

# CARPENTARIA SHIRE

Ontback by the Sea

# **BUSINESS PAPER**

18 JUNE, 2025



### **NOTICE OF MEETING**

#### **COUNCILLORS:**

Mayor Jack Bawden

Mayor

Cr Bradley Hawkins

Cr Andrew Murphy

Cr Glenn Smerdon

Cr Cherie Schafer

Cr Leslie Henry

Cr Johnty O'Brien

Please find attached the Agenda for the Ordinary Council Meeting to be held in the Council Chambers, Haig Street, Normanton commencing at 9:00 AM.

Anne Andrews
CHIEF EXECUTIVE OFFICER



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- 1 OPENING OF MEETING
- 2 RECORD OF ATTENDANCE
- 3 CONDOLENCES
- 4 DISCLOSURE OF INTERESTS
- 5 CONFIRMATION OF MINUTES FROM PREVIOUS MEETINGS

#### **RECOMMENDATION**

That the Minutes of the Ordinary Council Meeting held 21 May 2025 be confirmed.

- **6 BUSINESS ARISING FROM PREVIOUS MEETINGS**
- 7 RECEPTION OF PETITIONS & DEPUTATIONS
- **8 MAYORAL MINUTES**
- 9 COUNCILLORS MONTHLY UPDATE



# 10 CONFIDENTIAL BUSINESS – ADJOURNMENT INTO CLOSED SESSION

In accordance with the *Local Government Act 2009*, and the *Local Government Regulation 2012*, in the opinion of the General manager, the following business is of a kind as referred to in clause 254J(3) of the Regulation, and should be dealt with in a Confidential Session of the Council meeting closed to the press and public.

#### RECOMMENDATION

That Council adjourn into Closed Session and members of the press and public be excluded from the meeting of the Closed Session, and access to the correspondence and reports relating to the items considered during the course of the Closed Session be withheld unless declassified by separate resolution. This action is taken in accordance with clause 254J(3) of the Local Government Regulation 2012 as the items listed come within the following provisions

#### 10.1 Lilyvale Update

This item is classified CONFIDENTIAL under the provisions of clause 254J(3)(g) of the Local Government Regulation 2012, which permits the meeting to be closed to the public for business relating to negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government.

#### 10.2 Register of Pre-Qualified Suppliers - Wet Hire Plant C & K Burns

This item is classified CONFIDENTIAL under the provisions of clause 254J(3)(g) of the Local Government Regulation 2012, which permits the meeting to be closed to the public for business relating to negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government.

#### 10.3 Register of Pre-Qualified Suppliers - Wet Hire Plant Warusam Contracting

This item is classified CONFIDENTIAL under the provisions of clause 254J(3)(g) of the Local Government Regulation 2012, which permits the meeting to be closed to the public for business relating to negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government.:



#### 11 REPORTS FROM THE CHIEF EXECUTIVE OFFICER

#### 11.1 MONTHLY REPORT - CEO OFFICER

Attachments: NIL

Author: Anne Andrews - Chief Executive Officer

**Date:** 12 June 2025

**Key Outcome:** Day to day management of activities within the Office of the CEO

**Key Strategy:** As per the Departmental Plan for the Office of the CEO

#### **Executive Summary:**

This report provides Councillors with an update of the business of the Department of the CEO for April/May 2025.

#### **RECOMMENDATION:**

For information only.

#### Meeting Schedule June - July 2025.

Activity	Location	Date
Council Meeting	Normanton	18 June 2025
Special Council Meeting - Budget	Normanton	19 June 2025
Council Order of Engagement / Local Preference Policy Workshop	Normanton	19 June 2025

The CEO will be on annual leave from Friday 20 June – Wednesday 9 July 2025. Director of Engineering will be Acting Chief Executive Officer during the time.

#### CEO Activity May - June 2025

CEO Activity May - 3			
Activity		Comment	
Sibanye Stillwater Site Visit	GSD organised for organisational attendees at the Port of Karumba meeting to have a site visit to Karumba Port Facility.	Attended.	
Port of Karumba Gulf Savannah Development Community Workshop	To discuss the economic sustainability of the Port of Karumba with stakeholders.	Attended.	
<b>GSD Board Meeting</b>	Monthly meeting.	Attended.	
CEO Connect	Monthly meeting of CEOs.	Attended.	
Member for Traeger Robbie Katter	Meeting with Mayor.	Attended.	
QFES Meeting	Meeting with Mayor.	Attended.	
New website training session	LGAQ is redesigning Council's website and Discover Carpentaria.	In transition.	



Activity		Comment
Delegations	Assessment of delegations in process to present report to Council.	Presented at this meeting.
Annual audit	Ongoing.	Report tbc.
Corporate Plan	The Corporate Plan endorsed at May meeting.	Completed and on website.
Operational Plan and Budget sessions.	Karumba and Normanton – drop-in sessions for community to discuss next 12 months operational plan.	Attended.
Normanton Childcare Centre - partial reassessment and re-rating by Department of Education.	Assessment May 8, 2025 focussed on the National Quality Standard (NQS)  • Quality Area 1 – educational and program practice  • Quality Area 2 – Children's health and safety  • Standard 4.1 – staffing arrangements  • Quality Area 7 – governance and leadership.	Report received. Significant improvement noted in key performance areas – report to Council in July, 2025.
Housing Strategy	The agreement has been signed and payment for the purchase of Ellis Street land from the State Government for new residential sub-division has been paid. Final payment to be made by July 2, 2025.	Completed.
	2. Council has received correspondence from the Department of Local Government Water and Volunteers that it was successful in receiving \$139,700 for the planning of the Ellis Street Subdivision through the Australian Government Housing Support Program. The Head Funding Agreement has been finalised.	Completed
	3. Preparation of application for the QLD Residential Activation Fund to deliver power to Lilyvale Stage One is ongoing. The fund supports the delivery of trunk and essential infrastructure necessary to activate residential infill and greenfield housing developments. This infrastructure may include:   • water supply  • sewerage  • stormwater  • power	Waiting outcome.



Activity		Comment
	<ul> <li>transport e.g. roads.</li> </ul>	
	4. Lilyvale Estate subdivision.	Lot 7 under contract.
Public Interest Disclosure Audit	Annual Review.	Completed
Research application of interest in Country University Centre	In process. Initial meetings underway to develop plan project plan.	Ongoing

- Executive Leadership Team meet weekly.
- Senior Leadership Team meet monthly.

#### **Consultation (Internal/External):**

- Mayor
- Councillors
- Executive Leadership Team
- Senior Leadership Team
- Executive Assistant
- Gulf Savannah Development
- Queensland Government and Agencies
- Audit Team.

#### **Legal Implications:**

- Local Government Regulation 2012.
- Local Government Act 2009.

#### **Financial and Resource Implications:**

 Current activities fall withing the financial parameters of the Department. See monthly financial report.

#### **Risk Management Implications:**

Risk of these activities is considered low to ordinary operations of Council.



#### 11.2 ANNUAL DELEGATIONS REGISTER REVIEW

Attachments: NIL

Author: Anne Andrews - Chief Executive Officer

**Date:** 10 June 2025

**Key Outcome:** Day to day management of activities within the Office of the CEO

**Key Strategy:** As per the Departmental Plan for the Office of the CEO

#### **Executive Summary:**

Council is required to conduct an annual review of delegations granted from Council to the Chief Executive Officer (CEO). This report provides the reviewed Delegations Register for Councillors to consider. It provides the reasons for the process of delegating powers and outlines the ability of Councillors to impose conditions on the exercise of the delegated powers. A Delegations Register is prepared and updated by King and Company and is provided to Council via the subscription service of the LGAQ. Council's Delegations Register is consistent with that register. Due to the size of the document, a hard copy of the draft register will be provided at the Council meeting and was emailed to Councillors prior to the meeting.

#### **RECOMMENDATION:**

That Council delegates the powers nominated in the Delegations Register to the Chief Executive Officer in accordance with section 257(1)(b) of the Local Government Act 2009.

#### Background:

Under section 257 of the *Local Government Act 2009* (LGA), Council can, by resolution, delegate power under the LGA to the Mayor, the CEO, a committee or a committee Chairperson. Delegations made to the CEO must be reviewed annually by Council.

The annual review of Council to CEO delegations aims to ensure that the delegation remains consistent with Council's policy direction and intent. King and Company released the latest draft delegations as of 1 February 2025. The latest draft delegations have now been incorporated in the Council to CEO delegations register and are ready for approval.

#### **Conditions**

In delegating to the CEO, Council can limit the authority by imposing conditions on how the power is to be exercised. The conditions connected to the exercise of powers that Council thought necessary in the 2020 review have been replicated in the attached Delegations Register.

#### **Chief Executive Officer Sub-Delegations**

Powers delegated by Council to a Chief Executive Officer can be sub-delegated to an appropriately qualified local government employee, however, CEOs cannot subdelegate the following:

- the power to keep a register of interests for Councillors and senior Executive employees; or
- the power to sub-delegate if the local government has directed the CEO not to delegate the power further.



The sub-delegation by the CEO occurs because the organisation cannot function efficiently if the decision-making power vests in one officer due to inefficiencies and delays in decisionmaking processes.

#### King and Co Delegations Register

Council subscribes to the LGAQ's delegation service. The LGAQ has, with the assistance of King and Company Solicitors, developed a comprehensive register of delegations. The register was established following a thorough review of all State legislation relevant to Local Government. This Delegations Register covers all possible delegations from Council to CEO.

#### Consultation (Internal/External):

- Mayor
- Executive Leadership Team
- LGAQ

#### **Legal Implications:**

- The power to issue delegations can be found in the authorising legislation.
  - The Local Government Act 2009 (for Council powers, section 257, noting there
    are specific powers which may not be delegated; for the Mayor section 258; and
    for the CEO section 259).

#### Local Government Act 2009 – Section – 257 Delegation of local government powers

- (1) A local government may, by resolution, delegate a power under this Act or another Act to—
  - (a) the mayor; or
  - (b) the chief executive officer; or
  - (c) a standing committee, or joint standing committee, of the local government; or
  - (d) the chairperson of a standing committee, or joint standing committee, of the local government; or
  - (e) another local government, for the purposes of a joint government activity.

#### <u>Local Government Act 2009 – Section - 258 Delegation of mayor's powers</u>

- (1) A mayor may delegate the mayor's powers to another councillor of the local government.
- (2) However, the mayor must not delegate the power to give directions to the chief executive officer.

## <u>Local Government Act 2009 – Section - 259 Delegation of chief executive officer powers</u>

- (1) A chief executive officer may delegate the chief executive officer's powers to an appropriately qualified employee or contractor of the local government.
- (2) However, the chief executive officer must not delegate the following powers --
  - (a) a power delegated by the local government, if the local government has directed the chief executive officer not to further delegate the power;
  - (b) a power to keep a register of interests;



(c) the power to sign a drafting certificate for a local law.

Council is required to keep a register of delegations under section 260.

#### <u>Local Government Act 2099 – Section 260 - Local government delegations register</u>

- (1) The chief executive officer must establish a register of delegations that contains the particulars prescribed under a regulation.
- (2) The chief executive officer must record all delegations by the local government, mayor or the chief executive officer in the register of delegations.
- (3) The public may inspect the register of delegations.

#### • The Acts Interpretation Act 1954 (section 27A) - 27A Delegation of functions or powers

- (1) If an Act authorises a person or body to delegate a function or power, the person or `body may, in accordance with the Act and any other applicable law, delegate the function or power to—
  - (a) a person or body by name; or
  - (b) a specified officer, or the holder of a specified office, by reference to the title of the office concerned.
- (2) The delegation may be—
  - (a) general or limited; and
  - (b) made from time to time; and
  - (c) revoked, wholly or partly, by the delegator.
- (3) The delegation, or a revocation of the delegation, must be in, or evidenced by, writing signed by the delegator or, if the delegator is a body, by a person authorised by the body for the purpose.
- (3A) If the delegator is a body, the delegation may be made or revoked by a resolution of the body.
- (3B) All conditions and preliminary steps required for the exercise of a delegation are presumed to have been satisfied and performed unless the contrary is established.
- (3C) Laws apply to the delegate, and to other persons in relationship to the delegate, in the performance of the delegated function or in the exercise of a delegated power as if the delegate were the delegator.
- (3D) Anything done by or in relation to the delegate in relation to the delegation is taken to have been done by or in relation to the delegator.

#### Example—

Under an Act an evidentiary certificate purporting to be signed by an office holder is evidence of the content in any proceeding (the "facilitation provision"). The Act confers a general power of delegation on the office holder. The office holder uses the power to delegate the function of issuing the certificate to someone else. Under subsections (3C) and (3D) (and (6) and (7)), the facilitation provision is taken to provide for the certificate purporting to be signed by the delegate as having been signed by the delegator.

(4) A delegated function or power may be exercised only in accordance with any conditions to which the delegation is subject.



- (5) The delegate may, in the performance of a delegated function or in the exercise of a delegated power, do anything that is incidental to the delegated function or power.
- (6) A delegated function or power that purports to have been performed or exercised by the delegate is taken to have been properly performed or exercised by the delegate unless the contrary is proved.
- (7) A delegated function or power that is properly performed or exercised by the delegate is taken to have been performed or exercised by the delegator.
- (8) If, when performed or exercised by the delegator, a function or power is dependent on the delegator's opinion, belief or state of mind, then, when performed or exercised by the delegate, the function or power is dependent on the delegate's opinion, belief or state of mind.

#### (8A) If—

- (a) the delegator is a specified officer or the holder of a specified office; and
- (b) the person who was the specified officer or holder of the specified office when the delegation was made ceases to be the officer or holder of the office;

#### then-

- (c) the delegation continues in force; and
- (d) the person for the time being occupying or acting in the office concerned is taken to be the delegator for the purposes of this section.

#### (8B) If—

- (a) the delegator is a body; and
- (b) there is a change in the membership of the body;

#### then-

- (c) the delegation continues in force; and
- (d) the body as constituted for the time being is taken to be the delegator for the purposes of this section.
- (9) If a function or power is delegated to a specified officer or the holder of a specified office—
  - (a) the delegation does not cease to have effect merely because the person who was the specified officer or the holder of the specified office when the function or power was delegated ceases to be the officer or the holder of the office; and
  - (b) the function or power may be performed or exercised by the person for the time being occupying or acting in the office concerned.
- (10) A function or power that has been delegated may, despite the delegation, be performed or exercised by the delegator.
- (10A) The delegation of a function or power does not relieve the delegator of the delegator's obligation to ensure that the function or power is properly performed or exercised.
- (11) Subject to subsection (12), this section applies to a sub delegation of a function or power in the same way as it applies to a delegation of a function or power.
- (12) If an Act authorises the delegation of a function or power, the function or power may be subdelegated only if the Act expressly authorises the function or power to be subdelegated.



- (13) Writing purporting to be, or to contain, a delegation, or the revocation of a delegation, is evidence of the delegation or revocation.
- (14) A certificate signed by the delegator (or, if the delegator is a body, by a person authorised by the body for the purpose) stating anything in relation to a delegation is evidence of the thing.
- (15) A document purporting to be a certificate mentioned in subsection (14) is taken to be the certificate, and to have been properly given, unless the contrary is established.
- (15A) Authority to delegate a person's or body's powers includes authority to delegate doing an act or making a decision for performing a function of the person or body.
- (16) In this section-

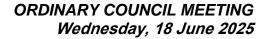
"power" includes doing an act or making a decision for the purpose of performing a function.

#### **Financial and Resource Implications:**

 No direct budgetary implications have been identified. The LGAQ has provided its Delegations Service with expert legal advice as a free facility to its members.

#### **Risk Management Implications:**

- Inadequate or lack of governance (including procurement) framework (systems, policies, procedures, delegations and controls) in place to ensure compliance by Council's Councillors and officers with all relevant State and Federal legislation and regulations.
- Council failing to make a decision in accordance with statutory timeframes of otherwise inefficiently due to a delegation being retained by Council.
- Council staff acting inappropriately or failing to act appropriately due to out-of-date delegations register.





#### 11.3 HUMAN RESOURCES REPORT

Attachments: NIL

Author: Peter Ryan - Manager Human Resources

**Date:** 12 June 2025

**Key Outcome:** A well governed, responsive Council, providing effective leadership

and management, and respecting community values

**Key Strategy:** Ensure that workforce planning is in place and the safety of

employees is maintained and improved

#### **Executive Summary:**

This report provides information on the general Human Resource matters and Work Health and Safety matters relevant to the team's daily business.

#### **RECOMMENDATION:**

For information only.

#### 1. Human Resources Management

#### **Budget 2025 to 2026**

Completed review of Budget requirements for the Human Resources Department for upcoming financial year.

#### **Childcare**

The Manager HR continues to assist in matters associated with the management of Council's Childcare Centre, particularly in relation to the ongoing recruitment of staff to ensure a full complement to meet compliance standards and to ensure the wellbeing of staff.

The Manager HR is also actively involved in the Recruitment & Selection process for the Manager Childcare Services (Previously called Director) and is working closely with the EM Community Development & Tourism and the Astute organization to ensure a suitable candidate is placed into this vital role.

#### Recruitment - Manager Finance

The Manager HR in collaboration with the Chief Operating Officer continues to be actively involved in the selection and interview of recruits as supplied by Council's recruitment agent. This recruitment process has been a long one but it appears that a higher quality of recruit is being put forward.



### 2. Work Health and Safety matters

The Safe Plan progress report for the previous month below.

CSC WHSMP Key Performance Indicators (KPIs)	Scheme Current	CSC Actual YTD 2023	CSC Actual YTD 2024	CSC KPI Year Target	KPI YTD Comparison					
Average <b>Scheme</b> Frequency Rate (* Formula = Number of LTI for every million hrs worked)	11.07	4	1	<5 LTI	1					
Average <b>Scheme</b> Duration Rate (*Formula = Average Number of days lost per LTI)	20.79	9+	7	<112 Days	7					
Progressive Frequency Rate YTD (B) group = wages greater than \$5 million – less than \$10 million	8.23	12.11	7.29	<20.60 Annual	7.29					
Progressive duration rate YTD  (B) group = wages greater than  \$5 million – less than \$10 million	24.71	4.50	7.00	<19.93 Annual	7.00					
Percentage of hazard inspections completed as per Matrices		100.00%	100.00%	95%	85.22%					
Action Statistics from Skytrust – P of actions completed against numl YTD from October 1 - 2023 (99 Adcompleted)	75.79%	75.76%	90%	69.68%						
Delivery of Take 5 courses on Sky	53.27%	61.70%	90%	76.31%						
Percentage of Quarterly Action Place completed – April to June 2025	Due end of June	Due end of June	70%	78.34%						
Note* Legislation requires LGW to	Note* Legislation requires LGW to count part days lost as full days.									

Mechanism of injury for claims submitted		YTD 2023/2024	Days Lost
Being hit by moving object		1	1
Muscular stress with no objects being handled		1	7
Muscular stress while lifting		1	2
Mental Stress (Claim Rejected)		1	0
	Total	4	10
Outstanding estimated \$0 to pay	Statutory Paid	\$13,611	

Mechanism of injury for claims submitted		YTD 2024/2025	Days Lost
Hit Stationary object		1	7
Muscular stress with no objects being handled			
Muscular stress while lifting			
Mental Stress			
	Total	1	7
	Statutory Paid	\$2966.25	

LGW Data: 2024 – 2025 YTD	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
CSC LTIFR YTD LGW Data.	0	0	0	0	0	13.36	11.45	10.02	8.91	8.02	7.29	
Group B LTIFR YTD (Councils with wages > \$5 mil< \$10 mil)	0	2.66	3.55	5.32	4.26	7.10	6.65	7.99	7.10	7.99	8.23	
CSC LTI's each month	0	0	0	0	1	0	0	0	0	0	0	



LGW Data: 2024 – 2025 YTD	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
CSC Duration Rate YTD LGW data	0	0	0	0	0	7.00	7.00	7.00	7.00	7.00	7.00	
Average duration rate for Group B (Councils with wages > \$5 mil<\$10 mil))	0	2.00	9.50	12.50	12.50	15.50	16.89	18.00	19.67	24.40	24.71	
CSC Days lost YTD (Progressive)	0	0	0	0	7	7	7	7	7	7	7	

There were six (6) Incident reports submitted for May. 2 x Contractor medical incidents, not work related. 1 x Car Backed into tree, Plant windows/windscreens broken, 1 x Roller on truck during transport, 1 x car side window while using whipper snipper. 1 x Grader hit and slightly damaged grid rail.

#### 3. Staff Movements

#### **Arrivals**

- Rural Lands Officer
- Water & Waste Treatment Plant Operator Karumba

#### **Departures**

- Project Officer
- Karumba Town Foreman

#### **Current Recruitments**

- Manager Childcare Services
- Manager Finance Full time role through recruitment agency
- Hatchery Technician LWBDC

#### **Current Vacancies**

- Casual positions at Childcare Centre Ongoing
- Manager Finance
- Hatchery Technician LWBDC Karumba
- Accountant Filled by consultant; housing required
- VIC & Library Assistant Casual

#### 4. Random Drug & Alcohol Testing Program

It is pleasing to report that Council's Drug and Alcohol contractor attended the Shire during the month for their first visit for the year. After testing over 100 workers, not one was found to be under the influence of illicit drugs or alcohol.



#### 5. Training Activities

- One officer attended an ongoing 8 monthly course in Cairns relative to Human Resources/Industrial Relations Practitioner Course as delivered by LGAQ
- One senior officer is undergoing the LGMA Leadership Development program.
   This is an ongoing 10 monthly program delivered in Cairns

#### 6. Operating Budget and Expenditure

Please refer to the Monthly Finance report.

#### 7. Enterprise Bargaining Update

Nothing further to report on this matter at this time.

#### Consultation (Internal/External):

- CEO
- Executive Leadership Team
- LGAQ
- Apprentice and Trainee administrators from various organisations.
- Astute Childcare Services
- LGMA
- Recruitment Agencies
- Queensland Police Department

#### **Legal Implications:**

 There is nothing of concern or for information from a legal perspective attached to this month's report.

#### **Financial and Resource Implications:**

- There will be a cost to Council for the short term back fill for the soon to depart Manager Finance.
- There will be a cost associated with the payment of the recruitment agency for the Manager Finance role concerning the recruitment and selection of the new Manager Finance.

#### **Risk Management Implications:**

• The main risk identified has been the difficulty in identifying suitable recruits to the position of Manager Finance. Discussions with the agency and a recent interview have lowered what was a high risk to one which is now Low to medium.



## 11.4 LES WILSON DISCOVERY CENTRE BARRAMUNDI CENTRE MONTHLY REPORT

Attachments: NIL

Author: Christopher O'Keefe - Centre Manager - LWBDC

**Date:** 12 June 2025

**Key Outcome:** A dynamic and diverse economy creating industry development and

employment opportunities

**Key Strategy:** A sustainable Tourism Sector

#### **Executive Summary:**

The Les Wilson Barramundi Discovery Centre is Carpentaria Shire's primary tourism asset and is a business unit of Council. The LWBDC is a state-of-the-art Interpretive Centre that provides the history, stories, lifecycle and habits barramundi. The Centre includes interpretive displays, theatre, saltwater lagoon, café, art gallery and provides visitors with guided tours throughout the Centre and Hatchery. It is the only hatchery in the world to breed the Southern Gulf strain of the barramundi. Diversity is the key to operations, managing multi-focal assets to satisfy demands of tourism/culture/retail/cafe, animal husbandry/ecology, legislative compliance, deliver community /events, meet the issues of seasonal demand and resultant employee management diversification/implication.

#### **RECOMMENDATION:**

For information only.

#### **Background:**

#### **Karumba VIC & Barramundi Centre Statistics:**

- Total visitors for May were 1,621.
- Total days open: 31 Days, Monday Saturday; 9 am 4 pm; Sunday 9 am 12 noon.
- Visitation for May averaged 48.9 visitors per open days.
- Barra Bites Café served three tour group lunches; two conference room booking lunches & teas, and hosted evening community tourism meetings in May.
- Big Barra Cash Donations collected \$255.00 for May (deposited 3.06.2025).

LWBDC	Total Visitors	Walk-In Tours	Booked Group Tours	Invoiced Group Tours	Other Invoiced	VIC POS Sales	Barra Bites Sales	Monthly Total
Jan-25								
Feb-25	16	0	0	\$0.00	\$0.00	\$311.60	\$13.00	
Mar-25	134	0	0	\$0.00	\$0.00	\$1,515.10	\$31.00	
Apr-25	425	94	12	\$0.00	\$102.00	\$5,599.60	\$778.50	\$6,378.10



May-25	1621	231	283	\$525.00	\$1,480.00	\$34,805.00	\$9,650.85	\$46,460.85
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• Invoiced other – Conference Room Hire, Catering & Events

	Visitors	Tours	Total POS Sales	Invoiced sales	Café Sales	Total sales
May 2024	1722	659	\$35,260.96	\$3,695.25	\$7,231.78	\$46,187.99
May 2025	1621	514	\$34,805.00	\$2,005.00	\$9,650.85	\$46,460.85

# Statistics for Karumba VIC, Barramundi Centre & Normanton VIC, Library & Free camp

Karumba	Local	QLD	NSW	ACT	VIC	TAZ	SA	WA	NT	Int
								,		
Adult	92	561	252	7	132	36	43	62	12	40
Child	13	67	25	-	2	9	2	2	11	1
Tour Group	-	82	116	6	52	2	8	11	1	5
Normanton	Local	QLD	NSW	ACT	VIC	TAZ	SA	WA	NT	Int
								1		
Adult	14	174	118	-	49	8	-	11	-	30
Child	1	4	_	-	_	1	-	3	-	-

LWBDC - Google Web Page Monthly Statistics						
	Total #	% Up / Down to May 2024				
Profile Views	1077	up 42.3%				
Interactions	526	up 19%				
Searches	216	up 21.3%				



1	1	i i
Web Clicks	323	down 2.4%
Directions	180	up 119.5%
Calls	23	down 20.7%
Reviews	7	

<sup>\*</sup>Interaction is when a customer calls, makes a booking, is sent to website, or requests directions from business profile.

#### **Normanton VIC & Library Statistics:**

- Total visitors for Normanton VIC 413
- Total visitors to Normanton Library 32
- Total days open: 25 Days, Monday Friday; 9 am 4:30 Closed Saturdays and Sundays.
- Normanton sales total \$ 531.50
  - Retail Sales generated \$ 1,950.50
  - Library Services generated \$ 34.50
  - o Donation \$ 3.50

#### **Normanton Campsite Statistics:**

- Opened May 1<sup>st</sup>, late flooding resulted in late opening.
- 83 bookings made over 24 nights.

#### **ACTIVITY - OBSERVATION / ACTION**

LWBDC	Giftshop sales are strong for May coming out of a late start.
	Visitor numbers are down by 101 visitors, and tour numbers are down by 140 from May 2024.
	Merchandise and café sales are stronger overall, with higher average spending total per person for Café & VIC sales.
	Average VIC sale was \$34.16 v. \$29.04 average in 2024
	Average Cafe sale was \$23.17 v. \$19.12 average in 2024
	New inventory & financial reporting is proving to be effective in stock control, ordering, and sale/financial statistics. Preliminary inventory counts are underway in preparation for year-end financial reports. Stock is moving well; re-ordering will be looked at after final year-end inventory.
Karumba VIC	Preparations have been in works for on-site QLD Tourism VIC accreditation audit scheduled for 2 <sup>nd</sup> week in June.
	Positive reviews are being given for the new information layout and QR Code set up for road report updates by Shire.



Barra Bites Café	Café has been busy. It is up 14.5 % from May 2024 in sales with reduced waste.
	Café has 8 Tour Group lunches, 1 Group Dinner and 2 teas booked in June.
Tours	Tours are receiving great reviews. Tour time changes are working well for off street, and for operators, allowing tour groups to have more time to wonder the giftshop, café, lagoon & rest of Centre.
Artist Consignment	Two more artists have brought works consign at the Centre. we have sold 7 art works in May.
Staff	Hatchery tech position is vacant.
	Monday Tours have been closed because of staff shortfalls. Monday is the slowest day in sales (followed by Thursday). Rosters have been reorganised to accommodate our high traffic days, tours and lunches. Currently staff is on overtime in order to stay open 7 days a week.
	Coordinated has been informed that casual VIC/Café attendant will be moving down South to be with her family mid July (12 <sup>th</sup> ).
	James Cook University student work program will begin on July 28 when the first student arrives.
	Housing and Engineering Department have been advised of arrival dates to complete necessary works at 148 Yappar Street accommodation unit required for student housing.
Buildings	Operating chip for Salto locks on bathroom & Loading dock doors have been replaced and are now working well.
	The Main Glass Doors automatic mechanism is not working. This is be noted with Engineering department.
Grounds	Visitors are spending more time in garden and lagoon walks now that ground works have been carried out.
	Major ground works clean-up has now begun at the old site. Manager has requested large truck for organic debris transfer to dump.
Hatchery	Hatchery is operating without a Tech or assistant since April.
	Hatchery has been focused on preparation for spawn. Algae and live food production has been geared up to increase numbers and density ready for fingerlings. New screens for fingerling tanks and grading are made and ready.
	Egg production is healthy and prime for inducing spawns.
	Quarantine system has been established to keep tours ongoing into hatchery during spawning.
	Hatchery pumps have been serviced with spare pumps repaired and put into storage for future replacement. Three pumps have developed electrical issues and will have to be replaced with spares from storage. Three new pumps will be sourced and purchased.



#### Consultation (Internal/External):

- Chief Executive Officer
- Executive Manager Community Development and Tourism
- Human Resources Manager
- Queensland Department of Environment, Science and Innovation
- Visitors
- Suppliers

#### **Legal Implications:**

- Fisheries Act 1994, Fisheries (Commercial Fisheries) Regulation 2019
- Fisheries (General Section 24HA of the Native Title Act 1993)
- Queensland Aboriginal Cultural Heritage Act 2003
- Native Title Work Procedures. Section 24HA of the Native Title Act 1993
- General fisheries permit (expiry date March 2025)
- Food Act 2006

#### **Financial and Resource Implications:**

Refer to the Monthly Financial Report.

#### **Risk Management Implications:**

The LWBDC is operating within approved risk parameters.



#### 12 REPORTS FROM CHIEF OPERATING OFFICER

#### 12.1 MONTHLY FINANCIAL REPORT - MAY 2025

Attachments: 12.1.1. Monthly Financial Statements - May 2025

Author: Andrew Shaw - Chief Operating Officer

**Date:** 13 June 2025

**Key Outcome:** Day to day management of activities within Corporate Services

Directorate

**Key Strategy:** As per the Departmental Plan for Corprate Service

#### **Executive Summary:**

Presentation of the financial report for 31 May 2025 as required under section 204 of the *Local Government Regulation 2012*. The report is presented for noting and indicates whether Council is progressing satisfactorily against its current budget. The contents of the report include:

- 1. Key Highlights
- 2. Operating Result
- Cash Position
- 4. Trade and Receivables
- 5. Investments
- 6. QTC Loans
- 7. Sales, contracts and recoverable works

#### **RECOMMENDATION:**

That Council accepts the Monthly Financial Report, as required under section 204 of the Local Government Regulation 2012 for the period ended 31 May 2025.

#### **Background:**

#### FINANCIAL REPORT

The Monthly Finance Reports are prepared in accordance with the reporting requirements of the *Local Government Act 2009* and *Local Government Regulation 2012 s204*.

The following reports for 31 May 2025 are attached for Council's information.

- Statement of Comprehensive Income
- Statement of Comprehensive Income by Category
- Statement of Financial Position
- Cashflow Statement



#### 1. Key Highlights

The key highlights are shown below; refer to the relevant sections of the report for more details.

- Operating result indicated a loss of \$1,140,653. Refer to item 2.
  - o The major factors that contributed to the operating result are:

Factors	Actual	Budget	Variance	Comments
Current Surplus/Deficit	(1,140,653)	(7,950,085)	6,809,432	The current surplus in the actual operating result is due to the late payment of the 2024/25 Financial Assistance Grants (FAGS), and the timely submission of Main Roads claims.
Grant Revenue FAGS	10,123,499	3,618,680	6,504,819	24/25 FAGS allocation expected to be paid in June but was paid in July.
Rates	8,999,786	8,855,500	144,286	The second rates levy was issued in February 2025, with the discount period ending on 21 March 2025. Ratepayers who pay on or before this date will receive a discount, which may result in a reduction in total rates revenue.
Interest Income	2,364,106	1,050,000	1,314,106	The favourable variance in interest income is attributed to the Council's sustained high cash balances, which include restricted cash from grants received in advance.



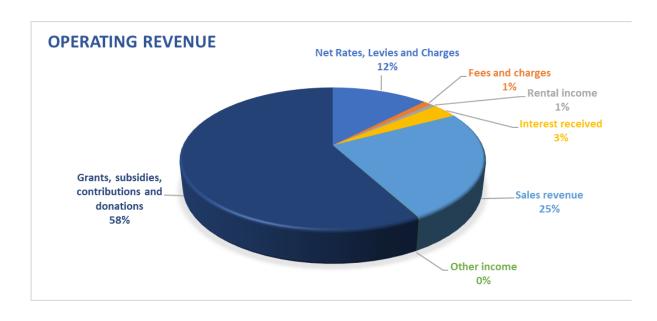
- Cash Position Refer item 3. Cash Position Refer to Item 3
  - The current cash balance is \$46,438,327 reflecting a strong position. For further details, please refer to Item 3.
  - Of the total cash held, **\$22,503,175** is restricted. See the Accounts Summary for additional context.
  - The cash available for operational purposes is \$23,935,152, which represents 4.57 months of cover— above the minimum cash cover target of 4 months for Tier 7 Councils. Management has internal restrictions on funds; please refer to the accounts summary.

#### 2. Operating Result

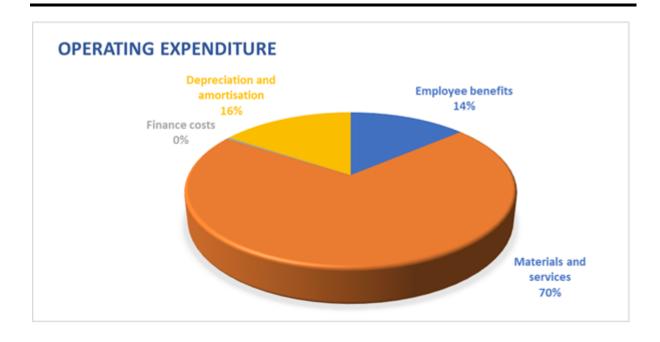
For the tenth month of the financial year 2024/2025, the comprehensive income statement operating result indicated a loss of \$1,140,653. This is the net of \$75,451,653 in recurrent revenue, and \$74,806,696 in recurrent expenditure.

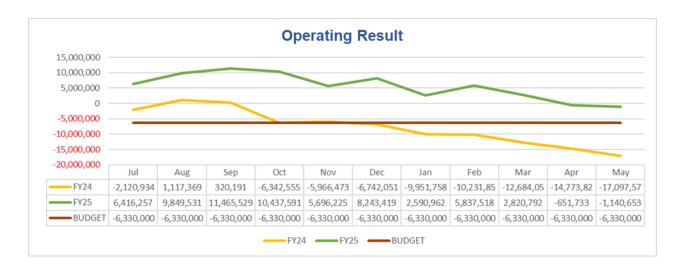


	Actual (1 July 2024 to 31 May 2025)	Budget (1 July 2024 to 30 June 2025)
Revenue	73,666,043	101,956,89
Expenses	74,806,696	109,906,97
Net Operating Result	(1,140,653)	(7,950,085)









More detail budgets are prepared for internal review by the CEO and Directors. These budgets are available to various Managers as required. These budgets are provided below:



#### Office of the Chief Executive Officer

Account	Budget	31 May 2025
Operating Income	62,545	790,432
Disaster Events	0	722,696
Disaster Preparedness	7,000	25,684
Emergency Response	20,545	4,353
Tourism Events	35,000	37,700
Operating Expenditure	-3,038,936	-2,372,952
Communications	-18,000	-8,191
Community Recovery	0	-494
Disaster Events	-10,000	-70,153
Disaster Preparedness	-22,500	-25,709
Elected Members	-562,257	-516,249
Emergency Response	-43,600	-41,551
Governance	-1,585,093	-1,336,131
Regional Economic Development	-11,000	-12,910
Tourism Events	-786,486	-361,563
Net Result	-2,976,391	-1,582,520



#### **Human Resources**

Account	Budget	31 May 2025
Operating Income	35,000	7,262
Apprenticeships / Traineeship	35,000	4,295
Workplace Health And Safety	0	2,966
Operating Expenditure	-1,403,926	-1,149,056
Apprenticeships / Traineeship	-61,000	-36,659
Enterprise Bargaining	-5,000	-59,208
Human Resource Operations	-589,548	-561,837
Learning & Development	-209,500	-100,149
Workplace Health And Safety	-538,878	-391,204
Net Result	-1,368,926	-1,141,795

### **Les Wilson Barramundi Discovery Centre**

Account	Budget	31 May 2025
Operating Income	275,000	234,925
Barra Bites Café	35,000	23,193
Hatchery	20,000	1,075
Les Wilson Barramundi Discovery Centre	190,000	188,340
Visitor Information	30,000	22,317
Operating Expenditure	-1,729,063	-1,119,988
Barra Bites Café	-108,891	-23,661
Hatchery	-514,694	-302,417
Les Wilson Barramundi Discovery Centre	-987,318	-651,069
Visitor Information	-118,161	-142,842
Net Result	-1,454,063	-885,064



## **Corporate Services**

Account	Budget	31 May 2025
Operating Income	508,000	509,424
Animal Control	2,500	1,004
Cemeteries	27,500	30,264
Environmental Health	3,000	2,650
Information Technology	0	300
Local Laws	14,000	8,097
Pensioner Housing	38,000	28,472
Property And Leases	110,000	108,440
Staff Housing	313,000	330,198
Operating Expenditure	-2,393,935	-1,590,759
Animal Control	-125,801	-60,007
Cemeteries	-102,500	-139,568
Corporate Services	-363,000	-35,468
Environmental Health	-15,000	-13,702
Information Technology	-921,902	-638,295
Local Laws	-138,421	-76,344
Mosquito Control	-30,000	-30,666
Pensioner Housing	-26,000	-29,715
Pest Management Operations	-102,891	-152,840
Property And Leases	-13,500	-27
Stores & Purchasing	-257,428	-391,951
Weed Control	-297,491	-22,178
Net Result	-1,885,935	-1,081,335



#### **Finance and Administration**

Account	Budget	31 May 2025
Operating Income	8,612,000	15,379,602
Admin And Customer Service	1,000	4,337
Financial Services	3,902,500	10,564,121
Rates Management	4,708,500	4,811,144
Operating Expenditure	-257,533	-1,458,237
Admin And Customer Service	-566,714	-325,240
Financial Services	-1,221,072	-1,069,087
Payroll	-41,000	-229,558
Rates Management	-214,352	-253,070
Records Management	-149,023	-136,565
Wages On-Costs	1,934,628	555,283
Net Result	8,354,467	13,921,365



### **Community Development**

Account	Budget	31 May 2025
Operating Income	814,566	811,833
Arts & Culture	30,375	0
Business Development	2,000	0
Child Care	500,000	447,906
Community Development	0	9,614
Community Events	-5,400	41,046
Cultural Development	0	923
Gym	45,000	39,372
Halls	52,500	32,357
Libraries	3,000	29,005
Regional Economic Development	0	78,660
Sports & Recreation	28,000	132,841
Swimming Pools	0	109
Youth Services	159,091	0
Operating Expenditure	-3,688,736	-3,626,765
Arts & Culture	-31,900	-28,394
Business Development	-5,500	-237
Child Care	-962,367	-791,043
Community Development	-192,013	-261,272
Community Donations	-90,000	-56,469
Community Events	-182,700	-153,479
Cultural & Natural Heritage	-104,500	-151,924
Gym	-75,966	-59,040
Halls	-186,700	-231,031
Libraries	-125,124	-186,680
Recreational Sports Centre	-483,966	-570,321
Rodeo Grounds	-110,000	-146,309
Sports & Recreation	-267,400	-249,643
Swimming Pools	-709,600	-660,022
Youth Services	-161,000	-80,902
Net Result	-2,874,170	-2,814,932



### **Engineering**

Account	Budget	31 May 2025
Operating Income	23,103,680	20,334,284
Airports	360,000	325,238
Building Services	4,500	15,040
Coastal Management	0	-172,931
Engineering Services	1,000	8,188
Fleet & Plant	0	31,214
Main Roads (RMPC And PW)	21,982,000	18,132,939
Pensioner Housing	38,000	30,830
Private Works	0	2,493
Regional Planning	0	-88
Road	716,180	1,953,326
Town Planning	2,000	8,037
Operating Expenditure	-25,377,897	-25,864,068
Airports	-417,545	-504,778
Asset Management	-280,120	-101,300
Building Services	-827,607	-162,942
Depots & Workshop	-443,144	-767,502
Engineering Services	-953,095	-977,767
Fleet & Plant	4,754,411	1,808,484
Main Roads (RMPC And PW)	-18,919,650	-16,271,825
Parks & Gardens	-1,585,119	-1,549,941
Pensioner Housing	-171,200	-247,760
Private Works	0	-9,703
Public Conveniences	-314,185	-250,307
Quarries	-10,000	-1,154
Regional Planning	0	-808
Reserves	-16,600	-49,358
Road	-5,505,044	-5,947,450
Staff Housing	-603,000	-797,685
Stormwater Maintenance	0	-3,445
Town Planning	-86,000	-28,825
Net Result	-2,274,217	-5,529,784



### **Asset Management**

Account	Budget	31 May 2025
Operating Expenditure	-862,100	-784,635
Admin And Customer Service	-41,200	-85,704
Airports	-30,000	-8,451
Animal Control	-1,000	-3,204
Cemeteries	-1,100	-2,759
Child Care	-22,300	-31,874
Depots & Workshop	-97,100	-45,724
Emergency Response	-4,500	-951
Engineering Services	0	-3,048
Gym	-17,700	-5,206
Halls	-41,200	-25,441
Hatchery	-4,000	-3,770
Landfill/ Waste Transfer Operations	-4,000	-4,415
Les Wilson Barramundi Discovery Centre	-37,500	-54,148
Libraries	-17,500	-18,847
Parks & Gardens	-20,000	0
Pensioner Housing	-103,500	-72,092
Property And Leases	-4,000	-483
Public Conveniences	-4,500	-8,565
Recreational Sports Centre	-28,100	-26,441
Rodeo Grounds	-20,800	-19,004
Sewerage	-29,500	-12,153
Staff Housing	-256,000	-315,915
Stores & Purchasing	-1,000	-6,962
Swimming Pools	-26,500	-9,633
Visitor Information	-16,000	-2,782
Water	-33,100	-17,062
Net Result	-862,100	-784,635



#### **Water and Waste Management**

Account	Budget	31 May 2025
Operating Income	4,212,000	4,691,150
Landfill/ Waste Transfer Operations	779,000	839,667
Refuse Collection	0	6,026
Sewerage	1,595,000	1,649,215
Water	1,838,000	2,196,242
Operating Expenditure	-6,820,751	-5,897,103
Landfill/ Waste Transfer Operations	-1,002,800	-704,293
Raw Water Network	-5,000	0
Refuse Collection	-233,653	-262,673
Sewerage	-1,986,031	-1,381,298
Water	-3,593,267	-3,548,840
Net Result	-2,608,751	-1,205,954

This budget includes operational and maintenance expenditure on Council's

- water and sewer treatment plants and reticulation networks
- landfill and waste transfer operations
- refuse collection

The income is from rates service charges for garbage, sewerage and water.

#### 3. Cash Position

Council's healthy cash balance of \$46,438,327 is expected to generate additional interest revenue. However, it is important to note that this figure is subject to several external restrictions, primarily related to contract liabilities. These restrictions predominantly consist of prepayments received from Queensland Reconstruction Authority (QRA) for flood damage restoration and betterment projects, including \$14,654,222 allocated for the Mitchell River Bridge.

Additionally, Council has contract assets arising from works performed for other funding bodies and flood damage recovery projects, which are still pending payment. Contract assets represent work performed in advance. As of the end of the previous month, Council reported a net contract liability balance of \$22,503,175.

The graph below illustrates the total cash held (orange line) compared to the unrestricted cash available for Council operations expenditures (blue bars).



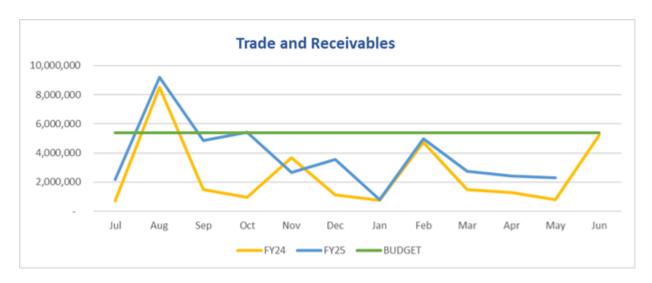


	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25
Unrestricted Ca	ish 16,270,345	22,160,569	26,695,588	26,534,893	20,226,598	31,517,265	24,047,984	21,180,920	22,558,474	23,282,659	23,935,152
Total Cash	65,588,683	63,012,350	61,340,373	46,214,873	36,792,251	62,981,782	54,548,797	55,039,264	56,661,558	50,714,543	46,438,327



#### 4. Trade and Receivables

The graph below illustrates Council's Trade and Receivables balance of \$2,318,746 compared to a budgeted figure of \$5,386,218. The total outstanding rates of \$680,534 are included within the overall outstanding receivables balance.



The Budget is based on expected receivables at year end, however due to the nature of receivables there is no real impact if the actual does not reach the budget at year end.

#### 5. Investments

In accordance with Council's Investment Policy, available funds were invested in the Queensland Treasury Corporation Cash Fund, including the cash backing of all Council



reserves. The table below outlines the investment performance for the month of May 2025.

Investment	Financial	Funds	May 2025	YTD
Accounts	Institutions	Available	Interest	Interest
		Balance	Income	Earned
QTC General Fund	QTC	21,924,171	102,119	1,145,959
QTC Reserves	QTC	24,036,458	111,803	1,202,869
TOTAL		45,960,630	213,923	2,348,828

Interest is higher than expected due to the current high cash balance.

#### 6. QTC Loans

Council has no planned borrowings over the next ten years and remains committed to reducing its existing debt obligations. Currently, Council holds three loans with the Queensland Treasury Corporation (QTC), as detailed below:

Loan Purpose	Quarterly Repayments	Balance	Maturity Date
Glenore Weir	110,412	3,649,062	15 March 2035
Karumba Sewerage	66,099	1,187,298	15 June 2030
Normanton Water	34,032	685,747	15 March 2031
TOTAL	210,543	5,522,108	

#### 7. Sales Contracts and Recoverable Works

Council's financial performance during the reporting period has been positively influenced by the Engineering team's timely submission of periodic claims. This proactive approach has significantly increased revenue from recoverable works, thereby contributing to the Council's favourable overall financial position. Timely claims have not only driven revenue growth but have also enhanced cash flow predictability, facilitating the faster recovery of project-related costs. This stability in cash flow has enabled the Council to maintain liquidity and effectively allocate resources for future projects and operational priorities.

The table below provides a detailed breakdown of revenue and expenditures related to Main Roads activities:

Main Roads	Revenue	Expenditures
RMPC	2,563,897	1,363,988
Recoverable Works	15,569,042	14,907,837



The financial outcomes and operational efficiencies achieved during the period demonstrate the effectiveness of the Council's strategies in contract management and cost recovery.

These efforts underscore our ongoing commitment to fiscal responsibility, operational excellence, and community service.

#### Consultation (Internal/External):

- Executive Leadership Team
- Senior Leadership Team
- Supervisors and relevant officers

#### **Legal Implications:**

- Local Government Regulation 2012, section 204:
  - 1. The local government must prepare a financial report.
  - 2. The chief executive officer must present the financial report -
    - a. if the local government meets less frequently than monthly at each meeting of the local government; or
    - b. otherwise at a meeting of the local government once a month.
  - The financial report must state the progress that has been made in relation to the local government's budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.
- Local Government Act 2009

#### **Financial and Resource Implications:**

 The report identifies how Council is tracking against the adopted operational and capital budgets for the financial year.

#### **Risk Management Implications:**

- Risk is considered low, and Council will be advised if major items deviate from the adopted budget and forecasts.
- Risk is high regarding depletion of cash during construction of the Mitchell River Bridge due to the high value of the contract. Council may not be able to fund the construction unless additional prepayments are received from QRA throughout the construction phase. This risk can be mitigated with early communication with QRA as detailed in the report.

nary Council Meeting 18 June 2025

Ordinary Council Meeting 18 June 2025 Item: 12.2 - Attachment: 1: Monthly Financial Statement - May 2025

# Carpentaria Shire Council Statement of Comprehensive Income for the period ended 31 May 2025

	Actual 31-May-25	<b>Budget</b> 30-Jun-25	% (Actual vs Budget) 91.67%
Income			
Revenue			
Operating revenue			
Net Rates, Levies and Charges	8,999,786	8,855,500 (	101.63%
Fees and charges	783,969	790,000 (	99.24%
Rental income	524,352	539,500 (	97.19%
Interest received	2,364,106	1,050,000 (	225.15%
Sales revenue	18,270,948	22,124,000	82.58%
Other income	41,670	6,900 (	603.91%
Grants, subsidies, contributions and donations	42,681,212	68,590,991	62.23%
Total operating revenue	73,666,043	101,956,891	72.25%
Canital rayonus			
Capital revenue Grants, subsidies, contributions and donations	52,190,972	33,459,689 (	155.98%
		33,439,009	
Capital income	80,449	- (	0.00%
Total revenue	125,937,463	135,416,580	93.00%
Total income	125,937,463	135,416,580 (	93.00%
Expenses			
Operating expenses			
Employee benefits	10,296,460	12,833,445 (	80.23%
Materials and services	52,529,571	86,462,166 (	60.75%
Finance costs	279,774	299,365	93.46%
Depreciation and amortisation	11,700,891	10,312,000	113.47%
Total operating expenses	74,806,696	109,906,976 (	68.06%
Total expenses	74,806,696	109,906,976	68.06%
Net result	51,130,767	25,509,604	200.44%
Operating result			
Operating revenue	73,666,043	101,956,891 (	72.25%
Operating expenses	74,806,696	109,906,976 (	_
Operating result	(1,140,653)	(7,950,085)	_

#### **Key Points:**

- 1 Operating EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortisation): \$10,840,012
- **2** Depreciation expenses are expected to exceed the budgeted amount due to the comprehensive valuation completed after the adoption of the 2024-25 budget. This variance will be addressed in the budget review.
- **3** The favourable variance in interest income is attributed to the Council's sustained high cash balances, which include restricted cash from grants received in advance.

Ordinary Council Meeting Item: 12.2 - Attachment: 1: Monthly Financial Statement - May 2025 18 June 2025

## Carpentaria Shire Council Statement of Financial Position

as at 31 May 2025

	<b>Actual</b> 31-May-25	<b>Budget</b> 30-Jun-25
Assets		
Current assets		
Cash and cash equivalents	46,438,327	35,347,000
Trade and other receivables	2,318,746	5,386,218
Inventories	1,428,661	1,180,264
Contract Assets	14,808,436	11,558,828
ATO Receivables	540,979	422,278
Total current assets	65,535,148	53,894,588
Non-current assets		
Trade and other receivables	-	25,522
Property, plant & equipment	366,186,084	327,645,868
Total non-current assets	366,186,084	327,671,390
Total assets	431,721,232	381,565,978
Liabilities		
Current liabilities		
Trade and other payables	249,248	1,433,631
Contract Liabililites	37,311,611	28,101,443
Borrowings	579,625	597,911
Provisions	990,425	1,404,399
Total current liabilities	39,130,909	31,537,384
Non-current liabilities		
Borrowings	4,942,483	4,733,564
Provisions	1,002,902	1,022,786
Total non-current liabilities	5,945,384	5,756,350
Total liabilities	45,076,293	37,293,734
Net community assets	386,644,938	344,272,244
Community equity		
Asset revaluation surplus	222,067,753	200,688,181
Retained surplus	164,577,185	143,584,063
Total community equity	386,644,938	344,272,244

Ordinary Council Meeting	18 June 2025
Item: 12.2 - Attachment: 1: Monthly Financial Statement - May 2025	

# Carpentaria Shire Council Statement of Cash Flows for the period ended 31 May 2025

Actual Budget 31-May-25 30-Jun-25

	,	
Cash flows from operating activities		
Cash nows from operating activities		
Receipts from customers	34,150,212	31,776,400
Payments to suppliers and employees		(99,295,611)
Interest received	2,364,106	1,050,000
Rental income	524,352	539,500
Non-capital grants and contributions	42,681,212	68,590,991
Borrowing costs	(279,774)	(274, 166)
Net cash inflow from operating activities	10,631,079	2,387,114
Ocale flavor from investing activities		
Cash flows from investing activities		
Payments for property, plant and equipment	(54 487 277)	(38,631,769)
Grants, subsidies, contributions and donations	,	33,459,689
<del></del>	, ,	,,
Net cash outflow from investing activities	(2,296,305)	(5,172,080)
Cash flows from financing activities		
Net cash outflow from financing activities	(379,810)	(474,264)
Total cash flows		
Net increase in cash and cash equivalent held	7,954,964	(3,259,230)
Out the make and make at the de-	20, 402, 222	20 202 222
Opening cash and cash equivalents	38,483,363	38,606,230
Closing cash and cash equivalents	46,438,327	35,347,000
	.5, .50,021	-5,5 ,500

Ordinary Council Meeting
Item: 12.2 - Attachment: 1: Monthly Financial Statement - May 2025 18 June 2025

			Sta	tement of I	Statement of Income and Expenditure by Category for the period ended 31 May 2025	Expenditur ded 31 May	liture by Cate Mav 2025	gory		
CARPENTARIA SHIRE	Core	Fleet	QRA	RMPC	TMR Rec	LWBDC &	Childcare	C & Childcare Other Non-	Total	Budget
,	↔	ક	မ	υ	Works \$	Hatchery \$	မှ	Core \$	မှ	မှ
Income										
Revenue										
Recurrent revenue										
Net Rates, Levies and Charges	8,999,786		,	,	1	ı		,	8,999,786	8,855,500
Fees and charges	510,243	8,416		1	1	99,331	126,608	39,372	783,969	790,000
Rental income	119,853			1	ı	ı	15,000	389,499	524,352	539,500
Interest received	2,364,106				ı	1	•		2,364,106	1,050,000
Sales revenue	27,786			2,563,897	15,569,042	110,222			18,270,948	22,124,000
Other income	39,740	1,847			•		83		41,670	6,900
Grants, subsidies, contributions	11,408,860	20,951	30,942,132	,	,	3,054	306,215	ı	42,681,212	68,590,991
T.1-1 :	272 071 00	34 344	30 043 433	つ <b>た</b> ぬ 907	7E E80 040	212 608	200 711	170 071	70 666 043	101 DEC 001
lotal income	23,470,373	31,214	30,942,132	2,563,897	15,569,042	212,608	447,906	428,871	/3,666,043	101,956,891
Expenses Recurrent expenses										
Employee benefits	(6,833,811) (433,844)	(433,844)	(944,320)	(270,467)	(902,984)	(384,112)	(384,112) (445,747)	(81, 176)	(81,176) <b>(10,296,460)</b>	(12,833,445)
Materials and services	(9,341,219)	3,163,823	9,341,219) 3,163,823 (29,997,813) (1,093,521) (14,004,853)	(1,093,521)	(14,004,853)	(368, 367)	367) (257,784)	(629, 838)	(629,838) <b>(52,529,571)</b>	(86,462,166)
Finance costs	(279,774)	,					ì		(279,774)	(299,365)
Depreciation and amortisation	(9,561,023) (921,495)	(921,495)				(282,586)	(119,387)	(816,401)	(816,401) <b>(11,700,891)</b>	(10,312,000)
Total expenses	(26,015,827)	1,808,484	(30,942,132)	(1,363,988)	(14,907,837)	(1,035,065)	(822,917)	(1,527,415)	(74,806,696)	(109,906,976)
Operating Result	(2,545,453) 1,839,698	1,839,698	•	1,199,909	661,205	(822,457)	(375,012)	(1,098,543)	(822,457) (375,012) (1,098,543) (1,140,653) (7,950,085)	(7,950,085)

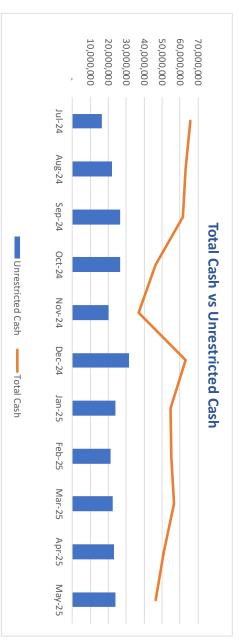
Ordinary Council Meeting Item: 12.2 - Attachment: 1: Monthly Financial Statement - May 2025 18 June 2025

CARRENTARIA CUMPE	Accounts St	ummary
CARPENTARIA SHIRE Ontback by the Sea®	31 May 2025	30 April 2025
	\$	\$
General Accounts		
Westpac General Operating Accounts	475,098	667,837
Cash on Hand	2,600	2,600
QTC General Fund	21,924,171	23,117,464
QTC Reserves Fund	24,036,458	26,929,243
Total balance held in banks (incl Reserves)	46,438,327	50,717,143
Restricted		
Contract Balances	22,503,175	27,431,884
_	22,503,175	27,431,884
Unrestricted Cash	23,935,152	23,285,259
_	, ,	, ,
Internal Restrictions*		
QTC Sewerage Reserve	477,745	477,745
QTC Airport Reserve	132,275	132,275
QTC Water Supply Reserve	716,313	716,313
QTC Land Development Reserve	12,453	12,453
QTC Plant Replacement Reserve	2,693,104	2,693,104
QTC Future Capital Grants QTC Road Reseals Reserve	1,014,200	1,389,164
QTC Disaster Relief Reserve	4,280,380	4,280,380
QTC Mitchell River Bridge	55,767	55,767
	9,382,237	9,757,201
Unrestricted Cash after Internal Restrictions	14,552,916	13,528,058
C Soci lottor out atter internal restrictions	1-7,002,010	10,020,000
QTC Borrowings		
Karumba Sewerage	1,187,298	1,181,001
Normanton Water Upgrade	685,747	682,188
Glenore Weir	3,649,062	3,636,748
Total balance QTC borrowings	5,522,108	5,499,936
_		
Net Council Position after Borrowings and all Restrictions	9,030,808	8,028,122

<sup>\*</sup> Internal Restrictions are excluded of QTC Mitchell River Bridge since it is already captured in the restricted contract balance.

Ordinary Council Meeting Item: 12.2 - Attachment: 1: Monthly Financial Statement - May 2025





<b>Total Cash</b> 65,588,683	Unrestricted Cash   16,270,345	ปน!-24
63,012,350 61,340,373	22,160,569	Aug-24
61,340,373	26,695,588	Sep-24
46,214,873 36,792,251	26,695,588 26,534,893 20,226,598 31,517,265	Oct-24
36,792,251	20,226,598	Nov-24
62,981,782	31,517,265	Dec-24
54,548,797	24,047,984	Jan-25
55,039,264	21,180,920	Feb-25
56,661,558	22,558,474	Mar-25
50,714,543	23,282,659	Apr-25
46,438,327	23,935,152	May-25

Ordinary Council Meeting

Item: 12.2 - Attachment: 1: Monthly Financial Statement - May 2025

18 June 2025

Carpentaria Shire Council

		Susta	Sustainability Ratios as at 31 May 2025		
Туре	Measure	Overview	Target (Tier 7)	Actual	Council Narrative
Operating	Operating Surplus Ratio	The operating surplus is an indicator of the extent to which operating revenues generated cover operational expenses. Any operating surplus would be available for capital funding or other purposes.	0% to 10%	-1.55%	The favourable result is due to the timing of FA Grants and is attributed to regular claims processing for TMR works during the construction season.  The budgeted ratio at 30 June 2025 is negative 0.07%.
Performance	Operating Cash Ratio	The operating cash ratio is a measure of a council's ability to cover its core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs.	Greater than 0%	14.72%	The positive operating cash ratio indicates that Council is generating surplus cash from its core operations.  The budgeted ratio at 30 June 2025 is 0.02%. This indicates Council is in a position to partially fund some capital renewals and is heavily reliant on grant funding.
Liquidity	Unrestricted Cash Expense Cover Ratio	The unrestricted cash expense cover ratio is an indicator of the unconstrained liquidity available to a council to meet ongoing and emergent financial demands, which is a key component to solvency. It represents the number of months a council can continue operating based on current monthly expenses.	Greater than 4 months	4.57	The higher unrestricted cash ratio indicates Council has sufficient free cash available.
	Asset Sustainability Ratio	The asset sustainability ratio approximates the extent to which the infrastructure assets managed by a council are being replaced as they reach the end of their useful lives.	Greater than 90%	-	Insufficient data available as of reporting date.
Asset Management	Asset Consumption Ratio	The asset consumption ratio approximates the extent to which council's infrastructure assets have been consumed compared to what it would cost to build a new asset with the same benefit to the community.	Greater than 60%		Insufficient data available as of reporting date.
Debt Servicing Capacity	Leverage Ratio	The leverage ratio is an indicator of a council's ability to repay its existing debt. It measures the realtive size of the council's debt to its operating performance	0 to 3 times	0.51	Council's borrowings are almost 1 times its earnings before depreciation (EBITDA).
	Council-Controlled Revenue	Council controlled revenue is an indicator of a council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks.	No target as contextual measure	13.28%	This ratio is based on Net Rates and Fees and Charges.
Filialicial Capacity	Population Growth	Population growth is a key driver of a council's operating income, service needs, and infrastructure requirements into the future.	No target as contextual measure	1.89%	The latest population estimates available on the Queensland Government Statistician's Office was published on the 1st September 2023

# Sustainability Ratios

A new Financial Management (Sustainability) Guideline was developed by the Department following consultation with local governments and other stakeholders on the Local Government Sustainability Framework discussion paper. Councils are required to report on the ratios included in the Sustainability Guideline as part of 2024-25 Annual General Purpose Financial Statements.

and monitoring purposes. As per the Sustainability Grouping for Council, Carpentaria Shire Council belongs to Tier 7. Queensland has one of the most diverse local government sectors in Australia, covering a large geographic area. In recognition to its diversity, the Department has allocated each council a category for sustainability reporting



## 13 REPORTS FROM DIRECTOR COMMUNITY DEVELOPMENT, TOURISM & REGIONAL

## 13.1 COMMUNITY DEVELOPMENT, TOURISM & REGIONAL PROSPERITY MATTERS OF INTEREST REPORT

Attachments: NIL

Author: Amanda Farraway - Executive Manager Community

**Development and Tourism** 

**Date:** 13 June 2025

**Key Outcome:** Day to day management of activities within the Economic and

Community Development Department

**Key Strategy:** As per the Departmental Plan for Economic and Community

Development

#### **Executive Summary:**

This report provided information only updates to Council on various activities and programs that are facilitated within the Community Development, Tourism and Regional Prosperity portfolio of Council.

#### **RECOMMENDATION:**

For information only

#### **Background:**

January 2025	Master plans for Norn Rodeo Grounds and Norn Sports Precinct	nanton In nanton Progress	Community Consultation was held on 4 October 2024.  December 2024 Council received the revised draft of the Master Plans with initial community feedback representing the aspirational goals of the community for both Precincts.  Master plans on display for public exhibition for 28 days in Normanton & Karumba from the 3 February 2025 to 3 March 2025.  Final report to Council March 2025 meeting.
May 2025	Early Explorers Project	In Progress	Northern History Services has been engaged to research and prepare material to support an



	exhibition and tourism signage conveying the history of exploration of the Carpentaria Shire Council region.
--	--

#### **Youth Activities**

#### Youth Project Officer and Casual Youth officer started in July 2024.

Funded by First Nations Sport Fund and Northwest Minerals Province, the youth workers are operating the Normanton Sport Centre five days a week in the afternoons from 3pm to 6pm Monday to Thursday and 3pm to 7pm on Fridays.

During May we have continued with Basketball, Futsal & introduced Touch Football to the program. Numbers have remained steady across the Month of May.

#### **Normanton Childcare Centre**

- Centre Manager Position has been advertised.
- Recruitment is ongoing for the full-time Educator positions.
- Mandatory training is being coordinated to maintain training requirements.
- Early Childhood Regulatory Authority, Department of Education Inspection was carried out

#### Mother's Day Raffle

With the donations from staff, family & local businesses the team were able to put together a wonderful Mother's Day raffle to raise funds to go towards arts & crafts supplies or centre equipment.



#### May 2025 Occupancy

	Utilization/Capacity	Waiting List	Occupancy %
Nursery	85/176	7	Overall: 46.87% Nursery: 48.30%
Kindy	214/440	11	Kindy: 48.64%



#### Monthly Visitation for Libraries and Visitor Information Centers

The tourist season has slowly started with an increase in numbers at the Visitor Information Centre's.

1 -31 October 2024							
Normanton VIC Normanton Library Karumba VIC Karumba Library							
413	142	-	-				

#### **Tourism Guide**

The 21st of May was the launch date for the new Carpentaria Visitor Guide at the Les Wilson Barramundi Discovery Centre, it was a pleasure to have Mark Olsen the CEO of Tourism Tropical North QLD & Jacinta Redden CEO of Advance Cairns present for the launch. There is already positive feedback coming in from Tourists that have travelled the Savannah Way & Matilda Way who have picked up the brochure enroute to Normanton & Karumba.

#### **New York to Normanton**

With a successful Bid to host the 2025 Lexus Melbourne Cup, The People's Cup is set to embark on an extraordinary journey from **New York to Normanton** giving fans and communities across the world the rare opportunity to see the prestigious prize up close and feel the magic of Australia's most iconic race.

The Peoples Cup will be in Normanton from the 9<sup>th</sup> to 14<sup>th</sup> July 2025. The Community Development Team is currently working on the program of events.





#### **Normanton Fishing Project**

Council was successful in its application with QLD's Community Fishing Grants receiving a grant to host the Normanton Fishing. This project aims to engage young people aged 8 to 18 years living in Normanton in recreational fishing activities to increase their knowledge and skills and will include activities such as fishing techniques, knot tying, water safety, traditional Indigenous fishing and cooking demonstrations.

#### **Normanton & Karumba Pools**

TOTAL ENTRIES				
	Adult	Child	Total	
Normanton	9	26		35
Karumba	5	12		17

Winter has arrived and the numbers have dropped considerably across both pools for the month of May.

Both Aquatic Facilities have closed for the winter season from the 31<sup>st</sup> May 2025 and reopen on 1<sup>st</sup> September 2025.

The Kiosk & Amenities build is continuing with the slabs pored for both buildings.

#### 2025 RFDS Charity Ball

- Sponsorship opportunities close on Friday the 13<sup>th</sup> June 2025.
- Tickets are on sale from Monday the 9<sup>th</sup> June and available at the Council Office Normanton.
- Next Ball meeting to be held during week beginning the 23<sup>rd</sup> June date to be confirmed.





#### Department meetings / conference / workshop attendance

- LGMA Ignite leadership programme
- 2025 Normanton NAIDOC Committee Meeting

#### **Consultation (Internal/External):**

- Chief Executive Officer
- Mayor
- Director of Engineering
- Youth Services Project Officer
- Manager Les Wilson Barramundi Discovery Centre
- Coordinator Les Wilson Barramundi Discovery Centre
- Library Officers
- Astute Early Years Specialist Pty Ltd ATF The Comerford Family Trust
- Early Childhood Regulatory Authority, Department of Education
- QLD Rail
- Acting Childcare Centre Director
- Swimming Pools Operator
- State Library Queensland
- Peak Services
- Gulf Savannah Development
- Normanton Police
- Normanton State School
- Karumba State School
- Gulf Christian College
- Gidgee Healing
- Film Festivals Australia
- Empire Touring
- Local Level Alliance
- New Word Order
- Selectability
- North West Remote Health
- North Queensland Toyota Cowboys
- Torres Strait & Cape York Peninsula Indigenous Futsal Association
- Swimming QLD
- Football Queensland
- LGMA
- Victoria Racing Club

#### **Legal Implications:**

- Local Government Regulation 2012.
- Local Government Act 2009.
- Water Quality Guidelines for Public Aquatic Facilities.
- National Health and Medical Research Council's Guidelines for managing risks in recreational water.
- Royal Life Saving Society Australia Guidelines for safe pool operations.



#### **Financial and Resource Implications:**

Please see the Monthly Finance Report.

#### **Risk Management Implications:**

Risk is considered low to medium depending on service areas.



#### 13.2 COMMUNITY DONATIONS & SUPPORT

Attachments: 13.2.1. Carpentaria Horse Sports Annexure

Author: Amanda Farraway - Executive Manager Community

**Development and Tourism** 

**Date:** 13 June 2025

**Key Outcome:** Day to day management of activities within the Economic and

**Community Development Department** 

**Key Strategy:** As per the Departmental Plan for Economic and Community

Development

#### **Executive Summary:**

During the period since the May 2025 meeting of Council, the requests listed in this report have been received for consideration in the Carpentaria Shire Council Community Donations and Support Program.

#### **RECOMMENDATION:**

- 1. That Council notes the fee waivers under the delegation of the Chief Executive Officer since the May 2025 meeting of Council.
- 2. That Council approves the request for the 2025 Seniors Christmas Luncheon.
- 3. That Council considers the request from the Carpentaria Horse Sports.

#### Background:

Council has a Community Donations and Support program for events held in the Carpentaria Shire. Requests for donations are called in two rounds each year for donations of over \$1,000,00. Applications for under \$1,000.00 can be approved under CEO delegation at any time during the financial year. The budget for the 2024/2025 financial year is \$89,000. At the date of this report there has been an expenditure of \$66,867.32 for this budget.

The requests listed in this report total \$7,170.00

#### Donations approved under the delegation of the Chief Executive Officer

Mount Isa Special School P & C have requested 2 Adult passes to the Les Wilson Barramundi Discovery Centre to add to the Ultimate Karumba Experience which is a collaboration of all Karumba has to offer from the Tourism market. The package includes fishing charters, boat tours, helicopter flights Accommodation, meal vouchers and fuel cards. The Raffle launched by Tourism Australia ambassadors James Blundell & Lachie Crosser is a great way to put Karumba on the map like never before.

2 Adult passes to tour the Les Wilson Barramundi Discovery Centre \$ 70.00

Total \$ 70.00



#### **Donations and Fee Waivers for Council Consideration**

Both Requests below are outside of Council Community Grants, Donations and Support Policy

2. Seniors Christmas Luncheon for the Karumba seniors over 65 years to be held at the Karumba Lodge Hotel 12/11/2025.

Seniors Christmas Luncheon

\$ 2,700.00

Total

\$ 2,700.00

 Carpentaria Horse Sports would like the assistance of Council to host a two day clinic focusing on developing horsemanship skills & rural skills of the youth and in turn help with employment opportunities in the Agriculture industry in the future.

This Clinic has been run annually by the Carpentaria Horse Sports and previously funded by RADF; however we have recently found this type of activity is no longer supported under the RADF guidelines.

2025 Horsemanship Youth Clinic

\$ 4,400.00

Total

\$ 4,400.00

#### Consultation (Internal/External):

- Chief Executive Officer
- Executive Manager Community and Tourism Services
- Customer Service Officer
- External Stakeholders (applicants)

#### Legal Implications:

Community Donations and Support Policy.

#### **Financial and Resource Implications:**

The requests in this report for the 2024/2025 budget total \$7,170.00

#### **Risk Management Implications:**

Risks are within normal operations parameters.

Ordinary Council Meeting 18 June 2025

Item: - Attachment:

#### Community Grant Application - Annexure

#### Details of event:

Horsemanship is an important part of the culture of First Nations people as well as non-indigenous people in the Australian outback. There is a display currently in the Normanton Visitor Information Centre documenting and celebrating the relationship between First Nation people and livestock. In addition to this there are displays at the Normanton Rodeo every year highlighting the skills of the horse riders from all cultural backgrounds.

By some of those that perform, rodeo is considered a form of performance art. The events involve crowds watching the performance of rodeo competitors who are on display, demonstrating their skills during their performance. In order to be able to perform at a rodeo, a horse rider requires substantial training and a high level of skill which comes from exposure to many forms of riding.

Training and riding horses is both a science and a form of art. It requires riders be able to feel the horse they are riding and move their body in synch with the horse, enabling the best performance from both man and beast. Books have been written about the art that is horse riding including 'Dressage as Art in Competition' by John Winnett, 'The Art of Mindul Riding: Spiritual practice with your horse' by Sarah Southwell and 'Equestrian Art: The collected later works of Master Nuno Oliveira' by Xenophon Press. There are many other books and articles where horse riding is compared to art, such as the one attached to this application, 'Combining At, Tradition and Technical Form' by Jeremy Steinberg.

A workshop was completed for the last three years which enhanced the horsemanship skills of the residents, resulting in an increase in skills. Participants were from various age groups, from young children through to adults. Participants were from both First Nation and non-indigenous backgrounds and horsemanship skill level varied. The instructors engaged in 2022 and 2024 were Emma Webb (O'Shea) and Morgan Webb, who are both renowned in the country for their skills. Both Emma and Morgan have won multiple events throughout the country including the Man from Snowy River challenge, numerous campdrafts and other events.

This workshop will expose the participants to formal horsemanship training, providing skills that they can use for the rest of their lives in a formal and everyday manner. The facilitator will be an experienced rider in horsemanship skills, campdrafting and rodeo as well as practical applications of skills in the workplace.

An expression of interest was undertaken which has seen a large amount of potential participants indicate their eagerness to attend and participate. In a previous workshop with a similar format to the one proposed with this application, there was significant First Nations interest and several First Nations people attended. With this workshop, to increase the attendance of First Nations, Carpentaria Horse Sports has approached Bynoe about promoting the course amongst people who attend that organisation for employment and training. The manager of Delta Downs Cattle Station – Quentin RAINBOW – is supportive of this workshop and has expressed that the intention of not only participants attending but also potentially providing additional horses to allow participants who currently do not own a horse to attend.



## 14 REPORTS FROM DIRECTOR OF ENGINEERING - ROADS & SERVICES

#### 14.1 DOE REPORT

Attachments: NIL

Author: Michael Wanrooy - Director of Engineering

**Date:** 13 June 2025

**Key Outcome:** 5.1 - Integrated and timely provision and management of sustainable

infrastructure and assets

**Key Strategy:** 5.1.3 Plan and implement urban improvement works which enhance

local character and identify, conserve and improve the region's

streetscapes and provide iconic parkland.

#### **Executive Summary:**

This report provides information and updates to Council on various activities and programs that are facilitated within the Director Engineering's portfolio.

#### **RECOMMENDATION:**

For information only.

#### 1. Actions Arising from Previous Meetings

Date:	Ref:	Action	Status	Comment
2023 June Meeting		Look at solar lights for footpath to Rodeo Grounds	In Progress	<ul> <li>Solar Lights have arrived. Awaiting poles to arrive</li> <li>Planning to install by May -June 2025</li> </ul>
2024 January Meeting		Council to look at a design for a Fish Attraction Device mould for future additional areas.	Not Started	>
2024 February Meeting		Walkway required along Yappar Street to the Barramundi Discovery Centre.	In Progress	➤ Footpath started
2024 February Meeting		Solar Lighting required Palmer St.	In Progress	<ul> <li>Solar Lights have arrived. Awaiting poles to arrive</li> <li>Planning to install by May -June 2025</li> </ul>
2024 April Meeting		Create 5 car parks at the boat parking area in front of the Hotel in Gilbert Street	50% completed	<ul><li>New Line marking completed</li><li>Awaiting Parking Stop and Hotel Customer</li></ul>



Date:	Ref:	Action	Status	Co	omment
					Parking signs to arrive.
				>	Looking to install May.
2024 July Meeting		Cricket Oval is dry	In Progress		PIMS (irrigation) has not shown up to undertake works, therefore PO was cancelled. Meant to be completed before Christmas. Council seeking irrigation specialist from Mt Isa
2024 August Meeting		Allocate budget for perimeter fencing at rear and sides of Normanton Cemetery	Not Started		
2024 August Meeting		Clear vegetation to improve sight distance at 89B/84A intersection	Not Started	>	Plan to undertake March-April, weather depending.
2024 August Meeting		Investigate narrow existing parking linemark at the State School	In Progress	>	Park linemarking to be widened to 3m. Reseal over existing markings and repaint – May, June
2024 August Meeting		Reseal entrance and carpark in Normanton cemetery	In progress		Put in reseal program Reseal to start around May – June
2024 October Meeting		New "No Standing Signs" along driveway at Haig St	In Progress	>	New signs ordered
2025 Feb Meeting		Construct concrete ramp further into the cul-de-sac for pensioner unit at Little Brown Street	Not Started	>	
2025 Feb Meeting		Spray clear protectant to protect K150 tiles	In progress	>	Contractor being arranged
2025 March Meeting		Flood Marker at Jenny Lynd needs to be moved so it can be seen on camera	Not Started	>	Look to start after flooding
2025 April Meeting		Work up time for outside Contractors to attend Rodeo	Completed	>	Program completed and letters sent to business owners

#### 2. <u>Miscellaneous Projects</u>

- **2.1.** TMR Betterment Project 11km new pave and seal on 89B Sean Henry's crew have mobilised back to site. They are working on the final 4km of new bitumen works.
- **2.2.** Mitchell River Bridge –The bridge contractor has started reestablishing their camp at the crossing. Bridge planks for the decks have been arriving to Normanton on a regular basis and being temporarily stored opposite the town dump.



- **2.3.** Seven dips between the 7 Mile Camp and West Inverleigh 4 dips have been completed. Council have started work on the remaining 3 dips which will be completed prior to end of June.
- **2.4.** Mentana Creek –The culvert, concrete protection and stabilised pavement have been completed prior to Christmas. The pavement has just recently been inspected and has held up well. Bitumen sealing could not be done during December, and Council is arranging sealing for mid-June.
- **2.5.** Clark Creek The base slab for the culverts have been constructed. The works is due to start in the next few weeks. Sand deposits over the slab will be removed as part of the emergent works.
- **2.6.** ROSI Funding Council is planning works to start after the wet season to continue bitumen sealing. Council have scoped the site. Looking to start work after August 2025 between Inverleigh West station M Creek jump up on the Burketown Road.
- **2.7.** Kowanyama Road Betterment Works Sealing Works. Council is planning to seal the last 5km in late June, weather and access depending.
- **2.8.** Bird Hide Project (School Dam) Stump footings for the bird hides have been installed at two locations along the school dam shoreline. The rest of the structure are currently being constructed. In addition, as part of the project, two shade structures are being installed. They will be like the ones installed at the pump track.
- **2.9.** Footpath between the Town Centre and the Les Wilson Discovery Centre has started.

#### **June Accruals**

Project	Description	Value (ex GST)	Comments
CN-21081	RMPC Claim 10	\$ 599,091.52	Preparing claim
CN-21081	Iffley RRUP milestone 4	\$ 841,337.00	Invoice sent
CN-22267	Dixie RRUP milestone 4	\$ 495,528.00	Invoice sent
CN-22446	89B REPA Works	\$ 2,000,000.00	Preparing claim
CN-23259	CN-23259 Betterment 89B Package 1	\$450,000	Preparing claim
	2025 TMR Emergent Works	\$275,000	Preparing claim
CN-21603	TMR DRFA 89A&84A	\$114,486.45	Preparing claim
	Total	\$ 4,775,442.97	



**Table:** TMR Projects progress report for 2024 – 2025

Projects	Project Value	Claimed 2023-2024	Claim 2024- 2025	Progress	Comments
ATSI-TIDS Dunbar Kowanyama Road - Days Creek	\$960,000.00	\$125,000.00	\$835,000.00	100%	
CN-21081 2023-25 RMPC	\$5,619,739.52	\$2,456,751.10	\$3,162,988.42	100%	
CN-21599 Mentana Creek Floodway	\$1,799,265.48	\$174,001.44	\$1,334,573.23	84%	
CN-21602 89B Formation Stage 1	\$1,900,000.00	\$0.00	\$1,900,000.00	100%	
CN-21603 89A and 84A REPA Works	\$1,038,059.82		\$923,573.38	89%	
CN-22267 Remote Roads Upgrade Pilot program (RRUPP)Iffley Road Resheeting - gravel from Ch. 42.299km to 81.276km (Total \$5,258,359)	\$5,240,059.00	\$2,103,343.00	\$3,136,716.00	100%	Invoice sent
CN-22267 Remote Roads Upgrade Pilot program (RRUPP)Koolatah Road widening 0.007km to 30.307km (Total \$3,097,053)	\$3,084,767.00	\$1,238,821.00	\$1,845,946.00	100%	Invoice sent
CN-22446 89B REPA Works	\$12,690,179.57	\$2,030,475.62	\$6,747,359.43	69%	Works currently in Progress
CN-22447 - Replacement of Culverts 89B and 89A	\$510,774.69	\$302,410.06	\$12,900.00	62%	Works started
CN-22464 Jasper Emergent Works	\$2,141,974.45		\$2,141,974.45	100%	
CN-22464 Kirrily Emergent Works	\$1,516,499.81		\$1,516,499.81	100%	
TIDS 2024-2025 Widening of Poingdestre Creek - Burketown Road	\$350,000.00		\$285,595.49	82%	Works currently in Progress



Total	\$58,751,826.11	\$8,430,802.22	\$31,452,240.50	68%	
CN-23217 Clarke Creek Upgrade - 89B	\$3,626,295.72		\$1,287,224.12	35%	
CN-22828 Formation Works Stage 2	\$2,282,025.00		\$1,459,731.54	64%	Works currently in Progress
CN-23368 Betterment 89B Package 2	\$7,715,388.90			0%	
CN-23259 Betterment 89B Package 1	\$7,726,797.15		\$4,659,971.63	60%	Works currently in Progress
TIDS 2024-2025 - Bitumen Reseal - Burketown Road	\$300,000.00			0%	Programmed mid-June
TIDS 2024-2025 Placement of floodways/culverts at Dips on Chainage 80.045km, 80.432km, 81.475km, 83.852km, 86.760km, 88.394km and 88.620km - Burketown Road	\$250,000.00		\$202,187.00	81%	Works currently in Progress





Photo: Normanton Pool Change Room Foundations



Photo: Normanton Pool Kiosk Foundations





Photo: Red Chair installed at footbridge



Photo: New concrete works to replaced damaged concrete Karumba Post Office - LRCIP





Photo: Footpath - Town Centre to Les Wilson Barramundi Discovery Centre

#### 3. Update on Shire Flood Damage Works

- **3.1.** 89A closed at the Flinders River, 92A closed at the Norman River at Glenore, 89B closed at Walkers Creek. All Shire Roads closed.
- **3.2.** Augustus Camp Clarence Bynoe's crew working Nardoo to Augustus, tippers loading out of Pixie Pit.
- **3.3.** Donors Hill Camp Sorren Owens crew working Donors Hill to Augustus Downs including Neumayer Valley Access, tippers carting out of Pixie Pit.
- **3.4.** Armstrong Camp Geoff Hays crew working from Inverleigh Station towards McAllister Station, tippers out of Lilyvale Pit.
- **3.5.** The stabilizer crew under Shaun Henry moved from 7 Mile Camp to Stirling camp Wednesday 4<sup>th</sup> June, preparing to continue stabilizing works between Gilbert River and Vanrook. All 23 and 24 DRFA Works on the Burketown Road completed ready for ROSI Works.
- **3.6.** McAllister Camp Josie Bond's crew working from Intersection 89A and McAllister Road towards McAllister Station. Tippers out of Stapleton Pit.
- **3.7.** Inkerman Camp Eddie Brown's crew undertaking Formation Works / REPA and maintaining 89B, Load and cart out of Clarks Pit.



- **3.8.** Lotus Vale Camp Brendan Beasley's crew out Wednesday 11<sup>th</sup> June, Load and cart out of Lilyvale Pit working from Maggieville to Delta.
- **3.9.** All the crews are undertaking opening grade followed by stripping and preparing for DRFA works, ERSCON pegging as graders strip.
- **3.10.** Gravel cartage to all works starts Friday 9/5/25 out of Lilyvale, Reaphook, and Pixie Pits.
- **3.11.** Both crews from Inkerman and Lotus Vale attended Mandatory Camp Induction Training on Tuesday 10<sup>th</sup> June. Both crews will go into their nominated camps on Wednesday 11<sup>th</sup> June.

#### 4. New Projects/Grant Applications

**4.1.** Council submitted an application for funding of new low voltage mains to the Lilyvale Subdivision under the Residential Activation Fund (RAF) valued at approximately \$585K.

#### 5. Reports

#### 5.1. Grant Projects Program

Emailed to Councillors and a full A3 copies will be provided at the meeting.

#### **Legal Implications:**

- Local Government Regulation 2012
- Local Government Act 2009
- Council's Local Laws

#### **Financial and Resource Implications:**

Contained within the report.

#### **Risk Management Implications:**

- Failure to comply with the relevant legislative requirements could result in reputational and political risk.
- Risk is considered low, to ordinary operations of Council.



#### 14.2 NDRRA/QDRF REPORT

Attachments: 14.2.1. Appendix A - QRA23 Expenditure Summary

14.2.2. Appendix B - 2023 Completed Works Sketch 
14.2.3. Appendix C - QRA24 Expenditure Summary 
14.2.4. Appendix D - 2024 Completed Works Sketch 
14.2.5. Appendix E - QRA22 Expenditure Summary 

↓

14.2.6. Appendix F - Cash Flow Summary May ↓ 14.2.7. Appendix G - Betterment Projects ↓

Author: John Martin - Consultant Engineering

**Date:** 12 June 2025

**Key Outcome:** Day to day management of activities undertaken as Major Projects

within Council

**Key Strategy:** As per the Departmental Plan for Major Projects

#### **Executive Summary:**

**QRA22:** Acquittal documentation for three (3) submissions has been lodged. QRA has been requested to finalise the assessment and payment of final 10% to allow Council to close out these projects. A further EOT has been approved for Submission 6 (Dunbar – Kowanyama Road REPA and Betterment) to extend the completion deadline until 30 September 2025.

**QRA23**: Three (3) submissions have been approved for EOTs to extend submission deadlines from 30 June 2025 to 31 December 2025 to help alleviate deadline pressures. A total RV of approx. \$89.0million (construction budget of \$66.5million) has been approved with completion deadlines ranging from 30 June to 31 December 2025. Approximately \$11.3million in scope remains to be constructed with approximately 78% complete. Crews have been progressively mobilising to camps around the Shire to construct remaining works, with a full six (6) crews expected to be mobilised shortly. Remaining QRA23 scope is being prioritised ahead of QRA24 scope to ensure deadlines are met. The current QRA Cash Flow for road restoration/betterment is approximately \$13million in advance. The total QRA (including Mitchell River Bridge) cash flow is approximately \$24.7million in advance.

**QRA24:** Carpentaria Shire Council was activated for REPA, Emergency Works and CDO relief measures on 29 December 2023 and 7 March 2024 in response to the Tropical Cyclone Jasper and Tropical Cyclone Kirrily respectively. Approximately 2% of the scope has been completed with an Expenditure Ratio of 1.00. Betterment Submissions have been lodged on QRA MARS system which include realignment, sealing and floodway upgrades on Normanton – Burketown Road and Dunbar – Koolatah Road. The estimated RV for all QRA24 REPA and Betterment submissions will be approx. \$70million (construction budget of \$52million). All approved QRA24 submissions have a completion deadline of 30 June 2026.

**QRA25**: Carpentaria Shire Council was activated for REPA, Emergency Works and CDO relief measures on 10 February 2025 and 11 April 2025, in response to two (2) rainfall and flooding events. Damage pickup and Emergency Works are in progress on roads that are accessible and will continue in the upcoming months as areas North of the Mitchell River become accessible. Damage assessments are in progress with submissions currently being prepared in the QRA MARS system, with scope to be rolled over into QRA25 submissions due to significant additional damage from the recent events.



**OTHER:** A final outcome has been received for six (6) concrete floodways on Normanton - Burketown Road (\$1million) under Local Recovery and Resilience Grants (LRRG) funding, with approval and prepayment to Council expected shortly. Two (2) pavement and sealing projects on Normanton - Burketown Road (\$5million each) have been submitted under Country Roads Connect (CRC) and Disaster Ready Fund (DRF) Round 3 funding, with outcomes expected during June and September 2025.

#### **RECOMMENDATION:**

For Information Only.

#### **Background:**

#### 2022 QRA Event

- Three (3) submissions were lodged for acquittal prior to 30 September 2024 deadline, with the final payment (10%) of each of the submissions still outstanding. QRA has been requested again to finalise assessment as a priority to allow Council to close out these projects prior to EOFY.
- 2. A further EOT has been approved by QRA (Submission 6 Dunbar Kowanyama Road REPA and Betterment) to extend the completion deadline from 30 June 2025 to 30 September 2025. Refer to Appendix E for construction progress.

#### 2023 QRA Event

- 1. QRA23 REPA has a total RV budget of approx. \$89.0million (construction budget of \$66.5million).
- 2. Two (2) submissions have been completed prior to their 30 June 2025 deadline.
- 3. Submission 1 (Northern Roads) has an approved EOT deadline until 30 September 2025. Submission 2 (Northern Roads), Submission 3 (Southern Roads) and Submission 4 (Southern Rollover Roads) have been approved for EOTs until 31 December 2025.
- 4. Approximately 78% of the remaining scope has been completed with an Expenditure Ratio of 0.93. Refer to Appendix A and B for further construction details.
- 5. A construction value of approximately \$11.3 million in scope remains to be constructed prior to current submissions deadlines. Crews have been progressively mobilising to camps around the Shire to construct remaining works, with a full six (6) crews expected to be mobilised shortly. Remaining QRA23 scope is being prioritised ahead of QRA24 scope to ensure deadlines are met.
- 6. The current QRA cash flow (refer Appendix F) shows the road restoration/betterment is approximately \$13million in advance. The total QRA (including Mitchell River Bridge) cash flow is approximately \$24.7million in advance.



#### 2024 QRA Event

- 1. Carpentaria Shire Council was activated for REPA, Emergency Works and CDO relief measures on 29 December 2023 and 7 March 2024, in response to Tropical Cyclone Jasper and Tropical Cyclone Kirrily.
- 2. The estimated RV for all QRA24 REPA and Betterment submissions will be approx. \$70million (construction budget of \$52million).
- 3. Approximately 2% of the scope has been completed with an Expenditure Ratio of 1.00. Refer to Appendix C and D for further construction details.
- 4. Betterment Submissions have been lodged on QRA MARS system which include realignment, sealing and floodway upgrades on Normanton Burketown Road and Dunbar Koolatah Road.
- 5. All approved QRA24 submissions have a completion deadline of 30 June 2026.

#### 2025 QRA Event

- Carpentaria Shire Council was activated for REPA, Emergency Works and CDO relief measures on 10 February 2025 and 11 April 2025, in response to North and Far North Tropical Low and Western Queensland Surface Trough and Associated Rainfall and Flooding.
- 2. Emergency works are in progress throughout the Shire on roads that are currently accessible (up to the Mitchell River Crossing) and will continue North of the Mitchell River Crossing once current clearing works have been completed.
- 3. Damage pickup has been completed for the majority of the Shire with remaining roads North of the Mitchell River Crossing to be completed once accessible.
- 4. Damage assessments are in progress with submissions currently being prepared in the QRA MARS system. Scope has been identified to be rolled over into QRA25 submissions due to significant additional damage from the recent events.

#### **Other**

 A final outcome has been received for six (6) concrete floodways on Normanton -Burketown Road (\$1million) submitted under Local Recovery and Resilience Grants (LRRG) funding, with final approval and prepayment (30%) to Council expected shortly.



- 2. A pavement and sealing project on Normanton Burketown Road (approx. 7.5km and \$5million) has been submitted under Country Roads Connect (CRC) funding. An outcome is expected to be received by Council during June 2025.
- 3. A pavement and sealing project on Normanton to Burketown Road (approx. 7.1km and \$5million) has been submitted under Disaster Ready Fund (DRF) Round 3 funding. An outcome is expected to be received by Council during September 2025. Refer to Appendix E for all approved betterment projects.

#### Consultation (Internal/External):

- Anne Andrews Chief Executive Officer.
- Michael Wanrooy Director of Engineering.
- John Martin and Nick Lennon ERSCON Consulting Engineers.

#### **Legal Implications:**

Nil.

#### **Financial and Resource Implications:**

- QRA 23 Trigger Point contribution \$29,070
- QRA 24 Trigger Point contribution \$66,586
- QRA 25 Trigger Point contribution \$68,086

#### **Risk Management Implications:**

 Medium – QRA23 – Further EOTs have been approved until 31 December 2025 which has helped alleviate deadline pressures. A construction value of \$11.3million in scope remains to be constructed prior to current deadlines.

#### **CARPENTARIA SHIRE COUNCIL**

SUMMARY OF QRA23 EXPENDITURE

CURRENT 1/06/2025
Project Completed 78%
Forecast Project Expenditure to RV Ratio 0.93



Submission 5 - CSC.0069.2223G.REC								
Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes			
Iffley Road	\$ 9,346,235.99	\$ 2,199,577.18	100%	0.24	Cost savings incurred due to overlapping construction costs with simultaneously constructed Remote Roads Upgrade Pilot Program scope on Iffley Road. Due to significant additional damage incurred from the 2024/25 event, remaining line Items to be rolled over into 2024/25 submissions.			
TOTAL	\$ 9,346,235.99	\$ 2,199,577.18						

\*Expected expenditure ratio is the ratio of final expenditure divided by the recommended value. (i.e. 1.5 is 50% over budget, 0.8 is 20% under budget)

Submission 1 - CSC.0072.2223G.REC							
Road Name	Construction Recommended Value Expenditure		Complete (%)	Expected Expenditure Ratio	Notes		
Dorunda Access	\$ 1,660,802.34	\$ -	100%	0.00	Due to significant additional damage incurred from the 2023/24 event, all scope has been rolled over into CSC.0082.2324P.REC		
Dunbar - Kowanyama Road	\$ 1,239,780.10	\$ 10,964.28	0%	1.00	Preliminary costs booked, no construction has commenced. Actual start date to be updated to reflect the actual start date of construction. Due to significant additional damage incurred from the 2024 and 2025 events, line items have been rolled over into CSC.0086.2324P.REC and 2024/25 submissions.		
Dunbar - Kowanyama Road (Secondary Access)	\$ 109,217.34	\$ -	0%	1.00	Cost variance against RV. Expected to align closely after works are completed.		
Inkerman Access	\$ 1,631,100.04	\$ 12,096.00	100%	0.01	Due to significant additional damage incurred from the 2023/24 event, all scope has been rolled over into CSC.0082.2324P.REC		
Koolatah - Dixie Road	\$ 5,759,502.97	\$ 4,285,339.72	100%	0.74	Cost savings incurred due to overlapping construction costs with simultaneously constructed Remote Roads Upgrade Pilot Program scope on Koolatah - Dixie Road.		
Koolatah - Drumduff Road	\$ 1,424,067.05	\$ 7,457.62	0%	1.00	Preliminary costs booked, no construction has commenced. Actual start date to be updated to reflect the actual start date of construction.		
TOTAL	\$ 11,824,469.84	\$ 4,315,857.62					

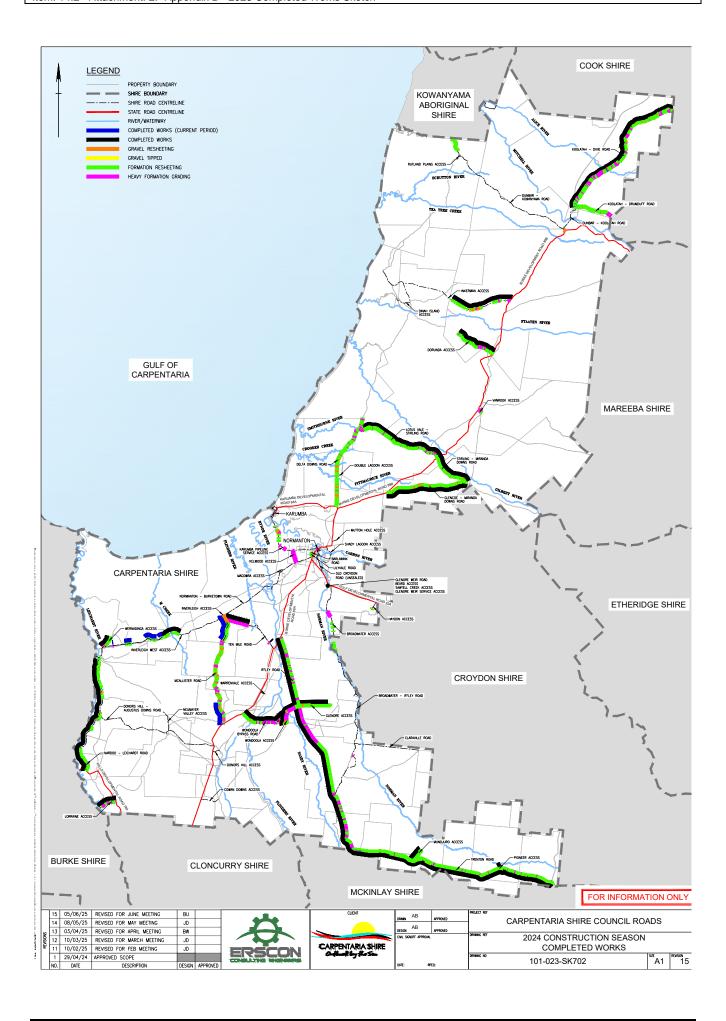
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Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes
Barlawink Access	\$ 64,713.90	\$ -	0%	1.00	Cost variance against RV. Expected to align closely after works are completed.
Broadwater - Iffley Road	\$ 509,861.51	\$ 137,864.54	0%	1.00	Preliminary costs booked, no construction has commenced. Actual start date to be updated to reflect the actual start date of construction.
Glenore Weir Service Access	\$ 13,974.13	\$ 1,469.37	0%	1.00	Preliminary costs booked, no construction has commenced. Actual start date to be updated to reflect the actual start date of construction.
Haydon Access	\$ 47,186.10	\$ 49,648.76	0%	1.00	Preliminary costs booked, no construction has commenced. Actual start date to be updated to reflect the actual start date of construction.
Karumba Pipeline Service Access	\$ 487,050.43	\$ -	0%	1.00	Cost variance against RV. Expected to align closely after works are completed.
Lilyvale Road	\$ 106,160.62	\$ -	0%	1.00	Cost variance against RV. Expected to align closely after works are completed.
Lorraine Access	\$ 510,204.94	\$ 387,890.85	100%	0.76	Overlapping camp and establishment costs with simultaneously constructed QRA23 Nardoo - Leichardt Road When assessing scope together expenditure is expected to align closely with the combined RV.
Nardoo - Leichardt Road	\$ 3,635,210.55	\$ 3,866,952.10	100%	1.06	Overlapping camp and establishment costs with simultaneously constructed QRA23 Wernadinga Access and QRA23 Lorraine Access When assessing scope together expenditure is expected to align closely with the combined RV.
Trenton Road	\$ 8,481,929.71	\$ 5,750,897.54	100%	0.68	Cost savings were achieved due to the close proximity of gravel pits along this road, the average haul distance was below the Shire average. The scope was also approved creating long continuous work fronts which enabled proficient construction.
Wernadinga Access	\$ 490,579.17	\$ 464,761.06	100%	0.95	Overlapping camp and establishment costs with simultaneously constructed QRA23 Nardoo – Leichardt Road. When assessing scope together expenditure is expected to align closely with the combined RV.
Wondoola Access	\$ 855,477.93	\$ 321,789.46	100%	0.38	Overlapping camp and establishment costs with simultaneously constructed Glenore Access and Iffley Road REPA/RRUPP scope When assessing scope together expenditure is expected to align closely with the combined RV. Due to significant additional damage incurred from the 2024/25 event, remaining line items to be rolled over into 2024/25 submissions.
Wondoola Bypass Road	\$ 1,661,333.50	\$ 195,775.70	100%	0.12	Due to significant additional damage incurred from the 2025 event, all scope has been rolled over.
TOTAL	\$ 16,863,682.49	\$ 11,177,049.38			

Submission 2 - CSC.0073.2223G.REC									
Road Name		Construction mmended Value		Expenditure	Complete (%)	Expected Expenditure Ratio	Notes		
Delta Downs Road	\$	3,938,668.34	\$	1,276,399.97	0%	1.00	Preliminary costs booked, no construction has commenced. Actual start date to be updated to reflect the actual start date of construction.		
Stirling - Miranda Downs Road	\$	3,672,940.10	\$	2,414,827.93	100%	0.66	Overlapping camp and establishment costs with simultaneously constructed QRA23 Lotusvale- Stirling Road and Stirling - Miranda Downs Road. When assessing scope together expenditure is expected to align closely with the combined RV.		
Glencoe - Miranda Downs Road	\$	3,401,968.46	\$	2,505,280.62	100%	0.74	Due to significant additional damage incurred from the 2024/25 event, remaining line items to be rolled over into 2024/25 submissions.		
Lotus Vale - Stirling Road	\$	1,708,813.12	\$	862,479.95	100%		Overlapping camp and establishment costs with simultaneously constructed QRA23 Lotusvale Stirling Road and Glencoe - Miranda Downs Road. When assessing scope together expenditure is expected to align closely with the combined RV.		
Vanrook Access	\$	161,825.68	\$		0%	1.00	Cost variance against RV. Expected to align closely after works are completed.		
TOTAL	\$	12,884,215.70	\$	7,058,988.47					

18 June 2025

	Submission 4 - CSC.0075.2223G.REC									
Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes					
Glenore Access	\$ 1,332,663.55	\$ 1,087,140.03	100%	0.82	Overlapping camp and establishment costs with simultaneously constructed Wondolla Access and Iffley Road REPA/RRUPP scope When assessing scope together expenditure is expected to align closely with the combined RV.					
Kelwood Access	\$ 569,396.34	\$ 1,469.37	0%	1.00	Preliminary costs booked, no construction has commenced. Actual start date to be updated to reflect the actual start date of construction.					
McAllister Road	\$ 4,693,540.87	\$ 629,538.04	36%	0.37	Accured costs processing, currently under construction					
Mundjuro Access	\$ 589,668.16	\$ 116,904.80	100%	0.20	Overlapping camp and establishment costs with simultaneously constructed QRA23 Trenton Road. When assessing scope together expenditure is expected to align closely with the combined RV.					
Normanton - Burketown Road	\$ 1,740,803.60	\$ 1,963,099.48	92%	1.23	Boredrain Creek culvert upgrade has been completed Accured costs processing, currently under construction. Due to significant additional damage incurred from the 2024/25 event, remaining line items to be rolled over into 2024/25 submissions.					
Pioneer Access	\$ 34,106.44	\$ 6,563.10	100%	0.19	Overlapping camp and establishment costs with simultaneously constructed QRA23 Trenton Road. When assessing scope together expenditure is expected to align closely with the combined RV.					
Ten Mile Road	\$ 585,725.70	\$ 5,552.27	100%	0.01	Due to significant additional damage incurred from the 2023/24 event, all scope has been rolled over into CSC.0082.2324P.REC					
TOTAL	\$ 9 545 904 66	\$ 2 910 267 00								

Submission 6 - CSC.0076.2223G.REC								
Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes			
Normanton - Burketown Road (Betterment)	\$ 6,055,511.46	\$ 6,684,811.13	100%	1.10	Project Complete, acquittal documentation is currently being prepared Efficiencies were experienced during the execution of the project which resulted in the full allocated contingency amount not being required.			
TOTAL	\$ 6,055,511.46	\$ 6,684,811.13						



#### **CARPENTARIA SHIRE COUNCIL**

SUMMARY OF QRA24 EXPENDITURE

CURRENT 1/06/2025
Project Completed 2%
Forecast Project Expenditure to RV Ratio 1.00



		Submission 2	(CSC.0079.2324P.	REC)	
Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes
Beard Access	\$ 33,952.20	\$ -	0%	1.00	
Broadwater - Iffey Road	\$ 5,684,283.53	\$ -	0%	1.00	
Broadwater Access	\$ 24,586.87	\$ -	0%	1.00	
Claraville Road	\$ 2,713,332.81	\$ 1,140.00	0%	1.00	Preliminary Costs booked, no construction has commenced. Actual start date to be updated upon construction
Glenore Weir Road	\$ 11,871.44	\$ -	0%	1.00	
Glenore Weir Service Access	\$ 65,579.44	\$ -	0%	1.00	
Haydon Access	\$ 288,727.01	\$ 9,383.94	0%	1.00	Preliminary Costs booked, no construction has commenced. Actual start date to be updated upon construction
Mutton Hole Access	\$ 221,844.85	\$ -	0%	1.00	
Nine Mile Road	\$ 49,285.10	\$ -	0%	1.00	
Old Croydon Road (Unsealed)	\$ 511,017.22	\$ 27,981.15	0%	1.00	Preliminary Costs booked, no construction has commenced. Actual start date to be updated upon construction
Pioneer Access	\$ 60,542.79	\$ -	100%	0.00	Due to significant additional damages caused by the 2024/25 event, all scope to be rolled over into 2024/25 submissions.
Sawtell Creek Access	\$ 54,218.59	\$ -	0%	1.00	
Shady Lagoon Access	\$ 967,689.19	\$ -	0%	1.00	
Warrenvale Access	\$ 110,282.35	\$ -	0%	1.00	
Yappar River Access	\$ 95,776.99	\$ -	0%	1.00	
Yappar River Access (Secondary Access)	\$ 46,453.97	\$ -	0%	1.00	
TOTAL	\$ 10,939,444.35	\$ 38,505.09			

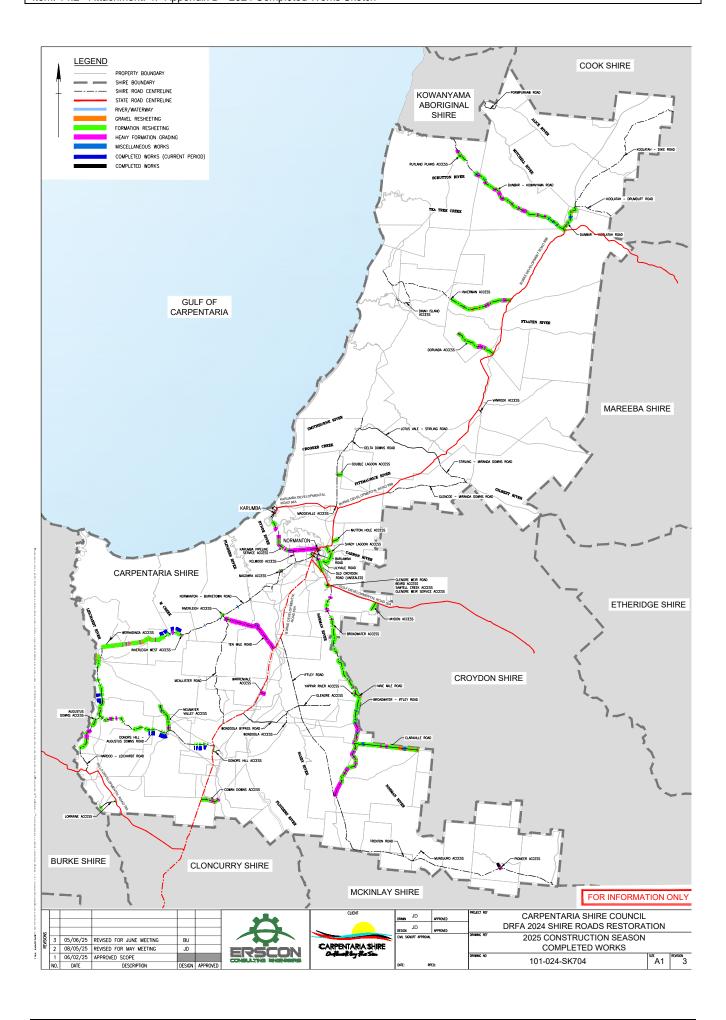
\*Expected expenditure ratio is the ratio of final expenditure divided by the recommended value. (i.e. 1.5 is 50% over budget, 0.8 is 20% under budget)

Submission 5 (CSC.0082.2324P.REC)									
Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes				
Dorunda Access	\$ 1,476,358.27	\$ -	0%	1.00					
Double Lagoon Access	\$ 183,861.98	\$ -	0%	1.00					
Dunbar - Koolatah Road	\$ 6,678,993.45	\$ -	0%	1.00					
Inkerman Access	\$ 2,282,080.73	\$ -	0%	1.00					
Maggieville Access	\$ 2,314.79	\$ -	0%	1.00					
Rutland Plains Access	\$ 96,908.54	\$ -	0%	1.00					
Ten Mile Road	\$ 1,418,041.33	\$ -	0%	1.00					
Yappar Street	\$ 32,575.97	\$ -	0%	1.00					
TOTAL	\$ 12,171,135.06	\$ -							

		Submission 3	(CSC.0083.2324P.	REC)	
Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes
Augustus Downs Access	\$ 31,218.44	\$ -	0%	1.00	
Cowan Downs Access	\$ 631,795.04	\$ -	0%	1.00	
Donors Hill Access	\$ 19,832.16	\$ 513.28	0%	1.00	Preliminary Costs booked, no construction has commenced. Actual start date to be updated upon construction
Donors Hill - Augustus Downs Road	\$ 1,104,531.19	\$ 20,602.59	28%	0.07	Accured costs processing, construction in progress
Inverleigh Access	\$ 51,159.41	\$ -	0%	1.00	
Inverleigh Access (Secondary Access)	\$ 7,257.19	\$ -	0%	1.00	
Inverleigh West Access	\$ 22,243.59	\$ -	0%	1.00	
Karumba Pipeline Service Access	\$ 1,706,875.88	\$ -	0%	1.00	
Lilyvale Road	\$ 53,849.66	\$ -	0%	1.00	
Lorraine Access	\$ 66,474.31	\$ -	0%	1.00	
Magowra Access	\$ 68,987.60	\$ -	0%	1.00	
Nardoo - Leichardt Road	\$ 2,682,058.20	\$ 133,517.48	10%	0.49	Accured costs processing, construction in progress
Neumayer Valley Access	\$ 991,649.29	\$ -	0%	1.00	
Normanton - Burketown Road	\$ 3,834,517.39	\$ 249,204.38	9%	0.69	Accured costs processing, construction in progress. Due to significant additional damages caused by the 2024/25 event, line items to be rolled over into 2024/25 submissions.
TOTAL	\$ 11,272,449.35	\$ 403,837.73			

Submission 4 (CSC.0086.2324P.REC)								
Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes			
Dunbar - Kowanyama Road	\$ 6,344,618.80	\$ -	0%		Due to significant additional damages caused by the 2024/25 event, line items to be rolled over into 2024/25 submissions.			
TOTAL	\$ 6,344,618.80	\$ -						

Submission 6 (CSC.0087.2324P.REC)							
Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes		
Normanton - Burketown Road	\$ 4,539,831.91	\$ -	100%		Due to significant additional damages caused by the 2024/25 event, all scope to be rolled over into 2024/25 submissions.		
TOTAL	¢ 4 F20 921 01	ė					



18 June 2025

#### **CARPENTARIA SHIRE COUNCIL**

SUMMARY OF QRA22 Dunbar - Kowanyama Road Betterment EXPENDITURE

CURRENT **Project Completed** Forecast Project Expenditure to RV Ratio



Forecast Project Expenditure to RV Ratio			0.73		CONSULTING ENGINEERS
		Submission 4 (CS	C.0064.2122D.REC	:)	
Road Name	Construction Recommended Value	Expenditure	Complete (%)	Expected Expenditure Ratio	Notes
Dunbar - Kowanyama Road (Betterment)	\$ 5,692,392.28	\$ 3,337,008.72	80%	0.73	Road was partially constructed before wet season shutdown, remaining works are scheduled to be completed in July 2025. EOT has been approved to extend deadline until 30 September 2025.
TOTAL	\$ 5,692,392.28	\$ 3,337,008.72			

1/06/2025 80.0%

# QRA Cash Flow Summary Expenditure as at 2/6/202S Submission lodged for aquittal Submission fully aquitted



-\$ 24,677,654	TOTAL													_
\$ 730,739	\$	\$ -	\$	\$	\$ 730,739	\$ 730,739	\$ -	\$ -	FD0225	TBA on Acquittal	2025 CSC Emergency Works	TBA on Acquittal	.5 EW	2025
\$ 162,755	\$	\$	\$	\$ -	\$ 162,755	\$ 162,755	\$	\$	CD0225	TBA on Acquittal	2025 CSC CDO	TBA on Acquittal	5 CDO	2025
-\$ 165,000	\$ 165,000	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	TBA	\$ 550,000.00	Karumba Port Sustainable Development	CSC.0093.2425S.QMF	5 QMF	2025
-\$ 1,364,349	\$ 1,364,349	\$ 1,364,349	\$ -	\$ -	\$ -	\$	\$ -	\$	TBA	\$ 4,547,830.00	Karumba Foreshore Protection Project	CSC.0088.2324B.NRI	4 NRI	2024
\$ 56,081	\$	\$	\$	\$	\$ 56,081	\$ 56,081	\$	\$	FD2024		2024 Project Management	All QRA24 Submissions	4 REPA	2024
-\$ 56,072	\$ 214,187 -\$	\$ 214,187	\$	\$ -	\$ 158,114	\$ 158,114	\$	\$	FD8724	\$ 713,955.76	2024 Submission 6 - (Normanton - Burketown Road)	CSC.0089.2324P.REC	4 REPA	2024
-\$ 1,748,692	\$ 1,748,692 -\$	\$ 1,748,692	\$	\$ -	\$	\$	\$	\$	FD8624	\$ 8,010,557.19	2024 Submission 4 - (Dunbar - Kowanyama Road)	CSC.0086.2324P.REC	4 REPA	2024
-\$ 4,068,682	\$ 4,472,520 -\$	\$ 4,472,520	\$	\$	\$ 403,838	\$ 403,838	\$	\$	FD8324	\$ 14,908,400.63	2024 Submission 3 - Western Roads	CSC.0083.2324P.REC	4 REPA	2024
١.	\$ 4,829,996 -\$		\$	\$	\$	\$	\$	\$	FD8224	\$ 16,115,218.40	2024 Submission 5 - Rollover Roads	CSC.0082.2324P.REC	4 REPA	2024
-\$ 4,301,890	\$ 4,340,395 -\$	\$ 4,340,395	·	\$	\$ 38,505	\$ 38,505	\$	\$	FD7924	\$ 14,467,984.31	2024 Submission 2 - Eastern Roads	CSC.0079.2324P.REC	4 REPA	2024
-\$ 11,663,587	\$ 50,411,017 -\$	\$ 45,411,017 \$	\$ 5,000,000	\$ -		643,913   \$38,103,517   \$38,747,430	\$ 643,913	\$ -	CR2407	\$ 87,996,922.23	2024 Submission 1 - Mitchell River Bridge	CSC.0078.2324P.REC	4 REPA	2024
\$ 2,222,171					\$ 2,222,171	\$ 2,222,171	\$ -	\$ -	FD2023		2023 Project Management	All QRA23 Submissions	3 REPA	2023
\$ 261,510	\$ 6,423,301	\$ 4,144,192	\$ 2,279,109	\$ -		24,044 \$ 6,660,767	\$ 24,044	\$	CR2411	\$ 7,997,031	2023 Submission 6	CSC.0076.2223G.REC	3 REPA	2023
-\$ 12,779	\$ 3,823,046	\$	\$ 3,823,046	\$	\$ 3,810,267	\$ 3,718,112	\$ 92,155	\$	FD7523	\$ 12,743,486	2023 Submission 4	CSC.0075.2223G.REC	3 REPA	2023
-\$ 250,424	\$ 11,422,151 -\$	6,718,977 \$ 4,703,174 \$	\$ 6,718,977	\$ -		961,436 \$ 10,210,290 \$ 11,171,726	\$ 961,436	\$	FD7423	\$ 22,396,589	2023 Submission 3	CSC.0074.2223G.REC	3 REPA	2023
	\$ 7,366,912 -\$	\$ 2,233,470	\$ 5,133,443	\$	\$ 7,058,159	1,130,885   \$ 5,927,274	\$ 1,130,885	\$	FD7323	\$ 17,111,475	2023 Submission 2	CSC.0073.2223G.REC	3 REPA	2023
-\$ 398,809	\$ 4,713,907 -\$	\$	\$ 4,713,907	\$ -	4,315,098	59,853 \$ 4,255,244 \$	\$ 59,853	\$	FD7223	\$ 15,713,023	2023 Submission 1	CSC.0072.2223G.REC	3 REPA	2023
-\$ 1,515,528	\$ 3,715,105	\$	\$ 3,715,105	\$	\$ 2,199,577	61,940 \$ 2,137,638	\$ 61,940	\$	FD6293	\$ 12,412,752	2023 Submission 5	CSC.0069.2223G.REC	3 REPA	2023
\$ 1,552,311					\$ 1,552,311		506,379 \$ 1,045,932	\$	FD2022		2022 Project Management	All QRA22 Submissions	2 REPA	2022
-\$ 372,034	11,190,487			2,963,160	640,792 \$ 10,818,453 \$		62,381 \$ 11,396,865 -\$	s	FD6422, CR2406		2022 Submission 4	CSC.0064.2122D.REC		2022
\$ 846,614	7,532,169	\$ 1,979,910 \$	\$ 1,928,991 \$	\$ 3,623,268	\$ 7,777,389	146,146	\$ 6,792,957 \$	\$ 838,287	FD6322	\$ 12,077,559	2022 Submission 2	CSC.0063.2122D.REC	2 REPA	2022
\$ 21,647	\$ 546,567	-\$ 390,537 \$	-\$ 998,879	\$ 1,935,983	\$ 487,918	\$ 951	\$	\$ 474,858	FD6122	\$ 6,453,276	2022 Submission 3	CSC.0061.2122D.REC	2 REPA	2022
\$ 508,700	\$ 5,583,448	\$ 944,316	\$ -	\$ 4,639,132	\$ 5,597,393	\$ 158,016	\$ 5,162,405	\$ 276,972	FD6022	\$ 15,463,772	2022 Submission 1	CSC.0060.2122D.REC	2 REPA	2022
\$ 16,413	\$ 51,536 \$	\$	\$	\$ 51,536	67,949	\$ 25,709 \$	\$ 42,240 \$	\$	FRMP2203	\$ 171,785	Flood Risk Management Program	CSC.0067.2122D.WPF	WPF	
									FRMP2202,				2	2022
					_				FRMP2201					7
Amount	to Date	Payments FY25	Payments FY23   Payments FY24   Payments FY25	Payments FY23	Expenditure	24/25 SYN	23/24 SYN	22/23 SYN	Number	Value	CSC Submission	QRA Submission	Event Stream	Ever
Outstanding	Total Payments				Total				Synergy Job	Recommended			Funding	
														7

## Approved Betterment Projects

Funding Source	Project Name	Total Project Value	Deadline
Queensland Betterment Funding	Dunbar - Kowanyama Road (Pavement and Sealing)	\$6,712,951	30/09/2025
Flood Risk Management Program (FRMP)	WP3 Flood studies, risk assessments, management studies and intelligence systems	\$171,785	30/06/2026
Queensland Betterment Funding	Normanton - Burketown Road (Pavement and Sealing)	\$7,997,031	30/06/2025
National Resilience Fund - Infrastructure	Karumba Foreshore Protection Project	\$4,547,830	30/06/2026

Project has been completed



#### 14.3 WATER AND WASTE MONTHLY REPORT

Attachments: NIL

**Author:** Joe Beddows - Technical Officer - Water and Waste

**Date:** 13 June 2025

**Key Outcome:** A well governed, responsive Council, providing effective leadership

and management, and respecting community values

**Key Strategy:** Provision of safe and reliable infrastructure (roads, water and sewer,

buildings and facilities, etc.)

#### **Executive Summary:**

This report has been prepared to provide Council with an overview of actions completed and underway within the Water and Waste Department throughout May 2025.

The following items of interest are presented in further detail within the report:

- Total treated water consumption (Normanton and Karumba) was 84.7ML for the month of May.
- Five (5) eOne pump replacements occurred for the month of May.
- One water mains repair completed in Karumba
- Demolition of below ground has begun at Normanton WTP

#### **RECOMMENDATION:**

That Council receive and note for information the Water and Waste Monthly Report for May 2025.

#### **Background:**

#### Water Industry Update

The NW-QWRAP Technical Committee quarterly meeting took place in Richmond on the 29<sup>th</sup> May. QWRAP Bidpool funding has been secured for the North West Water and Security Drought Management Initiative. Individual consultations with councils will define priority actions. The purpose of this project is to improve urban water security resilience in North-West Queensland. Local Governments across the region will implement a program of work to enhance drought resilience, water efficiency and asset management in their urban water systems and assets.

The next NW-QWRAP meeting will be held in Karumba on the 14th August 2025.

#### **Operations**

#### **Normanton-Karumba Water Supply Scheme**

For the month of May, approximately 93.3ML was pumped from Glenore Weir and 4.9ML from the Normanton bore for a total of 98.2ML of raw water. Total treated water consumption (Normanton and Karumba) was 84.7ML for the month of May.



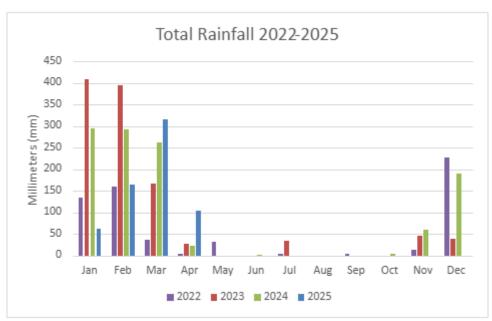


Figure 1 – Monthly Rainfall

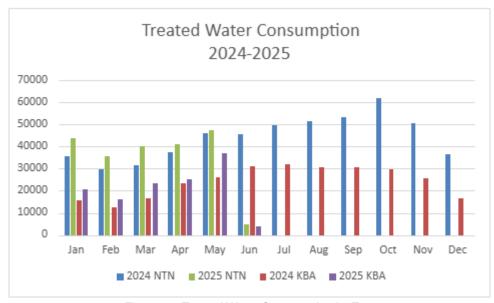


Figure 2 – Treated Water Consumption by Zone

Normanton Water Treatment Plant continues to face several operational challenges for the month of May, mainly due to the higher demand from both Normanton and Karumba, compounded by the distinct black discoloration of the raw water supply which made the treatment more difficult, hence lowering the production.

Additional Raw water samples were collected and sent to the Cairns Regional Council Laboratory Services for analysis. The samples were received by the laboratory on 13 May 2025 and tested for a range of organic parameters, including Dissolved Organic Carbon (DOC), Total Organic Carbon (TOC), tannins, and UV transmittance at 254 nm. The results showed that the raw water has a high organic load, with Total Organic Carbon (TOC) measured at 19 mg/L and Dissolved Organic Carbon (DOC) at 13.9 mg/L. UV transmittance at 254 nm was also low at 28%, further confirming the presence of significant organic



material. Interestingly, tannins were reported as below the detection limit (<2 mg/L), which suggests that the discolouration and treatment issues we've been experiencing are not due to tannins, as initially suspected. Instead, the elevated TOC and DOC levels are likely the primary cause, contributing to rapid chlorine consumption and reduced clarifier and filter performance.

Normanton and Karumba both observed increased demand for water during May compared to the same period last year. Although higher demand for water is expected this time of year due to increased tourist numbers and community events, the increase has been more than expected, as shown in graphs below. The Water and Waste team are currently investigating whether the increased figures are a result of actual higher consumption or potential network losses such as leaks.

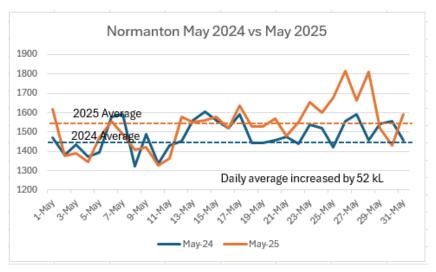


Figure 3 – Normanton May consumption Comparison

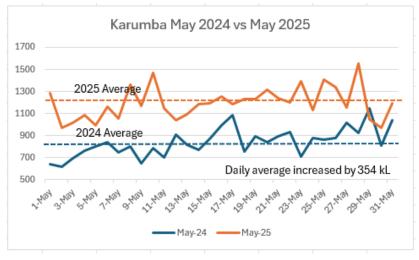


Figure 4 – Karumba May consumption Comparison

The Water supply regulator has conditioned council to establish a testable back flow prevention device register for the Normanton-Karumba Water Supply Scheme, and supply evidence of this register to the regulator, along with an explanation of how you are checking



that registered back flow prevention devices are compliant with annual testing requirements to adequately protect the drinking water supply.

Council has an obligation under the *Plumbing and Drainage Act 2018* and *Plumbing and Drainage Regulation 2019* to ensure adequate measures are in place to protect the potable water supply from contamination due to backflow. This includes maintaining a register of testable backflow prevention devices installed within the local government area and ensuring these devices are tested annually by a licensed plumber endorsed in backflow prevention. Council must also monitor compliance with the requirement for property owners to submit test results and ensure appropriate enforcement action is taken where non-compliance is identified. These obligations are critical to safeguarding public health and maintaining the integrity of the drinking water supply.

#### Maintenance and upgrades

Demolition of reservoirs 1 and 2 has begun at the Normanton WTP as part of the Building Our Regions Normanton Water Treatment Plant reservoir Upgrades. Reservoir 1 has been removed and backfilled, with reservoir 2 demolition to begin in early June.



Photo 1 – Reservoir Demolition WTP





Photo 2 - Reservoir Demolition WTP

#### **Normanton Sewerage Scheme**

The Normanton Sewage Treatment Plant (STP) lagoons continue to operate within expected parameters. Hydrotech Solutions were on site in May to inspect the condition of Normanton's Sewer Lagoon system. A detailed report will be provided to council in the coming weeks.

#### Karumba Sewerage Scheme

- During May, five (5) Eone low pressure pumps were replaced.
- One (1) Aquatech pump replaced at caravan park
- Karumba Sewage Treatment facility treated approximately 4.62ML of sewerage during May.
- Three (3) Power outages were recorded at Karumba STP during May.
- One minor water main leaks repaired in May.

#### Compliance

Samples from the treatment plant were analysed and found to be within range of all parameters as set out in the Environmental Authority.

#### **Maintenance and Upgrades**

For the month, five Eone low pressure pumps were replaced in the field after failing and one Aquatech pump was replaced at Sunset Caravan Park.



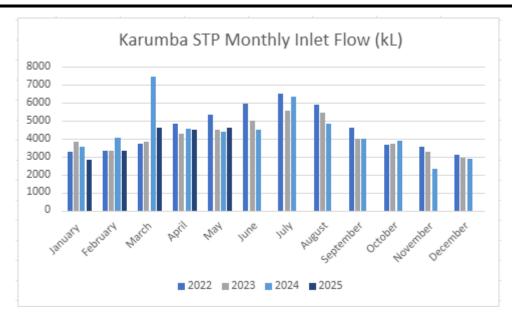


Figure 5 – Total Monthly inlet flow for Karumba STP

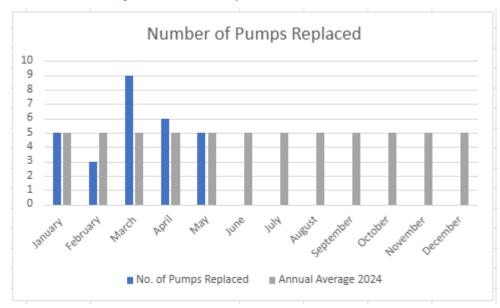


Figure 6 – Sewer Reticulation Pump Replacements

#### **Waste Services**

- Regular discussions continue with the site supervisors to maintain operations as well as monthly virtual meetings with managers and directors.
- Illegal and improper dumping continues in Normanton and Karumba.

#### **Consultation (Internal/External):**

- Michael Wanrooy Director of Engineering
- Joe Beddows Manager Water and Waste



- Matthew Brennan Project Engineer
- Trades and operational staff
- qldwater
- Viridis Consultants
- SCADA Engineering
- Wanless Pty Ltd
- Department of Environment and Science

#### **Legal Implications:**

Low – Within operational parameters.

#### **Risk Management Implications:**

Nil.

#### **Financial and Resource Implications:**

All operational expenditure are within the budget set for Water and Waste.



#### 14.4 BUILDING AND PLANNING REPORT

Attachments: NIL

Author: Elizabeth Browning - Engineering Records Operator

**Date:** 12 June 2025

**Key Outcome:** Day to day management of activities within Engineering Services

Directorate

**Key Strategy:** As per the Departmental Plan for Engineering Services

#### **Executive Summary:**

The report is to advise Council of relevant planning and building activities within the Shire for the month of May 2025.

#### **RECOMMENDATION:**

For Information Only.

#### **Background:**

#### **Planning Applications Received**

DA No.	Applicant	Address	Application Type	Status
N/A				

#### **Planning Applications Approved**

DA No.	Applicant	Address	Application Type	Status
I/2513	D Wren Pty Ltd TTE David Wren Family Trust TTE BPK Wren Pty Ltd and TC Hutchinson	3 & 5 Noel Street West, Normanton QLD 4890 (Lot 20 & 21 SP136532)	Request for Exemption Certificate – two Dual Occupancies	
1/2512	Hutchinson Builders c/- Energy Qld Ltd	44 Thompson Street, Normanton QLD 4890 (Lot 56 N14822)	Action Notice Referral – Dwelling EQL	



#### **Building Applications Received by Building Certifier**

DA No.	Applicant	Address	Application Type	Value
I/2514	Queensland Education c/- Rapid Building Approvals	Normanton State School, 6 Little Brown Street Normanton QLD 4890 (Lot 3 N14889)	Shade structure (Class 10a)	
1/2415	Australian Parklands Pty Ltd c/- Baker Building Certification	39-53 Palmer Street Karumba QLD 4891 (Lot 12 NM843281)	New Construction of Glamping Tents x 12	

#### Applications pending waiting on further information (Applicants advised)

DA No.	Applicant	Address	Application Type	Date
				Received
1/2227	Epic Environmental	(Lot 2 TD1, Lot 1 & 2	Assessment	01/12/2022.
	Pty Ltd on behalf of	on TD4, &) Lot 166	Determination – Gulf	(Request for
	AACo	SP276509	Irrigation Project	Third Party
				advice)
1/2302	tba	3 Ellis Street	Dual occupancy	tba
		Normanton 4890		
		(Lot 26 N14849)		
1/2304	tba	Karumba Point	Purchase State	tba
		Caravan Park,	Land (boundary	
		Karumba QLD 4891	realignment – Lot 11	
		(Lot 11 SP258858)	SP258858)	

#### **Non-Conformance**

DA No.	Applicant	Address	Application Type	Status
N/A				

#### **Consultation (internal/external)**

- Jennifer Roughan Consultant Town Planner
- Peter Watton Building Certifier
- Scott Pearson Senior Town Planner, Energy Queensland
- Shane Quinn Certified Practicing Valuer Director (Valuations)



#### **Legal implications**

- Shire of Carpentaria Planning Scheme May 2008
- Draft Carpentaria Planning Scheme
- Planning Act 2016
- Planning Regulation 2017
- Regional Planning Interests Act 2014
- Queensland Development Code
- National Construction Code 2022
- Building Regulation 2021
- Plumbing and Drainage Act 2018
- Plumbing and Drainage Regulation 2019

#### **Policy Implications**

Procurement Policy

#### **Financial and Resource Implications**

- Town Planners availability and terms of Purchase Orders.
- Building Certifiers supply of documentation.
- 2024-2025 Commercial and Regulatory Fees and Charges.

#### **Risk Management Implications**

- Planning, Building, Plumbing and Drainage monitoring continues.
- Low risks are within normal operational parameters while monitoring continues.



- 15 GENERAL BUSINESS
- 16 CLOSURE OF MEETING