No quotes	No quotes	1 (or more) verbal/written quote, however consideration given to invite quotes for purchases where operationally efficient to do so.
	>\$7,000-\$15,000	No quotes	No quotes	Invite 2 (or more) quotes
Medium	>\$15,000-\$200,000	No quotes	Consideration given to invite quotes	Invite 3 (or more) quotes
Large	≥\$200,000	No quotes	Consideration given to invite quotes	Tender

The procurement procedure sets out the legislative requirements and related guidance in greater detail.

Purchasing – Exceptions

Under the Local Government Regulation 2012, there are options available for purchasing exemptions. A guideline to these exemptions can be found on Council's intranet. All consideration for an exemption should be discussed and approved by the Department Director / Chief Operating Officer or the CEO prior to purchase.

Compliance with Council's Workplace Health and Safety Procedures

To ensure compliance with

- Work Health and Safety Act 2011
- Work Health and Safety Regulation 2011
- AS/NZS 31000:2018 Risk Management Principles and Guidelines,

Council officers involved in purchasing are to abide by Council's Workplace Health and Safety (WHS) Outsourcing & Procurement Procedure and WHS – SPPRC-3.6.1 Purchasing & Supplier Control.

Disposal of Land and Non-Current Assets

As per Section 227 of the Local Government Regulation (LGR) 2012, Council must not enter into a valuable non-current asset contract (disposal of a valuable non-current asset) unless it first invites written tenders for the contract under Section 228, or offers the non-current asset for sale by auction.

Responsibilities

All Council officers and employees responsible for purchasing goods and services of any kind must comply with this Policy. It is the responsibility of Council employees involved in the procurement process to understand the meaning and intent of this policy and to familiarise themselves with Council's policies, guidelines and procedures. Council employees must undertake procurement activities in accordance with their delegation of authority, as outlined in the Procurement Procedure.

Examples of policy breaches

Examples of breaches of the procurement policy are available on Council's Intranet under Corporate Procedures and Guidelines.

Definitions

Term	Definition	
Act	Local Government Act 2009	
Regulation	Local Government Regulation 2012	
Officer	Refers to any officer of Council who is involved, in any form, in the procurement process. An officer includes employees, contractors, volunteers, and all others who perform work on behalf of Council.	
Manager	Includes all persons appointed to a supervisory position including with the title CEO, Director, Manager, Coordinator, Supervisor, Team Leader.	
Procurement	The purchase, hire, lease, rental, exchange or any other commercial transaction involving the outlay of funds in return for the provision of goods, equipment and related services, construction contracts and service contracts to Council, Council officers and agents unless specifically exempted under the provisions of the Act or Regulation.	
Whole of life cost	Total cost of a good or service over its entire lifecycle. This may include acquisition costs (associated with the initial procurement), operating costs, maintenance costs, cleaning costs, refurbishment costs, support costs and disposal costs.	

Adopted by Council by Resolution on 19 February 2025 Resolution 0225/012.

Anne Andrews

Chief Executive Officer



Financial Hardship Policy

Policy Details

Policy Category	Council Policy
Date Adopted	16 July 2025
Resolution Number	0725/013
Approval Authority	Council
Effective Date	16 July 2025
Policy Version Number	3.0
Policy Owner	Chief Operating Officer
Contact Officer	Manager Finance

Supporting documentation

Legislation	 Local Government Act 2009 Local Government Regulation 2012
Policies	Revenue StatementRevenue PolicyDebt Recovery Policy
Delegations	• Nil
Forms	Application to Pay by Arrangement Form
Supporting Documents	Corporate Plan 2025 - 2029

Version History:

Version	Adopted	Comment	eDRMS#
1.0.0	30/6/2021	Council Resolution No. SM0621/015	
2.0.0	30/6/2022	Council Resolution No. SM0622/015	
3.0.0	16/07/2025	Council Resolution No. 0725/013	



Contents

INTENT	
SCOPE	
POLICY STATEMENT	
Background	3
INFORMATION REQUIRED TO ASSESS APPLICATIONS	3
Payment Arrangements	4
Short-Term Payment Arrangements	4
Long-Term Payment Arrangements	5
Pensioners and Self-funded Retirees	5
Natural Disaster or Drought Relief	
LODGING A REQUEST FOR RELIEF	6
Process for Application	
Assessment of Request for Relief	6
FINANCIAL COUNSELLING SERVICES	
RESPONSIBILITIES	
	······································
DEFINITIONS	



Intent

To detail the manner in which Council will provide relief to ratepayers who are unable to pay their rates and charges due to genuine financial difficulties or hardship.

Scope

The policy applies to all ratepayers with overdue rates and charges levied by Council who are experiencing genuine financial hardship.

Policy Statement

Background

Under section 120(1)(c) of the Regulation, Council may grant a concession if it is satisfied that "the payment of rates or charges will cause hardship to the landowner".

Where a ratepayer can show that the payment of the full amount of rates and charges owed in the time required would entail "serious hardship" because of a loss the ratepayer has suffered, Council seeks to provide a framework for assistance appropriate to the circumstances experienced, and may offer concessions under section 121 of the Regulation.

Financial hardship exists when ratepayers are unable to meet basic requirements, including food, clothing, medicine, accommodation, and children's education. This hardship may occur because of illness, long-term unemployment, or death of a partner.

Rates relief provided under this policy does not forgo Council's normal debt recovery action, including Council's ability to sell land for arrears of rates.

Information Required to Assess Applications

The following information may be requested from the ratepayer to enable Council to assess the application for a financial hardship concession:

- a. Estimated income and expenditure from all sources for the current financial year, and previous financial years as requested;
- b. Current balances of all bank accounts and, if applicable, investment accounts;
- c. Details of any property owned and their estimated value, including information on the listing of any property for sale;
- d. Details of any other assets (i.e. shares, boats, cars, livestock etc) and estimated value;
- e. Details of all debts (e.g. personal loans, mortgages, credit cards) including descriptions, interest rates, balances and whether or not the ratepayer is in arrears;



- f. Details of any refusal of loans or credit arrangements that have been sought to assist in paying the debts;
- g. Details of all superannuation fund balances and if an early release has been sought to assist in paying debts;
- h. Details of any insurance payouts, Government grants, or other Government assistance received in the past twelve months;
- i. Any other information that is relevant to the ratepayer's current financial situation; and
- j. Any further supporting evidence required by Council.

Applications may also be supported by information provided by financial counselling services authorised to act on behalf of the ratepayer.

Applicants who have provided insufficient information will be contacted requesting further information. If requested information is not provided, or information cannot be substantiated, the application will not be considered.

Payment Arrangements

On application, and pursuant to section 121(b) and 122 of the Regulation, Council may provide alternative short-term, or long-term payment arrangements for outstanding rates and charges.

Ratepayers will be advised of an approved, amended or cancelled payment arrangement in writing, and are responsible for ensuring that Council are advised of any changes to their contact details and postal address.

Where a ratepayer defaults on a payment arrangement and fails to contact Council to advise of their circumstances, the arrangement may be cancelled, and debt recovery may commence pursuant to section 134 of the Regulation.

Short-Term Payment Arrangements

Short-term payment arrangements may be entered into where Council agrees to allow the ratepayer to pay the rates and charges in arrears before the next rates notice is issued. No recovery action will be undertaken whilst this arrangement is in place and payments are up to date.

At the end of the agreed term, any amount that remains outstanding will be carried over to the subsequent rating period as overdue rates and charges are outlined on the rate notice.

Approved short-term payment arrangements are for a finite period and ratepayers are required to reapply for separate payment arrangements for each rating period as required.

Interest would continue to accrue on overdue rates and charges at the rate specified in the Revenue Statement for the relevant financial year.



Long-Term Payment Arrangements

Financial circumstances may differ between ratepayers, so an alternative long-term payment arrangement is available where ratepayers cannot meet the financial requirements of a short-term payment arrangement.

A long-term payment arrangement will include all projected rates and charges payable within the agreed period up to two years.

Interest would continue to accrue on overdue rates and charges at the rate specified in the Revenue Statement for the relevant financial year.

Principal Place of Residence

Where the property is the ratepayer's principle place of residence, additional concessions may be provided where:

- no commercial benefit is derived from the property.
- the property owner:
 - has suffered a recent adverse incident leaving them unable to meet these basic needs; or
 - is experiencing serious hardship where the payment of the rates and charges would leave the ratepayer unable to meet reasonable needs for food, clothing, medicine, accommodation, education for children and other basic requirements.

Additional assistance that can be recommended:

- The ratepayer may be eligible for a reduction of interest on rates and charges
- Payment terms outside the scope of the short-term and long-term payment arrangements

Pensioners and Self-funded Retirees

Pensioners and self-funded retirees may be eligible for additional concessions where they are:

- endeavouring to meet their rate account by regular instalments; or
- part owner of the property they reside in and because of extreme hardship are unable to pay rates and/or do not qualify for full pensioner remission; or
- in serious financial hardship.

Additional assistance that can be recommended:

- The ratepayer may be eligible for a reduction of interest on rates and charges
- Payment terms outside the scope of the short-term and long-term payment arrangements
- Deferral of payment of the rates and charges for the lifetime of a pensioner and selffunded retiree experiencing hardship under Section 125 of the Regulation with the rates and charges to remain a charge on the land.

Natural Disaster or Drought Relief

Pursuant to section 119 and 120 (1) (c) of the Regulation Council may grant a concession if it is satisfied that the rateable land is owned or occupied by a ratepayer whose financial position has been adversely impacted by natural disaster or drought and where payment of the rates and charges would cause hardship to the ratepayer.



The Department of Primary Industries shall be the determining body for the process of declaration of a drought.

Additional assistance that can be recommended:

Payment terms outside the scope of the short-term and long-term payment arrangements

However, under this arrangement Interest charges would continue to accrue on outstanding rates.

Lodging a Request for Relief

Requests for Rates Relief must be on the prescribed form, available from the Council website, www.carpentaria.qld.gov.au, and will involve a full financial assessment undertaken by Council. For ratepayers who have difficulty accessing the website, the relevant documents can be posted or provided by e-mail. E-mail Council's Rates Officer at rates@carpentaria.qld.gov.au

Process for Application

The process for assessing applications will remain simple and accessible as possible in recognition that at the very least, the ratepayers are experiencing financial difficulties. All applications are assessed confidentially and on merit.

- 1) Eligible ratepayers are requested to complete and lodge application on the prescribed form.
- 2) Register of Application Application form including attachments as to financial position under a Statutory Declaration and certified copies in Council's Records System.
- 3) Cross check of application data.
- 4) Preparation of a briefing report to Council.
- 5) Council pass a resolution to decide the outcome of the application.
- 6) Advice of the decision provided to the applicant.

Assessment of Request for Relief

Assessment by the Council is to consider applications for rates and charges relief to deter the most appropriate form of assistance to be provided to a Property Owner.

It may take up to 2 months for applications to be assessed, depending on when they are submitted to Council.



Financial Counselling Services

Commonwealth Financial Counselling services are delivered to help people in personal financial difficulty to address their financial problems, managing the debt and make informed choices about their money in the future. The following link may provide more information https://www.dss.gov.au/our-responsibilities/communities-and-vulnerable-people/programs-services/commonwealth-financial-counselling-cfc

These services are voluntary, free and confidential, and can be accessed through:

- face-to-face meetings; or
- the National Debt Helpline on **1800 007 007** (calls from public phones/mobile phones may be timed and charged at a higher rate).
- or visit <u>www.ndh.org.au</u>

Responsibilities

RESPONSIBLE OFFICER	RESPONSIBILITY
Council	Consider applications under this policy in accordance
	with the policy position determined by Council.
Manager Finance	Review of the policy on an annual basis and making
	recommendations to Council on the contents of the policy.
Rates	Assessment of application and provision of assistance to rate
	payers, primary point of contact. Development of Council
	report for consideration to determine applications and make
	recommendations to Council.

Definitions

TERM	DEFINITION	
Council	shall mean the Mayor and Councillors of Carpentaria Shire Council.	
Chronic Illness	shall mean an illness that is permanent or lasts longer than three (3) months.	
The Act Shall mean the Local Government Act 2009		
The Regulation	Shall mean the Local Government Regulation 2012	
Death of a	shall mean the unexpected expenses (funeral costs) and reduction or loss	
Partner	of family income because of the death of a member of a couple (married,	
	registered relationship or de facto relationship).	
DHS	shall mean the Department of Human Services	



TERM	DEFINITION
Financial Hardship	Factors contributing to financial hardship generally include: Family tragedy;' financial misfortune; serious illness; medial conditions or disability affecting earning capacity; impacts of natural disaster or pandemic; and other serious or difficult circumstances beyond the ratepayer's control. It means an inability to fulfill a financial obligation, not an unwillingness to do so.
Long Term	shall mean a ratepayer who has received income support payment
Unemployment Pensioner	continuously for 26 weeks. shall mean an elderly, invalid, disabled, or disadvantaged citizen, who is: (a) An eligible holder of a Queensland 'Pensioner Concession Card' issued by Centrelink, on behalf of the Services Australia, or the Department of Veterans' Affairs, or a Queensland 'Repatriation Health Card – For All Conditions (Gold Card)' issued by the Department of Veterans' Affairs; and (b) The owner (either solely or jointly) or life tenant/s of a property which is his/her principal place of residence; and (c) Has, either solely or jointly with a co-owner, the legal responsibility for the payment of rates and charges as defined which are levied in respect of the said property by the Local Authority in whose area the property is situated.
Property Owner	shall mean the 'owner of the land' as defined under the <i>Local Government Act 2009</i> .
Regulation	shall mean the Local Government Regulation 2012
Residential Property	shall mean property that has as its primary use 'use for residential purposes'.

Adopted by Council 16 July 2025 by Resolution Number 0725/013				
Anne Andrews				
Chief Executive Officer				



Rates Based Financial Assistance for Community Organisations Policy

Policy Details

Policy Category	Council Policy
Date Adopted	19 th June 2025
Resolution Number	BM0625/007
Approval Authority	Council
Effective Date	1 st July 2025
Policy Version Number	6.0.0
Policy Owner	Chief Operating Officer
Contact Officer	Manager Finance and Administration
Review Date	30/06/2026

Supporting documentation

Legislation	Local Government Act 2009, s96 Local government Regulation 2012, Ch 4, Pt 10, s120	
Policies	Revenue Policy	
	Revenue Statement	
Delegations	• Nil	
Forms	• Nil	
Supporting Documents	 Corporate Plan 2025 – 2029 	

Version History:

Version	Adopted	Comment	eDRMS#
1.0.0	15/07/2020	Council Resolution SM0720/011	POL_E_CSF_017
2.0.0	30/06/2021	Council Resolution SM0621/012	
3.0.0	16/06/2022	Council Resolution SM0622/012	
4.0.0	22/06/2023	Council Resolution BM0623/007	
5.0.0	20/06/2024	Council Resolution 0624/007	
6.0.0	19/06/2025	Council Resolution BM0625/007	



Contents

INT	ENT		3
scc)PE		3
POI	ICY		3
1.	CHAR	ITABLE ORGANISATIONS	3
	1.1.	Community groups eligible for rate and charge remission are defined as:	3
	1.2.	Eliqible community groups must:	3
	1.3.	Community Groups with a Council Lease	4
	1.4.		4
3.	THE L	AND, OR ANY PART OF THE LAND, MUST NOT BE RENTED OR LEASED TO A THIRD PARTY	4
APF	PLICATI	ONS	4
4.	PERIO	DD OF RELIEF	4
5.	REMI	SSIONS	4
DE	INITIO	NC.	•



Intent

The purpose of this policy is to establish arrangements for Not for Profit Recreation, Sporting, Community and Religious organisations to receive financial assistance from Council in the form of rating remissions.

Scope

This policy will allow Council to consider applications for remissions of general rates, water access and sewerage charges for Not for Profit recreational, sporting and community and religious organisations.

Policy

Council is of the view that it is important to support the activities of Not for Profit community and religious organisations who contribute to the social, spiritual and economic wellbeing of the community.

There will be no remission given on Water Consumption under this Policy.

1. CHARITABLE ORGANISATIONS

1.1. Community groups eligible for rate and charge remission are defined as:

- (i) not for profit, incorporated groups or associations with the primary aim of conducting activities and providing services for community benefit; and
- (ii) rely predominantly on volunteer labour, community fundraising, membership fees and donations; and
- (iii) do not receive state or federal government operational grants and do not rely on a fee for service business model.

1.2. Eligible community groups must:

- (i) operate within the boundaries of Carpentaria Shire, and most members reside in the Carpentaria Shire; and
- (ii) be the owner or lessee of the land and be able to demonstrate that they are responsible for payment of the rates levied; and
- (iii) the land, or any part of the land, must not be rented or leased to a third party; and
- (iv) not use the property for residential purposes; and
- (v) not operate gaming machines; and
- (vi) not have outstanding rates on the property; and
- (vii) not hold a Full Club Licence issued by the Liquor Licensing Division (but may hold a General Purpose Permit or a Restricted Club Permit); and
- (viii) demonstrate how the organisation would be of benefit to the community, or a sufficient section of the public. A sufficient section of the community could be a local community, followers of a particular religion, people with a particular disability, refugees or young people.



1.3. Community Groups with a Council Lease

Council may allocate remission entitlements to eligible Community Groups with a Council Lease. It is the responsibility of the Community Group to contact Council should the Group believe it has not been granted these entitlements.

1.4. Exemptions

Where the discretion to exempt a property from general rates vests in Council, either under the *Local Government Act 2009* or within the conditions attached to a Council lease, the ratepayer may opt to forego this exemption and take advantage of the conditions of this policy.

2. RELIGIOUS ORGANISATIONS

2.1 Religious organisations eligible for rate and charge remission are defined as:

(i) A church or religious organisation established on the basis of a community of faith and belief, doctrines and practices of a religious character and engages primarily in religious activities.

2.2 Eligible Religious organisations criteria:

- (i) The land is owned by a religious entity and is less than 20 Ha; and
- (ii) The land is used for religious purposes, including public worship or the administration of the religious entity; and

3. The land, or any part of the land, must not be rented or leased to a third party. APPLICATIONS

- 3.1 Where the community group only has part ownership of the property or operates the property for part of the financial year the concession shall be reduced proportionately.
- 3.2 Applications will apply from the start of the half-year period that the application is received not to be backdated to previous periods.
- 3.3 All applications must be in writing and must be supported by a copy of the organisation's most recent financial statement (no greater than 12 months old), minutes of the AGM, and certificate of incorporation.

Council reserves the right to check the use of the land to see that it remains as it was at the time the exemption was first determined. However, there is a responsibility upon the Community group or Religious organisation to contact the Council when there is a change that could affect the status of the remission so as to avoid the necessity for the Community group or Religious organisation to reimburse the remission so obtained, including changes in the level of commerciality of the Community group or Religious organisation.

4. PERIOD OF RELIEF

An application is required to lodge a new request for assistance at least once every five years.

5. REMISSIONS



The *Local Government Regulation 2012* - Chapter 4, Part 10 Concessions, gives local governments the power to grant concessions for rates and charges. A concession may only be of the following types:

- (a) a rebate of all or part of the rates or charges
- (b) an agreement to defer payment of the rates or charges
- (c) an agreement to accept a transfer of unencumbered land in full or part payment of the rates or charges
- 3.1. Remission available to eligible community organisations:
 - (i) 50% net general rates;
 - (ii) 50% water access charges (excluding water consumption)
 - (iii) 50% sewer charges
 - (iv) 50% cleansing charges

100% concession is available for certain childcare and like organisations, and 100% concession for vacant water, vacant sewerage and garbage charges for the Bynoe Park (A690). An example of the remission calculation is set out below.

- 3.2. Remissions will be applied to the rates issued net of any early payment discount allowed or available of the gross rates that attract discount.
- 3.3. The State Emergency Management Levy is collected by Council on behalf of the State Government so no remission or rebate from Council is available to community groups.



Example of Remission Calculation:

Charitable Organisation

Assessment – XXXX-XXXX-XXX

Concession	50%	0%	
	Original	No Concession	
	First Half Levy	First Half Levy	Total Concession
01 July XXXX – 31 December XXXX			
General Rates	\$815.39	\$0.00	-\$407.70
Water Access only	\$502.50	\$0.00	-\$251.25
Sewerage	\$1,142.00	\$0.00	-\$571.00
Cleansing (Garbage)	\$185.00	\$0.00	-\$92.50
State Gov Emergency	\$126.20	\$126.20	\$0.00
Gross Total	\$2,771.09	\$126.20	-\$1,322.45
Less Discount Applicable	\$264.49	\$0.00	-\$132.25
Council Concession	\$2,506.60	\$126.20	-\$1,190.20

Definitions

TERM	DEFINITION
The Act	Shall mean the Local Government Act 2009
The Regulation	Shall mean the Local Government Regulation 2012
Council	Shall mean the Mayor and Councillors of Carpentaria Shire Council

Adopted by Council 19 July 2025 by Resolution BM0625/007.

Anne Andrews

Chief Executive Officer



Pensioner Rates Concession Policy

Policy Details

Policy Category	Council Policy
Date Adopted	19 th June 2025
Resolution Number	BM0625/007
Approval Authority	Council
Effective Date	1 st July 2025
Policy Version Number	7.0.0
Policy Owner	Chief Operating Officer
Contact Officer	Manager Finance

Supporting documentation

Legislation	Local Government Act 2009Local government Regulation 2012
Policies	Revenue PolicyRevenue Statement
Delegations	• Nil
Forms	Form 311 – Pensioner Concession Application
Supporting Documents	• Corporate Plan 2025 – 2029

Version History:

Version	Adopted	Comment	eDRMS#
2.0.0	15/07/2020	Council Resolution SM0720/011	POL_E_CSF_018
3.0.0	30.06.2021	Council Resolution SM0621/012	
4.0.0	16.06.2022	Council Resolution SM0622/012	
5.0.0	22/06/2023	Council Resolution BM0623/007	
6.0.0	20/06/2024	Council Resolution 062/007	
7.0.0	19/06/2025	Council Resolution BM0625/007	



Contents

INTENT	3
REPEAL	3
SCOPE	3
POLICY	3
STATE GOVERNMENT REBATE	;
LOCAL GOVERNMENT CONCESSION	
DEFINITIONS	r



Intent

The purpose of this policy is to provide guidance to pensioners who apply for rate concessions.

Repeal

This policy repeals all previous versions of policies relating to Pensioner Rates Remission.

Scope

This policy is applicable to all Pensioners within the Council area who meet the required criteria for the State Government rebate and Council's concession of rates and charges.

Policy

Under this Policy any arrears of rates and charges associated with the residential allotment must be paid in full before a Pensioner is eligible to receive a concession.

State Government Rebate

In accordance with Section 96 of the *Local Government Act 2009* and section 120 (1) (a) of the *Local Government Regulation 2012*, Council will grant a concession of 20% up to a maximum of \$200 per annum, on all rates and charges (excluding excess water consumption charges, special rates and charges, and rural and state fire levy), relating only to the current rating period where:

- 1. The Pensioner is the holder of a valid Queensland 'Pensioner Concession Card' issued by Centrelink, or the Department of Veterans' Affairs, or a Queensland 'Repatriation Health Card For All Conditions (Gold Card) issued by the Department of Veterans' Affairs; and
- 2. Is the owner or life tenant (either solely or jointly) of a property which is the Pensioners principal place of residence; and
- 3. Is solely or jointly legally responsible for the payment of rates and charges.

State Government rebate will be applied from the date that the Pensioner Concession application is received, and then from the first date of the new rating period, without the requirement to complete another application.

Local Government Concession

In addition to this rebate, Council recognises the financial constraints for Pensioners and extends a further concession of its own. In accordance with Section 96 of the *Local Government Act 2009* and section 120 (1) (a) of the *Local Government Regulation 2012*, Council will grant a concession of 30% on all rates and charges (excluding water consumption charges, special rates and charges, and rural and state fire levy), relating only to the current rating period where:

Pensioner Concession Card Holders

1. Must meet the above requirements for receiving the State Government pensioner rebate; and



- 2. Can prove they have been a resident of Carpentaria Shire for a total of at least ten years; and
- 3. There is no business being carried out on the property; and
- 4. There is no income being derived from the property; and
- 5. The Concession is not being claimed on any other property.

Self-Funded Retirees

Must meet the following criteria

- 1. They must be at least 67 years of age (Proof of Age to be provided), and
- 2. Is the owner or life tenant (either solely or jointly) of a property which is the Pensioners principal place of residence; and
- 3. Is solely or jointly legally responsible for the payment of rates and charges; and
- 4. There is no business being carried out on the property; and
- 5. There is no income being derived from the property; and
- 6. The Concession is not being claimed on any other property, and
- 7. Must be able to prove that they have been a resident of Carpentaria Shire for a total of at least ten years.

Council's concession will be applied from the date that confirmation of eligibility is received, and then from the first date of the new rating period, without the requirement to complete another application.

The State Government rebate will not apply to Self-Funded Retirees unless they can produce a current and valid Pensioner Concession Card.

Application Process

Applications by Pensioners seeking a concession under this Policy must be made by completing the Pensioner Concession Application Form.

All applications are to be accompanied by a photocopy or photo of the current Pensioner Concession Card.

Confirmation of Eligibility

Confirmation of eligibility through Department of Human Services, Centrelink Confirmation eServices (CCeS), will be undertaken upon receipt of the application and before each Rating Levy where consent has been given.

Where consent has not been given or revoked to confirm eligibility through CCeS, the following requirements can be asked of the applicant in any combination and with any other options that satisfies Council of their eligibility -

- a) Suitably dated annual letter from Centrelink confirming the pensioner holds a current and valid PCC and confirming the expiry date;
- b) Pensioner must produce a copy of their PCC once or twice yearly either to Council offices or via email;
- c) Statutory Declaration provided yearly confirming the pensioner's eligibility details (Principal Place of Residence) and PCC remains current and valid.

Subject to the applicant providing written consent to Council to seek confirmation, where a Pensioner has been granted a concession in accordance with a commensurate policy in a previous financial year, and where with applicant's pension and residential requirements have



not altered, confirmation by the Commonwealth Department of Human Services and the Commonwealth Department of Veterans Affairs that he or she is an approved Pensioner, will be accepted in lieu of a written application.

Joint Ownership

In cases where one or both owners are Pensioners, 100% of the concession shall be granted.

In cases where the applicant Pensioner is a joint owner of a property with a person other than their spouse, a pro-rata concession shall be granted.

Life Tenancy

In cases where the applicant Pensioner is a Life Tenant, the subsidy will only be granted where the following additional supporting documentation is received by Council –

- a) Court Order or an Executed Will, ie the testator must be deceased
- b) A Statutory Declaration that the applicant Pensioner is solely responsible for the payment of Rates and Charges

Definitions

TERM	DEFINITION
Form	Refers to Pensioner Concession Application form
Pensioner	A person who is the holder of a pensioner concession card issued by the department of the Commonwealth responsible for administering the <i>Social Security Act 1991</i> (Cwlth) or the <i>Veterans' Entitlements Act 1986</i> (Cwlth).

Adopted by Council on the 19th June 2025 by Resolution Number BM0625/007.

Anne Andrews
Chief Executive Officer



Concealed Water Leak Policy

Policy Details

Policy Category	Council Policy
Date Adopted	19 th June 2025
Resolution Number	BM0625/003
Approval Authority	Council
Effective Date	1 st July 2025
Policy Version Number	4.0.0
Policy Owner	Chief Operating Officer
Contact Officer	Manager Finance

Supporting documentation

Legislation	Local Government Act 2009Local government Regulation 2012
Policies	Revenue PolicyRevenue StatementFaulty Water Meters Policy
Delegations	• Nil
Forms	Form 316 – Concealed Water Leak Application
Supporting Documents	 Corporate Plan 2025 – 2029

Version History:

Version	Adopted	Comment	eDRMS#
3.0.0	15/7/2020	Council Resolution SM0720/015	POL_E_CSF_016
3.0.1	30/06/2021	Council Resolution SM0621/013	
3.0.2	16/06/2022	Council Resolution SM0622/013	
3.0.3	22/06/2023	Council Resolution BM0623/003	
3.0.4	20/06/2024	Council Resolution 0624/003	
4.0.0	19/06/2025	Council Resolution BM0625/003	



Contents

INTENT	
REPEAL	3
SCOPE	3
2012	_
POLICY	3
DEFINITIONS	4
DEFINITIONS	4



Intent

Council will provide assistance to qualifying ratepayers who have larger than normal water consumption charges due to the existence of a concealed leak.

Repeal

This policy repeals all previous policies relating to concealed water leaks.

Scope

This policy applies to all properties connected to the Carpentaria Shire Council water supply scheme (excluding raw water connections for stock watering and industrial use) and have a Council approved water meter.

Policy

Ratepayers receiving metered water supplies from Carpentaria Shire Council are responsible for managing the water supply on their property i.e. from the property side of the water meter. This includes maintenance and repair of all water services on the property. All reasonable effort must be taken by the owner to ensure that the property's water infrastructure is maintained in good working order.

Tenants have an obligation to report a suspected leak to the owner/managing agent of the property.

Where Council becomes aware of a potential water leak at a property, Council will make best efforts to notify the property owner. Such notification is provided as an added service and such notification, or the lack thereof does not alter the concessions under this policy.

Council has no obligation to provide financial assistance to customers affected by leaks on their property, however, Council recognises that at times the water leaks can go undetected for relatively long periods and may cause financial difficulties for some ratepayers. Carpentaria Shire ratepayers that have experienced a sudden and very large increase in water use due to concealed leas on their property may apply for financial assistance subject to conditions outlined in this policy.

Conditions for receiving financial assistance

Approval of financial assistance is at the discretion of Carpentaria Shire Council and will only be granted as follows:

- All applications are to be submitted on the Concealed Water Leak Application Form;
- The concealed water service leak must have been repaired by a licensed plumber or the property owner/occupier in a timely and effective manner to minimise the water loss.
- Repairs must be completed within 14 days of a water account being issued or the customer becoming aware of a possible water leak via Council notification;



- The ratepayer must also provide either:
 - a) a copy of the licensed plumbers invoice detailing the work undertaken and confirming the repair of the leak; or
 - b) where the property owner has effected repairs, a detailed Statutory Declaration detailing the repair.
- Financial assistance sought under the provisions of this policy will only be considered in relation to water bills issued during the current financial year;
- Applications will only be considered if received within 60 days from the date of issue of the water account;
- Only two applications may be granted per property within a five (5) year period (i.e. five (5) years from the date of approval of the first application for financial assistance).

Specific Exclusions

Assistance will not be considered for the following:

- Leaks and/or bursts on internal pipework (under floor or within walls) appliances, fixtures
 or fittings including air conditioners, dish washers, swimming pools, hot water systems,
 toilet cisterns, valves, internal and external taps; or
- Situations where the leak is visible; or
- Plumbing that is not compliant with government regulations; or
- Vacant land.

Extent of Assistance

If the application for the financial assistance is approved, the ratepayer will pay the first \$200 plus 25% of the remaining water consumption charge. For example:

A ratepayer has a water consumption charge of \$1,000. The ratepayer pays the first \$200 plus 25% of the remaining \$800. The ratepayer would pay \$400 of the water consumption charge and Council would waive the remaining \$600.

Definitions

TERM	DEFINITION
Concealed Leaks	Water escaping from pipework on the ratepayer's side of the water meter in a location that is not readily visible or apparent.

Adopted by Council 19 July 2025 by Resolution BM0625/003.

Anne Andrews
Chief Executive Officer



Faulty Water Meter Policy

Policy Details

Policy Category	Council Policy
Date Adopted	19 th June 2025
Resolution Number	BM0625/004
Approval Authority	Council
Effective Date	1 st July 2025
Policy Version Number	6.0
Policy Owner	Chief Operating Officer
Contact Officer	Manager Finance

Supporting documentation

Legislation	 Local Government Act 2009 Local government Regulation 2012 Water Supply (Safety and Reliability) Act 2008 Water Act 2000
Policies	Revenue StatementConcealed Water Leak Policy
Delegations	• Nil
Forms	Water Meter Test Application Form
Supporting Documents	• Corporate Plan 2025 – 2029

Version History:

Version	Adopted	Comment	eDRMS#
1.0	15/7/2020	Council Resolution SM0720/016	POL_E_CSF_002
2.0	30/6/2021	Council Resolution SM0621/014	
3.0	16/6/2022	Council Resolution SM0622/14	
4.0	22/06/2023	Council Resolution BM0623/004	
5.0	20/06/2024	Council Resolution 0624/004	
6.0	19/06/2025	Council Resolution BM0625/004	



Contents

INTENT	3
SCOPE	3
REPEAL	3
POLICY	3
OPERATIONS	3
Testing of Water Meters	
WATER METER NOT REGISTERING ACCURATELY	
WATER METER IS REGISTERING ACCURATELY	



Intent

The purpose of this policy is to establish guidelines & processes to ensure consistency in the assessment of written requests to review water consumption charges due to a possible faulty water meter or inaccurate reading.

Scope

The scope of this policy shall apply to all properties within the local government area connected to Council's water reticulation system via an approved water meter.

Repeal

This policy repeals all previous versions of policies relating to faulty meters.

Policy

This policy shall only apply to water meters on properties connected to Council's water reticulation system.

Council is responsible for the provision of an accurate water meter to the property and all infrastructure up to and including the water meter unless documented otherwise.

The property owner is responsible for water consumed at the property and all infrastructure on the property side of the water meter, including the payment for water loss through leaks.

A Water Meter Test Application Form must be submitted to Council together with the prescribed fee before a water meter test will be performed as set out below.

The water meter testing fee will be refunded if the water meter is found to be faulty or an inaccurate reading was taken.

Where water meters are found to be faulty or inaccurate readings were taken, the consumption will be estimated, and the charges applied to the assessment.

Council will take the appropriate steps to repair or replace faulty water meters.

Operations

Testing of Water Meters

A property owner may request that Council test a water meter. The request must be made on the approved form and be accompanied by the prescribed fee.

Council may at any time test a water meter.

Where a request is made in respect of testing of water meters, Council must determine whether the water meter is registering accurately.



Water Meter Not Registering Accurately

Where Council determines that the water meter is registering >+5% then the water meter is not registering accurately, and Council will refund the prescribed fee and install a replacement water meter which is registering accurately.

Charges applied for the period will be credited back to the Assessment.

Consumption will be estimated by averaging the consumption from three (3) equivalent billing period consumption totals and applying the calculated charges to the Rates Assessment.

Water Meter is Registering Accurately

Where Council determines that the water meter is registering <-5% then the water meter is not registering accurately, and Council will carry out any necessary actions to ensure the water meter is registering accurately in accordance with the prescribed standard before reinstalling the meter.

The prescribed fee shall not be refunded, and the property owner shall be fully responsible for water consumption charges.

Adopted by Council 19 July 2025 by Resolution BM0625/004.

Anne Andrews
Chief Executive Officer



CARPENTARIA SHIRE

Ontback by the Sea®

Carpentaria Shire Council 2025/2026

Commercial and Regulatory Fees & Charges

Table of Contents

3
4
5 - 6
7 - 8
9
9
10 - 11
11 - 12
13
13 - 14
14 - 15
15
16
16 - 20
20
21 - 22
23 - 26
27

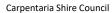




Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
CUSTOMER SERVICES						
Photocopying / Printing						
Photocopying [Plus 15c per copy on colour paper if available]						
Up to 10 A4 copies [black and white] - per page	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	1.00	Υ	550112	1560 Other Fees & Charges
10 or more A4 copies [black and white] - per page	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	1.00	Υ	550112	1560 Other Fees & Charges
Photocopying A3 [black and white] - per page	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	2.00	Υ	550112	1560 Other Fees & Charges
Colour photocopying A4 - per page	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	2.00	Υ	550112	1560 Other Fees & Charges
Colour photocopying A3 - per page	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	3.00	Υ	550112	1560 Other Fees & Charges
Funeral Booklet A5 - per book max 12 (A5) pages, additional pages as per copy cost)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	4.00	Υ	550112	1560 Other Fees & Charges
MAPS A3 - per page	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	15.00	Υ	550112	1560 Other Fees & Charges
MAPS A1 - per page	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	30.00	Υ	550112	1560 Other Fees & Charges
MAPS A4 - per page	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	7.00	Y	550112	1560 Other Fees & Charges
Laminating						
Laminating per A4 sheet	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	5.00	Y	550112	1560 Other Fees & Charges
Laminating per A3 sheet	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	8.00	Υ	550112	1560 Other Fees & Charges
Binding						
Binding - per bound article [Coil only]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	20.00	Y	550112	1560 Other Fees & Charges
Facsimile						
Facsimile - 1st page	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	6.00	Υ	550112	1560 Other Fees & Charges
Facsimile - additional pages	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	2.00	Υ	550112	1560 Other Fees & Charges
Facsimile receiving	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	2.00	Υ	550112	1560 Other Fees & Charges
Scanning						
Scanning - A4 or A3 (send to email only, up to maximum of 5 pages, additional page \$1.00)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	6.00	Υ	550112	1560 Other Fees & Charges
Council Security Keys/SALTO Fobs						
Replacement of Council issued key/SALTO fob [Damaged or lost]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	30.00	Y	550112	1560 Other Fees & Charges

2025-2026 Fees and Charges

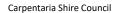






Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE		
AIRPORTS								
Landing Fees								
Normanton - Per Tonne or part thereof	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	21.00	Υ	150512	1571 Airport Fees		
Karumba - Per Tonne or part thereof	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	21.00	Υ	150522	1571 Airport Fees		
Passenger Fees								
Per Passenger Fee [RPT Flights and Charter Flights] for each tak	e off and landing							
Normanton	Commercial/Service Fee	Local Government Act 2009, s262(3)(c); s 14 Local Law No. 7 (Aerodromes) 2015	21.00	Υ	150512	1571 Airport Fees		
Karumba	Commercial/Service Fee	Local Government Act 2009, s262(3)(c); s 14 Local Law No. 7 (Aerodromes) 2015	21.00	Υ	150522	1571 Airport Fees		
Aircraft Parking Charges - Normanton & Karumba								
6 Months	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	900.00	Υ	Ntn: 150512 Kba: 150522	1571 Airport Fees		
12 months	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	1,550.00	Υ	Ntn: 150512 Kba: 150522	1571 Airport Fees		







Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE		
ANIMAL CONTROL								
Cattle and Horses								
Pound release fee per head	Cost Recovery Fee	Local Government Act 2009, s 97(1)(2)(c)	130.00	N	Ntn: 500212 Kba: 500222	1521 Animal Fines and Penalties		
Sustenance	Cost Recovery Fee	Local Government Act 2009, s 97(1)(2)(c)	At Cost	N	Ntn: 500212 Kba: 500222	1521 Animal Fines and Penalties		
Transport of livestock	Cost Recovery Fee	Local Government Act 2009, s 97(2)(c)	At Cost	N	Ntn: 500212 Kba: 500222	1522 Animal Misc Fees		
Town Common - (No stallions permitted)								
Cattle and Horses annual licence fee for agistment per head	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	85.00	N	Ntn: 500212 Kba: 500222	1522 Animal Misc Fees		
Animal Traps								
Hog Hoppers (Security Deposit)	Bond	Local Government Act 2009, s262(3)(c)	120.00	N	900937			
Dog Traps (Security Deposit)	Bond	Local Government Act 2009, s262(3)(c)	120.00	N	900937			
Cat Traps (Security Deposit)	Bond	Local Government Act 2009, s262(3)(c)	120.00	N	900937			
Dog Registration Fees				,				
Whole Male or Female per dog	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	25.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration		
Desexed Male or Female per dog	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	15.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration		
[NOTE: At the time of registration of a desexed animal, proof of	desexing (i.e. veterinary ce	ertificate or ear tattoo) must be shown to the registration	on officer.]					
Aged Person Dog [Limit to one dog - service dogs no fee]	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	5.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration		
Replacement tags each	Commercial/Service Fee	Local Government Act 2009, s 97(2)(a)	6.00	N	Ntn: 500212 Kba: 500222	1522 Animal Misc Fees		
Regulated Dog Registration Fees								
Regulated Dog Registration - Initial (includes signage and tag) [Menacing and Dangerous Dog]	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	500.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration		
Regulated Dog Registration - Annual Renewal [Restricted, Menacing and Dangerous Dog]	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	240.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration		
Regulated Dog Collar (additional/replacement)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	42.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration		
Regulated Dog Signage - Metal (additional/replacement)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	50.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration		
Regulated Dog Signage - Corflute (additional/replacement)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	21.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration		
Replacement tags each	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	21.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration		



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE			
Keeping of animals									
More than 2 dogs over the age of 3 months on an allotment in a designated town area (animal breeder approval)	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
[NOTE: For Multiple Units or Dwellings, an application may be su	IOTE: For Multiple Units or Dwellings, an application may be submitted, and fee waiver provided subject to approval.]								
More that 2 cats over the age of 3 months on an allotment in a designated town area (animal breeder approval)	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
More than 1 horse or donkey on an allotment in a designated town area	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
1 or more cows or bulls on an allotment in a designated town area	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
1 or more sheep, goats, alpacas or llamas on an allotment in a designated town area	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
1 or more roosters on an allotment in a designated town area	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
More than 20 poultry on an allotment in a designated town area	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
1 or more deer on an allotment in a designated town area	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
1 or more pigs (domestic) on an allotment in a designated town area	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
More than 5 ducks or geese on an allotment in a designated town area	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 6 Local Law No. 2 (Animal Management) 2015	250.00	N	Ntn: 500212 Kba: 500222	1523 Animal Registration			
Miscellaneous Dog Fees									
Pound release fee[registered & de-sexed dog] . First pound release for registered dog - no charge.	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	88.00	N	Ntn: 500212 Kba: 500222	1521 Animal Fines and Penalties			
Micro-chipping fee	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	25.00	N	Ntn: 500212 Kba: 500222	1522 Animal Misc Fees			
Pound release fee [registered dog]. First pound release for registered dog - no charge	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	190.00	N	Ntn: 500212 Kba: 500222	1521 Animal Fines and Penalties			
Pound release fee for unregistered dog - includes registration	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	370.00	N	Ntn: 500212 Kba: 500222	1521 Animal Fines and Penalties			
Penalty for unregistered dog over the age of 3 months	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	2 Penalty Units + Registration Fee	N	Ntn: 500212 Kba: 500222	1521 Animal Fines and Penalties			
Penalty for keeping of more than two dogs and/or cats as pets (Permit to be applied for separately)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	2 Penalty Units	N	Ntn: 500212 Kba: 500222	1521 Animal Fines and Penalties			
Daily fee - sustenance recovery	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	20.00		Ntn: 500212 Kba: 500222	1522 Animal Misc Fees			



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE		
BUILDING SERVICES								
Bonds								
Building bond on relocatable/transportable buildings. Refundable on completion and after Certificate of Occupancy / Classification is issued	Bond	Local Government Act 2009 s47	3,500.00	N	900950			
Building bond for protection of road reserve for commercial or multi unit development	Bond	Local Government Act 2009 s47	7,000.00	N	900950			
Bond required for demolition of commercial or multi unit structure	Bond	Local Government Act 2009 s86(1)	7,000.00	N	900950			
Bond required for demolition or removal of structures containing asbestos	Bond	Local Government Act 2009 s86(1)	7,000.00	N	900950			
Building Record Searches								
Building plans and photocopying [A4 & A3]	Cost Recovery Fee	Local Government Act 2009, s262(3)(c)	140.00	N	151911	1580 Building & Development Fees - Other		
Building file search - Domestic	Cost Recovery Fee	Local Government Act 2009, s262(3)(c)	340.00	N	151911	1580 Building & Development Fees - Other		
Building file search - Commercial	Cost Recovery Fee	Local Government Act 2009, s262(3)(c)	540.00	N	151911	1580 Building & Development Fees - Other		
Application Assessments								
New dwelling single unit less than 150m ²	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	1,373.00	Υ	151911	1581 Building Application Fees		
New dwelling single unit more than 150m ²	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	1,582.00	Υ	151911	1581 Building Application Fees		
Residential Class 10 Shed / Carport / Patio less than 20m ²	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	164.00	Υ	151911	1581 Building Application Fees		
Residential Class 10 Shed/Carport/Patio between 20m² and 50m²	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	373.00	Υ	151911	1581 Building Application Fees		
Residential Class 10 Shed/Carport/Patio more than 50m ²	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	656.00	Υ	151911	1581 Building Application Fees		
Industrial Storage Shed Class 7A	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	752.00	Υ	151911	1581 Building Application Fees		
Industrial Class 10 Shed/Carport/Garage or the like less than 20m ²	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	164.00	Υ	151911	1581 Building Application Fees		
Industrial Class 10 Shed/Carport/Garage or the like between 20m² and 50m²	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	373.00	Υ	151911	1581 Building Application Fees		
Industrial Class 10 Shed/Carport/Garage or the like more than 50m ²	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	656.00	Υ	151911	1581 Building Application Fees		
Alterations and/or extensions less than \$100,000.00	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	1,221.00	Υ	151911	1581 Building Application Fees		



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
Alterations and/or extensions more than \$100,000.00	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	1,582.00	Υ	151911	1581 Building Application Fees
New multiple dwelling or duplex	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	1,440.00 + 220.00 per unit	Υ	151911	1581 Building Application Fees
Commercial Application Classes 1b, 3, 4, 5,6,7,8 & 9	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	4,470.00	Υ	151911	1581 Building Application Fees
Commercial Application Classes 1b, 3, 4, 5,6,7,8 & 9 Less than 300m ²	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	1,967.00	Υ	151911	1581 Building Application Fees
Fence / Sign / Retaining Wall or any other miscellaneous structure	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	407.00	Y	151911	1581 Building Application Fees
Above ground pools with fencing	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	904.00	Υ	151911	1581 Building Application Fees
In ground pools with fencing	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	1,181.00	Υ	151911	1581 Building Application Fees
Demolition of structure, Domestic (Fee includes Bulk or Commercial Waste charges)	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	791.00	N	151911	1581 Building Application Fees
Demolition of structure, Commercial (Fee does not include Bulk or Commercial Waste charges)	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	1,340.00	N	151911	1581 Building Application Fees
Amendments to approved plans (minor)	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	130.00	N	151911	1581 Building Application Fees
Amendments to approved plans less than 2 hours assessment	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	447.00	N	151911	1581 Building Application Fees
Amendments to approved plans major more than 2 hours assessment	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	735.00	N	151911	1581 Building Application Fees
Archiving of Private Certifiers Documents	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	181.00	N	151911	1581 Building Application Fees
Non-specific assessment all Classes, per hour fee applies	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	277.00	Υ	151911	1581 Building Application Fees
Resubmitted applications	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	605.00	N	151911	1581 Building Application Fees
Extension of time to Building Permit	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	170.00	N	151911	1581 Building Application Fees
Roadworks Permit	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a)	125.00	N	151911	1581 Building Application Fees





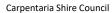
Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
	, iii	Provision(s)	2025/2026	Inci		
CEMETERIES						
Normanton and Karumba						
Burial Fee (Including 2 viewings if requested)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	4,000.00	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Additional Viewings (per viewing)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	330.00	Y	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Standard Brass Plaques (\$370.00) included in above cost for La administration charge.	iwn Cemetery / Karumba C	emetery only (additional cost for other than standard	l) Plaques other	than Lo	wn Cemetery a	t cost plus postage and
Plot Reservation	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	175.00	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Plaque - Memorial Wall	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	POA	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Internment of Ashes - Memorial Wall [Niche]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	250.00	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Hearse Transfer - Airport / Hospital	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	220.00	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Hearse Transport - per hour	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	65.00	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Body Transfer Normanton	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	225.00	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Body Transfer Karumba	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	440.00	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Accident scene to hospital transfer - per kilometre	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	3.00	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Accident scene to hospital transfer - minimum charge	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	225.00	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Coffin Only	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	1,580.00	Y	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
Burials at other than Normanton and Karumba Cemeteries	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	POA	Υ	Ntn: 400812 Kba: 400822	1561 Cemetery Charges
				!		
CHILDCARE SERVICES						
Weekly:	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	525.00	N	400712	1590 Childcare Fees and Charges
Daily:	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	105.00	N	400712	1590 Childcare Fees and Charges
Late Fee - first 5 mins [at discretion of Childcare Director]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	61.00	N	400712	1590 Childcare Fees and Charges
Late Fee - every minute after first 5 minutes [As above]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	8.00	N	400712	1590 Childcare Fees and Charges
Bond: Enrolment Fee	Bond	Local Government Act 2009, s262(3)(c)	110.00	N	400712	1590 Childcare Fees and Charges



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
CLEANSING / WASTE DISPOSAL						
Short term use of wheelie bin per week or part thereof per bin [no garbage collection service]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	39.00	Υ	450212	1584 Waste Fees
Short term use of wheelie bin per week or part thereof per bin [including 1 garbage collection service/week]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	50.00	Υ	450212	1584 Waste Fees
Replacement of wheelie bin [If not through wear or tear]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	150.00	Υ	450212	1584 Waste Fees
Replacement bin issued at no charge if damaged bin is returned to Council and due to wear and tear	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	No Charge			
Trade Waste						
Trade Waste Annual Permit - Category One Utility Charge (low volume; low strength) <500KL waste per year	Cost Recovery Fee	Local Government Act 2009, s 97(2)(a); s 180 Water Supply (Safety and Reliability) Act 2002	450.00	N	450212	1584 Waste Fees
Waste Disposal						
Normanton Landfill Site						
Asbestos waste disposal -Asbestos removal [only to be carried out by licensed removalist]. Disposal only at Normanton tip. Contractor to pay for cartage [per m³] [No asbestos accepted at Karumba or from other Shires]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	500.00 per m3 (Minimum charge of 0.5 m3)	Y	450312	1584 Waste Fees
Bulk or Commercial Waste - Disposal of bulk or commercial waste at Normanton landfill site only [per tonne]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	50.00	Y	450312	1584 Waste Fees
Tyre waste - car	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	10.00	Υ	450312	1584 Waste Fees
Tyre waste - 4WD	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	15.00	Υ	450312	1584 Waste Fees
Tyre waste - light truck	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	20.00	Υ	450312	1584 Waste Fees
Tyre waste - truck/bobcat	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	30.00	Υ	450312	1584 Waste Fees
Tyre waste - large tractor tyre/tracks	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	300.00	Υ	450312	1584 Waste Fees
Tyre waste - heavy earth-moving	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	900.00	Υ	450312	1584 Waste Fees

Carpentaria Shire Council



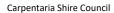




Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE		
Karumba Waster Transfer Station								
Building Waste - Up to 3 cubic metres of building waste to be	disposed of directly into de	esignated bins at the Karumba Waste Transfer Station	on the following	g user p	ays basis:			
Car and Small trailer (6X4)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	45.00	Y	450312	1584 Waste Fees		
Car and medium trailer (8X5)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	55.00	Υ	450312	1584 Waste Fees		
Car and large trailer (bigger than 8X5)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	70.00	Υ	450312	1584 Waste Fees		
Truck up to 4.5t GVM	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	80.00	Υ	450312	1584 Waste Fees		
No loads on vehicles above 4.5t will be accepted at the Waste Transfer Station and these larger loads are to be taken to the Normanton Landfill by the user.								
LES WILSON BARRAMUNDI DISCOVERY CENTRE								
Discovery Centre	1							
Donation - Gold Coin or QR Code	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	Donation	N				
DISCOVER & FEED-a-BARRA TOUR - 50 MINUTES								
Adult	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	35.00	Υ	200312	1553 LWBDC - Tours		
Concession - (Senior and Student card holders)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	30.00	Υ	200312	1553 LWBDC - Tours		
Children (Ages 4 to 17 Years Old)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	25.00	Υ	200312	1553 LWBDC - Tours		
Family Pass (2 Adults & 2 Children)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	85.00	Υ	200312	1553 LWBDC - Tours		
Carpentaria Shire Educational & Recreational Facilities (per person)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	10.00	Υ	200312	1553 LWBDC - Tours		
Companion Card Holder	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	0.00	Υ	200312	1553 LWBDC - Tours		



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE			
Custom Tour - 90 - 100 MINUTES (PRE-ARRANGED, 10 + PEOPLE REQUIRED)									
base group - 10 Adults (\$65.00 pp)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	650.00	Υ	200312	1553 LWBDC - Tours			
Additional Adult (after 10 base group)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	55.00	Υ	200312	1553 LWBDC - Tours			
Carpentaria Shire Educational Facilities (per person)		Local Government Act 2009, s262(3)(c)	30.00	Υ	200312	1553 LWBDC - Tours			
All Other Groups		Local Government Act 2009, s262(3)(c)	POA	Υ	200312	1553 LWBDC - Tours			
Supply of Fingerlings									
Fingerlings - up to 25mm	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	1.00	N	200412	1554 Hatchery - Sales			
Fingerlings - 25mm to 50mm	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	2.00	N	200412	1554 Hatchery - Sales			
Fingerlings - 50mm to 75mm	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	4.00	N	200412	1554 Hatchery - Sales			
Fingerlings - 75mm to 100mm	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	8.00	N	200412	1554 Hatchery - Sales			
Fingerlings - over 100mm	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	16.00	N	200412	1554 Hatchery - Sales			
Fish from 200mm - 300mm	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	31.00	N	200412	1554 Hatchery - Sales			
Fish from 300mm - 400mm	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	46.00	N	200412	1554 Hatchery - Sales			
Fish from 400mm - 500mm	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	61.00	N	200412	1554 Hatchery - Sales			
Fish over 500mm	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	76.00	N	200412	1554 Hatchery - Sales			
Supply to Local Governments and Registered Restocking Associations (release into the wild & public dams)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	50% discount	N	200412	1554 Hatchery - Sales			
Transport, Fish Food and Onsite-Consultation	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	POA	N	200412	1554 Hatchery - Sales			





Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
LIBRARY / VISITOR INFORMATION CENTRES						
Public Internet Access and Computer Use						
Non-library members	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	0.00	Υ	Ntn:401312 Kba: 401322	1563 Libraries
Library members	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	0.00	Υ	Ntn:401312 Kba: 401322	1563 Libraries
Charities and Non-Profit Community Organisations	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	FOC- 1 hr	Υ	Ntn:401312 Kba: 401322	1563 Libraries
Students working on assignments	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	FOC- 1 hr	Υ	Ntn:401312 Kba: 401322	1563 Libraries
Use of own computer equipment charged at same rate	T					
Normanton VIC TOWN tour	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	5.00	Υ	401312	1560 Other Fees & Charges
Free camping in Normanton designated camping area	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	0.00	Y		
Public Wifi Access						
Library and Non-library members 9:00am to 5:00pm (Per Day)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	Free of Charge	Υ	Ntn:401312 Kba: 401322	1563 Libraries
Library members 9:00am to 5:00pm (Per Day)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	Free of Charge	Υ	Ntn:401312 Kba: 401322	1563 Libraries
PLANNING						
Development Application for material change of use - code & impact assessable (Fee is charged at actual cost - \$1,200 is charged initially + actual costs if over and above \$1,200)	Cost Recovery Fee	Planning Act 2016, s51 (1)(b)(ii)	Base Fee \$1,200.00 + Cost	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees
Develop Application for reconfiguring a lot (Fee is charged at actual cost - \$1,200 is charged initially + actual costs if over and above \$1,100)	Cost Recovery Fee	Planning Act 2016, s51 (1)(b)(ii)	Base Fee \$1,200.00 + Cost	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees
Other development (building work assessable against the planning scheme or operational work) (Fee is charged at actual cost - \$1.200 is charged initially + actual costs if over and above		Planning Act 2016, s51 (1)(b)(ii)	Base Fee \$1,200.00 + Cost	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees
[Note: Development applications fees are recorded as the min deemed large developments]		pment applications will be processed on an at cost bo	sis.] [Council res	erves ti	he right to assess	whether or not applications are

Adopted by Resolution No. 0525/016





Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE			
Issue of Certificates									
Boundary Dispensation - Front, Side or Rear	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	428.00	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees			
Limited Planning Certificate	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	366.00	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees			
Standard Planning Certificate	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	912.00	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees			
Full Planning Certificate [Consultancy required] (per certificate plus consultant costs)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	2,222.00	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees			
Town Planning Signs	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	85.00	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees			
Sealing of Survey Plans	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	192.00	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees			
Hardcopy of town planning scheme	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	344.00	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees			
CD of town planning scheme	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	105.00	N	Ntn: 100212 Kba: 100222	1583 Town Planning Fees			
PLUMBING AND DRAINAGE Sewerage Services									
Waste water and waste disposal at Sewerage Treatment Plant -	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	52.00	Υ	Ntn: 151812	1584 Waste Fees			
per kilolitre charge Application for Sanitary Plumbing / Drainage:	•	. , , , ,			Kba: 151822				
Domestic - New Dwelling [Includes up to 6 Fixtures - extra at \$118 per fixture]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	875.00	N	151911	1582 Plumbing Application Fee			
Domestic - Extension / Alteration [Includes up to 6 Fixtures - extra at \$118 per fixture]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	600.00	N	151911	1582 Plumbing Application Fee			
Domestic - Swimming Pool [New Work]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	300.00	N	151911	1582 Plumbing Application Fee			
Domestic - Swimming Pool [Alterations]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	575.00	N	151911	1582 Plumbing Application Fee			
Commercial Application for Commercial / Industrial - New Buildings [Fee plus per fixture]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)	1,370 +135.00 per fixture	N	151911	1582 Plumbing Application Fee			
Commercial Application for Commercial / Industrial - Extensions and Alterations	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	975.00 + 135.00 per fixture	Z	151911	1582 Plumbing Application Fee			
Re-inspection fee: All Buildings	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	POA	N	151911	1582 Plumbing Application Fee			
Sewerage - Construction Plan [Mains]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	95.00	N	151911	1582 Plumbing Application Fee			
Sewerage: House Drainage Plan [W ritten consent of the prope	rty owner is required for th	he following]:							





Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
Copy of the House Drainage Plan [if available]	Cost Recovery Fee	Local Government Act 2009 s97(2)(c); Plumbing and Drainage Act 2002 s85	57.00	N	151911	1582 Plumbing Application Fee
Onsite Sewerage Treatment Facilities Rural properties Applic	ation for Installation					
New Installation	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	POA	N	151911	1580 Building & Development Fees - Other
Extension / Alteration / Re-inspection	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	POA	N	151911	1580 Building & Development Fees - Other
Sewerage Connection						
Composition For available	Cost Decovery Fee	Local Government Act 2009 s97(2)(a)(e)	POA	N	Ntn: 151812	1580 Building & Development
Connection Fee - gravity	Cost Recovery Fee	Local Government Act 2009 \$37(2)(a)(e)	PUA	IN	Kba: 151822	Fees - Other
Connection Fee - low pressure	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	1.862.00	N	Ntn: 151812	1580 Building & Development
Connection ree - low pressure	Cost Recovery Fee	Local Government Act 2009 397(2)(a)(e)	1,802.00	1,002.00	Kba: 151822	Fees - Other
Supply & Installation of Sewer Pod at either Karumba or	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	13,000.00	N	Ntn: 151812	1580 Building & Development
Normanton [Plus connection fee]	Cost Recovery Fee	Estar Government Act 2005 337(2)(d)(c)	13,000.00	IN.	Kba: 151822	Fees - Other
Disconnection Fee	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	338.00	N	Ntn: 151812	1580 Building & Development
Disconnection rec	cost necovery rec	25647 66767777167 2565 337 (2)(4)(6)	330.00		Kba: 151822	Fees - Other
PRIVATE WORKS						
Any works where no set fee has been determined to be charge	ed as private works	·				
Quote / Estimate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	POA	Y	Works Order	1220 Private Works - Other



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
RATES SEARCH						
Rate Search - Basic [No water meter reading] - response within seven (7) working days	Cost Recovery fee	Local Government Act 2009 s97(2)(a)(e)	190.00	N	550313	1700 Other Revenue
Rate Search - Full [With a water meter reading] - response within seven (7) working days	Cost Recovery fee	Local Government Act 2009 s97(2)(a)(e)	305.00	N	550313	1700 Other Revenue
Priority Rate Search Fee [In addition to above fees] - response within three (3) working days	Cost Recovery fee	Local Government Act 2009 s97(2)(a)(e)	130.00	N	550313	1700 Other Revenue
Counter Search - Ownership [per notice]	Cost Recovery fee	Local Government Act 2009 s97(2)(a)(e)	20.00	N	550313	1700 Other Revenue
Counter Search - Rate Notice or Receipt (not in the current financial year) [per notice]	Cost Recovery fee	Local Government Act 2009 s97(2)(a)(e)	20.00	N	550313	1700 Other Revenue
REGULATORY SERVICES						
Prescribed Activities						
Application to Undertake a Prescribed Activity	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	25.00	N	450412	1512 Itinerant Vendor Fees
Free for public services e.g. BreastScreen			0.00			
Alteration or improvement to local government controlled are				ı		
Installing, changing, damaging or removing a structure in a local	government controlled ar		rks permit)			
Planting, clearing or damaging of vegetation in a local government controlled area or on a road	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	POA	N	450412	1512 Itinerant Vendor Fees
Weekly commercial use of local government controlled areas a	nd roads	1				
1 day per week [annual fee]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	490.00	N	450412	1512 Itinerant Vendor Fees
2 - 3 days per week [annual fee]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	1,200.00	N	450412	1512 Itinerant Vendor Fees
4 - 7 days per week [annual fee]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	1,600.00	N	450412	1512 Itinerant Vendor Fees
Temporary commercial use of local government controlled are	as and roads					
Application and approval for temporary commercial use of local government controlled areas and roads e.g. itinerant vendor / standing stall. Fee includes first day approval. [Maximum 3 continuous days]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	130.00	N	450412	1512 Itinerant Vendor Fees
Additional Days - Fee per day [Maximum 2 additional days]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	60.00	N	450412	1512 Itinerant Vendor Fees
Sideshow amusement outlet on reserves - per day	Cost Recovery Fee	Local Government Act 2009, s262(3)(c)	130.00	Υ	450412	1512 Itinerant Vendor Fees



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
Electricity if required from Council - per day per outlet	Cost Recovery Fee	Local Government Act 2009, s262(3)(c)	86.00	Υ	450412	1512 Itinerant Vendor Fees
Carrying out work on a road or interfering with its operation	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	POA	N	450412	1512 Itinerant Vendor Fees
Undertaking regulated activities on local government controlle	ed areas and roads					
Driving or leading animals to cross a road	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	110.00	N	450412	1510 Licenses - Other
Depositing goods or materials	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	350.00	N	450412	1510 Licenses - Other
Holding a public place activity (excluding temporary entertainment events)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	350.00	N	450412	1510 Licenses - Other
Grazing livestock (annual application fee)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	135.00	N	450412	1510 Licenses - Other
Additional agistment fee per head of stock per week	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	3.00	N	450412	1510 Licenses - Other
Parking Permits	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	POA	N	450412	1510 Licenses - Other
Establishment or occupation of a temporary home	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	113.00	N	450412	1510 Licenses - Other
Installation of advertising devices	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	POA	N	450412	1510 Licenses - Other
Abandoned Vehicles						
Release of Vehicle / Goods	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	250.00	N	450412	1510 Licenses - Other



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
Camping Grounds & Caravan Parks						
Operation of camping grounds - application fee	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	420.00	N	450412	1510 Licenses - Other
Annual fee (pro rata per month if applicable)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	350.00	N	450412	1510 Licenses - Other
Transfer of Approval	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	350.00	N	450412	1510 Licenses - Other
Application for alteration of approval	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	350.00	N	450412	1510 Licenses - Other
Operation of caravan parks - application fee	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	420.00	N	450412	1510 Licenses - Other
Annual fee (pro rata per month if applicable)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	350.00	N	450412	1510 Licenses - Other
Transfer of Approval	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	350.00	N	450412	1510 Licenses - Other
Application for alteration of approval	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	350.00	N	450412	1510 Licenses - Other
Approval Search Fee	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	335.00	N	450412	1510 Licenses - Other
Operation of Cemeteries	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	POA	N	450412	1510 Licenses - Other
Operation of Public Swimming Pools	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	POA	N	450412	1510 Licenses - Other
Operation of Rental Accommodation	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	450.00	N	450412	1510 Licenses - Other
Annual Renewal	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	370.00	N	450412	1510 Licenses - Other
Transfer of Approval	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	370.00	N	450412	1510 Licenses - Other
Application for alteration of approval	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	370.00	N	450412	1510 Licenses - Other
Approval Search Fee	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	330.00	N	450412	1510 Licenses - Other
Operation of temporary entertainment events						
Approval fee - Operation of temporary entertainment events	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	300.00	N	400912	1530 Facilities Hire - Other
Security Bond for all events	Bond	Local Government Act 2009 s97(2)(a)	370.00	N	900933	
Undertaking regulated activities regarding human remains	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Local Law No. 1 (Administration) s 36.	POA	N		
Environmental Protection						
File Search Fee	Cost Recovery Fee	Local Government Act 2009, s262(3)(c)	POA	Υ	450412	1560 Other Fees & Charges



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
Food Business / Licences						
Note: Not for Profit Community and Charitable Organisations a	re not charged Licencing Fe	es. Proof of status may be required.				
Application for Food Licence - new food premises [Fixed or Mobile]	Cost Recovery Fee	Food Act 2006, ss 31, 52, 85	394.00	N	450412	1514 Food Business Licence
Application for Food Licence (alteration to premises)	Cost Recovery Fee	Food Act 2006, ss 31, 52, 85	394.00	N	450412	1514 Food Business Licence
Application for Food Licence - Concession for low risk home business operations	Cost Recovery Fee	Food Act 2006, ss 31, 52, 85	242.00	N	450412	1514 Food Business Licence
Note: Application fee does not include Annual Licence Fee.						
Food Licence annual fee - Fixed or Mobile (pro rata per month if applicable)	Cost Recovery Fee	Food Act 2006, ss 31, 52, 85	370.00	N	450412	1514 Food Business Licence
Note: Food Licences granted by other Local Governments are reproposes to operate a temporary or mobile food business in a Licence for the controlled Area or Road. Refer to relevant fees also	ocal Government Controlle	·			•	· ·
Food Licence annual fee - Concession for low risk home business operations	Cost Recovery Fee	Food Act 2006, ss 31, 72, 85	240.00	N	450412	1514 Food Business Licence
Restoration of Food Licence (must be made within 30 days of Food Licence Expiry)	Cost Recovery Fee	Food Act 2006, ss 31, 73, 85	260.00	N	450412	1514 Food Business Licence
Food Licence - amendment to licence	Cost Recovery Fee	Food Act 2006, ss 31, 74, 85	240.00	N	450412	1514 Food Business Licence
Temporary Food Licence [e.g. Food Stall Stand] - [maximum of 3 continuous days]. [No fees applicable for current licenced fixed food businesses - application still required]. First day included.	Cost Recovery Fee	Food Act 2006, ss 31, 52, 85	125.00	N	450412	1514 Food Business Licence
Additional days (Food Licence) - Fee per day [Maximum 2 additional days]	Cost Recovery Fee	Food Act 2006, ss 31, 85	65.00	N	450412	1514 Food Business Licence
Accreditation of Food Safety Program when application is accompanied with written advice from approved auditor	Cost Recovery Fee	Food Act 2006, ss 31, 102	366.00	N	450412	1514 Food Business Licence
Auditing of Food Safety Programs by Council Auditor	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	POA	Υ	450412	1514 Food Business Licence
File search fee	Cost Recovery Fee	Local Government Act 2009 s97(2)(c)	POA	N	450412	1514 Food Business Licence



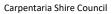
Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
High Risk Skin Penetration Premises						
Application for approval [Fixed or Mobile]	Cost Recovery Fee	Local Government Act 2009, s97(2)(a); Public Health (Infection Control for Personal Appearance Services) Act 2003 s 58	400.00	N	450412	1510 Licenses
Application for alteration	Cost Recovery Fee	Local Government Act 2009, s97(2)(a); Public Health (Infection Control for Personal Appearance Services) Act 2003 s 58	370.00	N	450412	1510 Licenses
Annual licence [Including annual inspection fee]	Cost Recovery Fee	Local Government Act 2009, s97(2)(a); Public Health (Infection Control for Personal Appearance Services) Act 2003 s 58	400.00	N	450412	1510 Licenses
Additional inspection fee [e.g., complaint etc.]	Cost Recovery Fee	Local Government Act 2009, s97(2)(a); Public Health (Infection Control for Personal Appearance Services) Act 2003 s 58	275.00	N	450412	1510 Licenses
Transfer of licence	Cost Recovery Fee	Local Government Act 2009, s97(2)(a); Public Health (Infection Control for Personal Appearance Services) Act 2003 s 58	360.00	N	450412	1510 Licenses
Application and licence for temporary services [Maximum 3 days]	Cost Recovery Fee	Local Government Act 2009, s97(2)(a); Public Health (Infection Control for Personal Appearance Services) Act 2003 s 58	130.00	N	450412	1510 Licenses
File search fee	Cost Recovery Fee	Local Government Act 2009, s97(2)(c); Public Health (Infection Control for Personal Appearance Services) Act 2003 s 58	POA	N	450412	1560 Other Fees & Charges
RIGHT TO INFORMATION						
Right To Information application, searches and responses [As per Right to Information Regulation 2009].	Cost Recovery Fee	Local Government Act 2009 s97 (1) (2)(a)(c)	As per regulation	N	550812	1560 Other Fees & Charges



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
SWIMMING POOLS & SPORTS CENTRES						
Normanton and Karumba Swimming Pools						
Child Entry	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	2.00	Y	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Child Entry (after school hours on school days)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	1.00	Y	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Adult Entry	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	4.00	Y	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Adult Entry (Age Pension Concession Card Holder/Qld Repatriation Health (Gold) Card Holder)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	2.00	Υ	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Season Single Pass	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	230.00	Y	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Season Family Pass (2 Adults and 2 Children under 18 years of age)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	360.00	Υ	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Season Family Pass - Per Additional Child	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	63.00	Υ	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Monthly Single Pass	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	35.00	Υ	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Monthly Family Pass (2 Adults and 2 Children under 18 years of age)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	50.00	Υ	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Season Single Pass (out of hours access)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	370.00	Υ	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Monthly Single Pass (out of hours access)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	50.00	Y	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Hire of Pool (including amenities & 1 staff member) Half day	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	250.00	Y	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Hire of Pool (including amenities& 1 staff member) Full day	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	500.00	Υ	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Hire of Pool (including amenities & 1 staff member) - BOND	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	550.00	Υ	Ntn: 401412 Kba: 401422	1566 Swimming Pool
Additional Staff for supervision \$55 per staff member per hour	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	55.00	Υ	Ntn: 401412 Kba: 401422	1566 Swimming Pool



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
Normanton and Karumba Gymnasiums						
Annual Gym Access (Includes one gym key)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	390.00	Υ	Ntn: 401812 Kba: 401822	1564 Gym
Annual Access - Age Pension Concession Card holder/Qld Repatriation Health (Gold) Card holder	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	190.00	Υ	Ntn: 401812 Kba: 401822	1564 Gym
Six Month Access (includes one gym key)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	205.00	Υ	Ntn: 401812 Kba: 401822	1564 Gym
Six Month Access - Age Pension Concession Card holder/Qld Repatriation Health (Gold) Card holder	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	95.00	Υ	Ntn: 401812 Kba: 401822	1564 Gym
Weekly Access	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	30.00	Υ	Ntn: 401812 Kba: 401822	1564 Gym
Monthly Access (30 Days, or part thereof)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	55.00	Υ	Ntn: 401812 Kba: 401822	1564 Gym
Monthly Access (30 Days, or part thereof) - Seniors [must present a seniors card as evidence)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	35.00	Υ	Ntn: 401812 Kba: 401822	1564 Gym
Replacement of Council issued key/SALTO fob [Damaged or lost]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	30.00	Υ	550112	1560 Other Fees & Charges
Normanton and Karumba Sports Centres						
Commercial, Government or Corporate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	420.00	Υ	400912	1530 Facilities Hire - Other
Community Group, Not for Profit or Private Use	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	210.00	Υ	400912	1530 Facilities Hire - Other
Commercial, Government or Corporate - Hourly usage rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	84.00	Υ	400912	1530 Facilities Hire - Other
Community Group, Not for Profit or Private Use - Hourly usage rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	53.00	Υ	400912	1530 Facilities Hire - Other





Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
VENUE HIRE						
Normanton Shire Hall / Karumba Civic Centre / Meeting Room						
[Please note these charges and bonds are cumulative]						
Commercial, Government or Corporate Function	Bond	Local Government Act 2009, s262(3)(c)	550.00	N	900933	
Community Group, Not-for-Profit or Private Use (alcohol consumption)	Bond	Local Government Act 2009, s262(3)(c)	1,105.00	N	900933	
Community Group, Not-for-Profit or Private Use (no alcohol consumption)	Bond	Local Government Act 2009, s262(3)(c)	550.00	N	900933	
Cleaning Fee (cleaning fee shall be applied based on estimate	of labour and plant used)					
Cleaning Fee - hourly rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	135.00	Υ	401712	1531 Shire Hall Fees
Main Hall						
[Includes use of tables and chairs]						
Commercial, Government or Corporate Function (incl Urn/Hot Water - Own cups etc.)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	440.00	Υ	401712	1531 Shire Hall Fees
Community Group, Not-for-Profit or Private Use (alcohol consumption)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	440.00	Υ	401712	1531 Shire Hall Fees
Community Group, Not-for-Profit or Private Use (no alcohol consumption)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	170.00	Υ	401712	1531 Shire Hall Fees
Private Use - Funeral (no alcohol consumption)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	FOC	Y	401712	1531 Shire Hall Fees
Commercial, Government or Corporate Function - Hourly usage rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	80.00	Y	401712	1531 Shire Hall Fees
Community Group, Not-for-Profit or Private Use (no alcohol consumption) - Hourly usage rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	40.00	Y	401712	1531 Shire Hall Fees
Use of main hall kitchen facilities (in addition to Venue Hire)						
Commercial, Government or Corporate Function	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	250.00	Υ	401712	1531 Shire Hall Fees
Community Group, Not-for-Profit or Private Use (alcohol consumption)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	120.00	Υ	401712	1531 Shire Hall Fees
Community Group, Not-for-Profit or Private Use (no alcohol consumption)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	60.00	Υ	401712	1531 Shire Hall Fees
Commercial, Government or Corporate Function - Hourly usage rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	30.00	Y	401712	1531 Shire Hall Fees
Community Group, Not-for-Profit or Private Use (no alcohol consumption) - Hourly usage rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	20.00	Υ	401712	1531 Shire Hall Fees

2025-2026 Fees and Charges



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
Table & Chair Hire						
Security Bond [external use only]	Bond		130.00	N	900938	
Hire of tables - per table	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	15.00	Υ	401712	1535 Tables and Chairs
Hire of chairs - per chair	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	5.00	Υ	401712	1535 Tables and Chairs
Pickup and delivery of tables and chairs by Council [During Council business hours]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	430.00	Υ	401712	1535 Tables and Chairs
Pickup and delivery of tables and chairs by Council [Outside Council business hours] [By application only]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	780.00	Υ	401712	1535 Tables and Chairs
Hire of Trailer containing Tables & Chairs (20 tables and 100 ch	airs)					
Hire (contains Tables & Chairs)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	650.00	Υ	401712	1535 Tables and Chairs
Cleaning of Tables and Chairs (if required)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	150.00	Υ	401712	1535 Tables and Chairs
Security Bond	Bond		380.00	N	900938	
Normanton Shire Hall - Meeting Room						
Meeting Room - half day (up to 4 hours)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	105.00	Υ	401712	1531 Shire Hall Fees
Meeting Room - full day (9am to 4:30pm)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	210.00	Υ	401712	1531 Shire Hall Fees
Commercial, Government or Corporate Function - Hourly usage rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	30.00	Υ	401712	1531 Shire Hall Fees
Community Group, Not for Profit or Private Use (no alcohol consumption) - Hourly usage rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	20.00	Υ	401712	1531 Shire Hall Fees



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
Other Items						
Hire table cloths [per tablecloth]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	5.00	Υ	401712	1535 Tables and Chairs
Hire chair covers [per item]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	5.00	Υ	401712	1535 Tables and Chairs
Wheelie Bins - [per bin] includes delivery and collection of bins, and emptying of bins during event. Otherwise refer Cleansing and Disposal section	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	65.00	Y	450212	1584 Waste Fees
Hire of Temporary Fencing per panel	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	5.00	Υ	150312	1560 Other Fees & Charges
Hire of Lighting Tower per day [hirer to supply fuel]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	35.00	Υ	150312	1560 Other Fees & Charges
Hire of Lighting tower per week [hirer to supply fuel]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	210.00	Υ	150312	1560 Other Fees & Charges
Les Wilson Barramundi Discovery Centre						
Hire Café / Art Gallery / Deck	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	РОА	Υ	200312	1530 Facilities Hire - Other
Conference Room - half day (up to 4 hours)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	230.00	Υ	200312	1530 Facilities Hire - Other
Conference Room - full day (9am to 4:30pm)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	440.00	Υ	200312	1530 Facilities Hire - Other
Normanton - John Henry Oval						
Security Bond	Bond		550.00	N	900939	
Casual use of facilities per day (excluding Amenities/Change Rooms)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	170.00	Υ	400912	1530 Facilities Hire - Other
Casual use of facilities per hour (excluding Amenities/Change Rooms)	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	60.00	Υ	400912	1530 Facilities Hire - Other
Amenities and Change Rooms	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	170.00	Υ	400912	1530 Facilities Hire - Other
Sporting Clubs - Hire of storage space	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	60.00	Υ	400912	1530 Facilities Hire - Other
Use of John Henry Oval Lights one night	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	20.00	Υ	400912	1530 Facilities Hire - Other
Line marking for events	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	1,575.00	Υ	400912	1530 Facilities Hire - Other
Use of John Henry Oval Lights season pass - not for profit and sports groups	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	120.00	Υ	400912	1530 Facilities Hire - Other



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE		
Normanton Golf Course								
Commercial, Government or Corporate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	160.00	Y	400912	1533 Rodeo and Racecourse		
Community Group, Not for Profit or Private Use	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	105.00	Υ	400912	1533 Rodeo and Racecourse		
Normanton Rodeo & Show Grounds								
Security Bond	Bond		550.00	N	900935			
Casual use of facilities per day [including electricity]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	270.00	Υ	400912	1533 Rodeo and Racecourse		
Cleaning Fee - hourly rate	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	135.00					
Overnight accommodation for visitors travelling with livestock	and visiting sporting team	s and organisations - per camp site						
Unpowered site	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	5.00	Y	400912	1533 Rodeo and Racecourse		
Powered site	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	25.00	Υ	400912	1533 Rodeo and Racecourse		



Fee and Charge Description	Fee Type	Authorising Legislation or Local Law/Relevant Provision(s)	Fee (incl GST) 2025/2026	GST incl	GL Number	Income Expenditure IE
WATER - CONNECTIONS						
20mm Service connection [For single dwelling only]	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Water Supply (Safety and Reliability) Act 2011, ss 164, 165,167	2,100.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
25mm Service connection	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Water Supply (Safety and Reliability) Act 2011, ss 164, 165,167	2,350.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
32mm Service connection	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Water Supply (Safety and Reliability) Act 2011, ss 164, 165,167	2,480.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
40mm Service connection (*)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Water Supply (Safety and Reliability) Act 2011, ss 164, 165,167	2,780.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
50mm Service Connection (*)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Water Supply (Safety and Reliability) Act 2011, ss 164, 165,167	2,970.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
100mm Service connection (*)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Water Supply (Safety and Reliability) Act 2011, ss 164, 165,167	POA	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
150mm Service connection (*)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Water Supply (Safety and Reliability) Act 2011, ss 164, 165,167	POA	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
(*)Connections for 25mm services or greater, [Plus RPZD or doc	uble check, whichever is rec	uired] and any connection involving a road crossing.				
(*)Applicable to \underline{ALL} connections: if directional drilling is require	ed by either the Departmen	t of Main Roads or Carpentaria Shire Council, the assoc	iated costs will b	e charg	ed back to the a	pplicant.
Disconnection fee	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Water Supply (Safety and Reliability) Act 2011, ss 164, 165,167	350.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
Water meter check [refunded if meter tests faulty] per meter	Cost Recovery Fee	Local Government Act 2009 s97(2)(a); Water Supply (Safety and Reliability) Act 2011, ss 164, 165,167	260.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
Backflow Prevention						
Application assessment fee (review of building plans)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e)	80.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
Registration of backflow prevention device (one-off)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e); Plumbing and Drainage Regulation 2019 s101, s113	70.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
Annual fee (register maintenance)	Cost Recovery Fee	Local Government Act 2009 s97(2)(a)(e); Plumbing and Drainage Regulation 2019 s101, s103	50.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
Bulk Water						
Potable Water from Stand Pipe - per kilolitre [Plus \$90.00 after hours opening fee]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	5.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
Potable Water Delivery Fee within 10km of Normanton - [per delivery up to 30,000 litres] Note: Delivery times will vary depending on availability of plant, allow 5 days notice	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	465.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges
Potable Water Delivery beyond 10km of Normanton, can be o	rganised by Council, howe	ver Applicant must pay the delivery fee directly to the	contractor.			
Builders connection - Connection Fee + Usage [per kilolitre]	Commercial/Service Fee	Local Government Act 2009, s262(3)(c)	6.00	N	Ntn: 151612 Kba: 151622	1585 Water Fees and Charges